Monday May 18 1981

CONTINENTAL SELLING PRICES: AUSTRIA Sch 15; BELGIUM Fr 22; DENMARK Kr 6.00; FRANCE Fr 4.50; GERMANY DM 2.0; ITALY L 800; NETHERLANDS FI 2.0; NORWAY Kr 6.00; PORTUGAL Esc 50; SPAIN Pts 75; SWEDEN Kr 6.00; SWITZERLAND Fr 2.0; EIRE 35p; MALTA 25

GENERAL

Signs of seeks revolt Japan over cuts in defence car curb

First signs of a revolt within the Government over cuts in defence spending emerged when Navy Minister Keith Speed warned that he would not accept drastic reductions in Britain's surface fleet.

appeal to the Cabinet over the head of Defence Secretary John Nott, Mr. Speed appears to reflect concern among many Conservatives that despite his move to the defence portfolio in the last Cabinet reshuffle, Mr. Nott is more interested in tight monetary control than strengthening defence forces.

Airport bombs

The Pan Am terminal at New York's Kennedy Airport was evacuated after a pipe bomb was discovered. On Saturday a similar bomb killed an airport worker and another was defused by a bomb squad. A Puerto kican group said it planted the

Rees' Ulster hint

Former Northern Ireland Scoretary Merlyn Rees hinted that Labour might drop the commilment of successive governments that Ulster should remain part of the UK as long as a majority of the population there so wish. Uister polls,

Tax burden

The latest tax and price index will embarrass the Treasury by showing how the last Budget and increased National Insurance contributions have squeezed real incomes, It will show an annual rate of increase 3 to 31 points faster than the Retail Prices Index. Back Page

Chinese commune under cover of heavy artillery fire.

Soviets thwarted

Embassy staff escorting on to a Moscow-bound aircraft a naval engineer. Vladimir Butkin, who had sone missing after asking sharp fall on Monday, and for political asylum in Spain.

Pope's pardon

Pope John Paul II said he pardoned Mehmet Ali Acca, who shot him last week, and was praying for the gunman. The Pope's address, recorded in his hospital room, was relayed to crowds in St. Peter's Square.

Reutemann wins

Carlos Reutemann of Argentina won the Belgian Grand Prix at Zolder, after heavy rain shortened the race. His world championship rivals, Nelson Piquel and Allan Jones, both

Mammoth task

Soviet scientists plan recreate the extinct mammoth by implanting in an elephant's womb cells from a specimen found perfectly preserved in

Seeing the joke

Mrs Margaret Thatcher will attend a charity performance at the Whitehall Theatre of the Whitehall Theatre of "Anyone for Denis?", a satire on life at 10 Downing Street.

Briefly . . .

Man was beheaded in Mahavel, Saudi Arabia, for drowning his wife in the village well. Australia has sent a team to Britain to recruit more than 100 air traffic controllers.

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BUSINESS

Europe

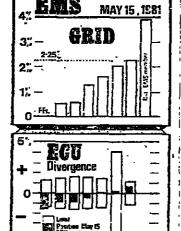
No. 28,472

• EUROPE'S leading car manu facturers are to step up their campaign for official EEC action against imports of Japanase cars. Attempts to arrange voluntary restraint failed. Back Page

In what is seen as a direct • LLOYD'S fears that its private Bill, facing growing opposi-tion, will need extensive revision if it is to succeed. Back

> COAL consumption in the UK is likely to fall in the next 20 years, says a report which rejects NCB and Government forecasts of growth, Back Page

> OSTA RICA'S precarious financial state is causing banks increasing concern. Last week the country said it had sold \$50m of gold from reserves. Back Page



rates. The upper grid, haved on the weakest currency in the system exchange in the system. Border clash

China said its forces killed more than 150 Vietnamese soldiers who crossed the border into a Curency advergence from its cach curency's divergence from its cach curency's divergence from its cach curency in the first against the European Curence Unit [ECUI inself a basket of European surrences.]

 VICTORY for the Socialists in the French Presidential election and the firmer trend in .U.S. interest rates were the major factors in the foreign exchange market last week.

The French franc suffered : remained weak despite several moves by the Bank of France to assist it, including direct supnort of more than \$2bn and a rise of 41 percentage points to 18 per cent in the authorities' money market intervention

Heavy selling pushed the franc below its EMS alarm beli divergence limit. It was generally at or below its minimum cross rate limit against

the D-mark. Desnite the D-mark's strength at the top of the EMS, intervention by the Bundesbank was unable to prevent the dollar rising above DM 2.30, from DM 2.2530 at the end of the previous week

GOVERNMENT guarantee scheme for small business bank loans will probably not be fully implemented until after June 1. the due date. Page 6

U.S. international airlines' demand for a 180-day mora-torium on the take-up of new route rights by foreign airlines was rejected by the Reagan Administration. Back Page

 BRITISH Caledonian Airways asked its 6.000 staff to forego an agreed 8 per cent pay rise to help it through the recession.

Page 8 BPC, the printing group, expects to end losses by the end of the year and be back in profit in 1982. Page 18; Lex. Back Page

...... 16 Justinian: an obscene

Editorial comment: dollar's communica- strength; the City and selfregulation 16

Surveys: Turkey in the 80s inset refurbishing 21-25 | the advice of the union's execu-

tive committee, which had proposed an open-ended motion calling for consultation on the deputy leadership at divisional delegates representing the union's total membership of

around 460,000, thus including the estimated two-thirds of the membership who do not pay the political levy and are not affiliated to the Labour Party. The union's leadership had

BY JOHN LLOYD, LABOUR CORRESPONDENT decisions must be made by the

Benn's election hopes boosted

by backing from ASTMS

whole membership. backing of a big union, the Association of Scientific, Tech-nical and Managerial Staffs. Mr. Clive Jenkins, the union's general secretary, said after the vote that it reflected the deep division in the movement over the struggle for the leadership. There were also many abstentions, estimated to be over 100.000 votes.

The union leaders helieve the decision will have a strong in-fluence on other unions, especially on the Transport and General Workers' Union, whose executive last week deferred issue until the period for candidates declaring themselves has expired in July.
The conferen

National Union of Public Two MPs tipped as likely Employees, with 600.000 candidates—Mr. John Silkin affiliated votes, has already and Mr. Eric Heffer—are now expressed overwhelming support for Mr. Parent Herrer and Mr. Eric Heffer—are now considered unlikely to stand. A port for Mr. Bonn. However, third MP. Mr. Stan Orme, the matter before confirming its position-though that con- runner. firmation is widely expected. Mr. Jenkins appealed to the

MR. TONY BENN'S attempt to been advised that legally such delegates to leave the issue become deputy leader of the decisions must be made by the open, because "we don't know who the candidates are going to ." He hinted that two other candidates for the deputy leadership would declare their intention today. He quoted a speech made to

the Labour Party conference in 1960, in which Mr. Beng appealed for unity between the Left and the Right wings, and for the inclusion in the leadership of all strands of opinion -including the leader of the far Left of the time, Mr. Michael

Speculation that a dark horse candidate for the deputy leader ship might declare himself this week mounted in the wake of conference of the the ASTMS decision.

will consult its branches on Labour's industry spokesman, or matter before confirming its was being tipped as a possible

Union looks at incomes policy. Page 8

Israel gives U.S. envoy more time to help solve Lebanese crisis

yesterday decided to give Mr.
Philip Habih, special U.S.
envoy, more time to seek a
solution to the Lebanese

Mr. Menahem Begin, Prime Minister, said the Government had resolve not to set any time limit on the diplomatic efforts to defuse the confron tation between Israel and

This appears to be a change of approach by the Cabinet. Earlier it said Israel could not wait indefinitely for the Syrians to remove the anti-aircraft missiles stationed in

Lebanon more than two weeks ago.
Mr. Begin said after the Cabinet meeting: " As long as we do not reach the final conclusion that the diplomatic process has ended, we will always be hopeful and will allow it to continue because we do not want war." Israel has said it will destroy the

missile hatteries if they are not withdrawn. Mr. Begin said that at their meeting on Friday Mr. Habib had not been able to report any progress. He hoped the Saudis, "who have lots of Saudis, "who have lots of money," would be able to persuade Syria to withdraw the missiles. Mr. Begin said the envoy would travel from Saudi Arabia to Damascus before returning to Israel on Monday night or Tuesday.

It is understood that the

It is understood that me, U.S. Embassy in Tel Aviv yesterday was considering plans for evacuating some embassy staff dependants. It denied there had been a specific planning meeting yesterday, but officials admitted that "the subject has been in the stry into the has been in the air " since the decision of the Beirut draw some dependants and to advise American nationals to

American alreraft carriers were moved into the eastern Mediterranean in recent days. apparently both as a counter apparently both as a counter to the presence of a Soviet naval force and because the ships may be needed if an evacuation of U.S. nationals from the area is ordered.

The Cabinet yesterday criticised the Opposition Labour Party for its attacks on Government policy during the crisis. Some Ministers said the Labour Party was causing demoralisation and was lacking national responsibility.

Party leader, yesterday accused Mr. Begin of shatter-

ing the national consensus nation.

Mr. Shimon Peres, Labour

National

Savings

in April

NATIONAL SAVINGS schemes

Net new money flowing into

figure previously recorded.

The figures will doubtless

send a further tremor through

the building societies, which

movement, including

up £696m

over Lebanon by committing

Habib pursued his attempts Our Foreign Staff adds: Mr. to avert a war yesterday when he held talks in Saudi Arabia. It was hoped that Saudi Arabia, which supply the funds for the purchase of most of Syria's Soviet-made weapons, could bring pressure on Damascus to pull back from the brink.

Despite a warning in the Communist Party Newspaper Prayda yesterday that a "large-scale explosion could occur at any moment" be-

tween Syria and Israel the Soviet Union is helieved to be urging caution on the Syrian leadership.
Reuter reports from Beirut: Christian and Moslem forces fought a flerce artiflery duel today in the heaviest fighting in the Lehanese capital for pearly a week.

nearly a week.

Each side accessed the other
of starting the shelling, which
occurred only hours after Mr. Shafiq Al-Wazzan. Lebanese Prime Minister, apepaled in the U.S. and Soviet Union to stop the missile crisis between Syria and Israel turning into

Israelis far from united. Page 2

Union-Government rift widens over Civil Service pay

BY PHILIP BASSETT, LABOUR STAFF

THE GOVERNMENT and the lers' stoppages, since the traffic the final union conference of Civil Service unions appeared to move further apart yesterday

as the increasingly bitter pay dispute entered its 11th week, Mr. Barney Hayhoe, Civil Service Minister, said that he hoped for talks this week with the unions, but was adamant that no improvements would be this year to the 530,000 whitecollar civil servants.

His statement drew a fierce secretary-general of the Council said: "Until the Government and Prestwick. responds to the detail of our claim for 1981 we will not discuss any other proposal with

The unions have claimed increases of 15 per cent this

With the prospect of necotiations apparently worsening as Government to the strikes, a result of this clash, union Mr. Hayhoe said in a leaders are considering options radio interview the Government for strike action to follow the present stoppages by air traffic control staff. Prominent among the pessi-

bilities of new action are plans Civil eering supervisors in radar ontrol units.

the conference opening today and Radio Officers is not pre-This could eventually have in Harrogate of the Institution pared to back a call for an all-

BY ROGER BOYES IN BONN

Helmut Schmidt has indicated he will resign if his ruling Social

Democratic Party decides to

reject the Nato decision to

station new nuclear weapons on

The Chancellor's warning

came in speeches at the week-

end and reflects both his con-

cern at the growing anti-nuclear

missile sentiments in the SPD

and the need for Bonn to align

itself firmly with the new U.S.

Since December 1979 the

twin pillars of Nato's European

strategy have been the station-

ing of missiles and progress in

between Moscow and Washing-

become deputy leader of the

Labour Party yesterday won the

Delegates to its annual con-

ference voted narrowly, by

146,840 to 140,340, to "support

the stance of Tony Benn for deputy leadership of the Labour

Party on a platform of imple-menting conference decisions."

pledging its votes at the Party

conference in October to him.

The decision was made against

The vote was taken among

control negotiations

Washington this week, and clearly wants to dispel any lingering doubts in the admin

lingering doubts in the admini-sides in Berlin, and if the SPD

German territory.

administration.

controllers would have no radar the present round. information from which to

The main areas being considered are engineering staff at West Drayton control centre near Heathrow and staff at the radar stations on the East Coast, jointly manned by the Civil Aviation Authority and the RAF.

These joint traffic control reply from Mr. Bill Kendall, radar units provide a service in secretary-general of the Council areas outside coverage available of Civil Service Unions. He to the centres at West Drayton

The differences between Mr. Hayhoe and Mr. Kendall yester-day have worsened the already considerably strained negotiations. One union official said he was becoming more "hardline" as he began to despair at the general approach of the

was prepared for talks, which he happy would be this week. Non- have formally been arranged. Some officials in the Service Department for selective strikes by engin- believe a meeting could be called quickly after, or during, tion of Government Supervisors

Schmidt uses resignation

hint to press missile plan

WEST GERMAN Chancellor stration that Germany may ro- decides at its next party con-

ject the new U.S. Pershing IIs

In an emotional speech out-side Munich Herr Schmidt said

there was another strong reason

for going ahead with the stationing of these missiles—

rejection would mean "this

current government and govern-

ing coalition will be replaced by

This was a reference to un-

certainties about the coalition between the SPD and the small

liberal Free Democrats who will

decide this week whether to switch their allegiance in the

West Berlin Senate to the Christian Democrats (CDU) The CDU emerged in the

recent Berlin elections as the

a completely different one."

and Cruise missiles.

the same effect as the control- of Professional Civil Servants.

Mr. Hayhoe said in a BBC

set a record in April. figures released yesterday show. The conferences have in the motion which would allow for an all-out strike of perhaps one week early next month, if all accrued interest, was £696.7m. against the March total of £399.7m and well above January's £431m, the highest Civil Service unions

Mr. Hayhoe suggested that at least half the Service would gnore such a strike.

He laid stress on the point that many civil servants were less concerned with this year's increase than pay arrangements for the future.

gress to reject the new U.S.

missiles, the coalition will come

But what really moved the

under almost irresistible strain

crowds in Wolfratshausen over

the weekend, was the Chancel-

lor's personal commitment to

the NATO move. He did not

want to blackmail his own party

but if the new missiles were

rejected, "my conscience would

not allow me to represent such

similar hints of resignation

when the party has had to be

rallied before crucial decisions

in previous years. But it is

evident from other speeches at

the weekend that the threat is

sincerely meant and is not just

a tactical gesture before his Washington trip.
Doubt about U.S. nuclear

policy, Page 17

Chancellor has made

a policy," he said.

The statement stung the unions into reply. Mr. Kendall April increase came from the 19th issue National Savings said Mr. Hayhoe was talking certificates, which return 10.33 easily" of joint talks, but last ner cent free of all taxes if held week's pay body report which gave MPs rises of 18 per cent. for a full five years. Gross receipts of the issue in and the armed forces 10.3 per cent, had "in fact widened the April came to £547.8m, though after renayments of carlier gulf between the two sides." issues, primarily, it is shought, The action by air control stall entered its third week yesto switch into the more attrac-

fordige with stoppages at Abernon-indexed issues was incontro E379.7m. o land. Much of the success of the Another of the nine Civil 19th issue last month can be Section unions involved in the attributed to last-minute buying may dispute is ready to support before its withdrawal just over its extension. But the Associa-

a week ago. take over as National Savings' prime money-spinner. The age limit was reduced from 60 to 50 new range of "grannies" to Government was elected two inflation proofing. In April net years 250.

Sir Frederick, who has headed. receipts of index-linked issues

came to £206.6m.

tive 19th, the net contribution

The other major contributor last month was the National Continued on Back Page Why U.S. interest rates must fall, Page 14

Joseph approves merger of NEB with NRDC

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

pony for industry and be drawn gradually into a full amalgamation with the National Research

Development Corporation. Sir Reith Joseph, Industry Secretary, has given the move. his broad personal approval in the past fortnight. He has talked with Sir Frederick-Wood, who has headed both organisations since the beginning of this year. and members of the NEB were informed on Friday.

have been under pressure from An immediate programme for the Government for much of this year. closer working is to be drawn up for full Government ap-The main impetus for the proval. The only barrier to a formal merger appears to be the provision of Parliamentary time for the necessary legislation which could cause a delay

of two years. In the meantime board memhers will be interchanged be-tween the two organisations. joint sub-committees may be formed to run certain operations such as small business financing, and some senior staff posts such as that of chief

executives may be combined. These moves are likely to be spelt out by Sir Frederick when the NEB's annual report is pub-It is widely felt that the lished on Wednesday. A Governsecond index-linked issue will ment statement is expected next month. It will be widely wel-comed by Conservative Party activists who have wanted the on April 6. introducing a whole | NEB abolished since the

> the NRDC since 1978, was appointed to the NEB chairmanship with the specific brief from Sir Keith to examine ways of bringing the organisations closer

THE NATIONAL Enterprise man of National Bus, he has Board will lose its separate wide experience of both the identity as a State holding compublic and private sector and believes the two organisations

should be merged.

The closer relationship was started the days ago when Mr. Lawrence Tindail, a member of the NRDC, was appointed to

the NEB. The logic of the merger lies in both organisation's interest in encouraging the creation and expansion of high-technology companies. The NRDC is stronger in technological expertise, while the NEB has developed as a more financially oriented organisation.

But there are some sharp differences between the two organisations. The NEE has been politically controversial throughout its six year life, but the NRDC has usually operated quietly out of the limelight The NRDC is staffed mainly by unionised career civil scrvants while the NEB regularly recruits executives from the private sector and is relatively small with a total staff of about

The NRDC uses most of its funds to support individual inventions and technological projects, while the NEB usually finances established companies as a whole. The NRDC's total commitment in about 700 projects and partnerships with inventors and universities involves investments of about 165m. The NEB has £250m com-

The similarities between inc two organisations increesed recently. The NRDC has been backing small businesses and other companies while the NEB has been contogether. As chairman of Groda centrating on high technological International, and former chair- investments.

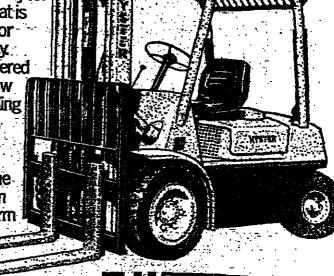
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THE LEBANESE MISSILE CRISIS

U.S. envoy aims to divide and delay

Israelis far from united about need for war

THE MISSION of Mr. Philip observers here reckon that Mr. ship with Syria referred only the face of war must inevitably Habib, President Reagan's Habib at best will only succeed special Middle East envoy, has at defusing rather than solving achieved one notable success the current crisis.
which could still save the area Mr. Habib has skilfully folfrom war. By carefully spin-lowed the first rule of diplomning out his visits to Syria, acy: that of playing for time Lebanon and Israel he has so that the two key parties managed to exploit existing in this case Syria and Israel-division both within Israel and have a chance to assess the the Arab world to his advan- ultimate results of their chosen

tage.

This is not to say that he has found a solution. The constant heavy shelling across the patrons and immediate allies. demarcation line between Mos-Christian East since early on and much other vocal Arab Sunday morning has been a support-even from its enemy sunday morning has occur in reminder that this success does in the success and in the suc not by any means suggest an end to the misery of Lebanon and its complex political prob-

BY DAVID LENNON IN TEL AVIY

its Government during a period when war with a neighbour

threatens. The usual closing of

ranks and burying of political

differences which has so

characterised Israelis in times

of trouble simply has not hap-

pened over the Lebanese mis-

But if war does break out

the Israelis will unite to fight

Syria, even if many have doubts

about the need for the war. For

Israelis, defending the country

comes first and, as happened in 1973, deciding who is to blame

is set sside until after the

threat to their existence is

down mainly because people are

not clear about the Govern-

ment's objectives in Lebanon.

sile crisis.

FOR THE first time in its his- the Prime Minister, has handled

tory Israel is not united behind the crisis and this comes not

However, the bipartisan case may be partly to blame approach has definitely broken for this. He declared that Israel

There is growing crticism of because the Christians were the way Mr. Menahem Begin, facing genocide.

generals.

his critics.

positions, and the amount of genuine support they could the immediate cause of the receive from their super power crisis—are defensive weapons west Beirut and the some material aid from Libya

here, recently told Mr. Elias Menahem Begin, the Prime Sarkis, the Lebanese President. Minister, has handled the that the Soviet treaty of friends. Even the most optimistic that the Soviet treaty of friend- sile crisis. A divided Israel in festering problems.

only from the political opposi-

tion but also from a surprising

number of reserve army

Some Right-wing groups and people living on the border with

Lebanon and in West Bank set-

tlements have expressed support

and told Mr. Begin to ignore

There does appear to be

national agreement about the need for Syria to remove the

missiles from the Bekaa Valley.

but there seems to be less than

total support for rushing in to

launch a military strike against

the batteries. Mr. Begin's

theatrical way of overstating his

had to intervene in the fighting

between Syrians and Christian

Phalangist forces in Lebanon

to that territory and not to be more vulnerable to Ameri-Lebanon. The implication of this can pressure. is that Soviet support for a By visiting Saudi Arabia, Mr. protracted confrontation be Habib has brought to hear Lebanon may be limited.

missiles in the Bequa Valleywithout being labelled a traitor,

to move anti-aircraft missiles

see their Government as respon-

sible in part for the worsening

Many regard the remark

about genocide as patent non-

desire on the part of the

average Israeli to so to war to

So while there is still time

to avoid war, the public criti-

cism of the Government is in-

students and Kibbutz dwellers

have sent letters to the Premier

urging restraint. Thousands turned out at a rally of the

Peace Now movement in Tel

Aviv on Saturday to appeal for a return to "sane leadership."

Lebanon's militant

Reserve soldiers.

of the situation.

Christians.

ween Syria and Israel over pressure on Syria from perhaps the only Arab voice to which Equally Israel has been told by the U.S. that Washington finds it hard to disagree with not only aid (now suspended) finds it hard to disagree with not only aid (now suspended) the Syrian thesis that the Sam-6 for the 26,000 Syrian troops Deterrent Force in Lebanon. but also considerable sums of suggesting at least tacit collu- direct additional aid. Saudi suggesting at least facil conti-sion between the super powers. Arabia's mediation last autumn By playing for time, Mr. helped pull Syria from the Habib has given Mr. Shimon brink of open confrontation Peres, the Israeli opposition with Jordan. If these tactics leader, time in which to muster, work and both sides are peris best, then Mr. Habib will have been successful in putting off, but not solving, Lebanon's

It was his decision to shoot down two Syrian helicopters aiding troops fighting Phalan-gist forces which led Damascus into Lebanon. Some Israelis sense, and certainly there is no

MR. BEGIN . . . growing criticism of his handling of

Kloeckner rejects coils quota arbitration

KLOECKNER - WERKE. the West German steel rebel, has refused independent arbitration of the hard line demands which have blocked a compre hensive agreement among the leading EEC steel companies production voluntary

Disclosing this at the week-nd. Viscount Etienne end. Viscount Etienne Davignon, the European Commissioner responsible for steel, said that Klocekner was unjustified in pressing for a substantially higher quota for steel coils than the other 14 main EEC steel producers were willing to concede. As a result, the Commission has decided to retain for one year its powers to determine compulsory quotas for steel coils, which account for about 45 per cent of all finished products.

Viscount Davignon said that in the past few weeks the Commission had organised a new technical study to assess Kloeckner's claims that its Bremen works needed a higher quota than was on offer. Kloeckner had been offered and had refused arbitration on the basis of the study's conclusions.

At one stage, Viscount Davignon revealed, the Commission tried to push through a settlement with a slightly higher quota for Kloeckner than the other producers had offered but this overture was rejected by the

Although the Commission is withholding details, it seems most unlikely that Kloeckner will fare any better under the continuing compulsory regime than it would have done under the voluntary Eurofer agreement.

Mid-June elections likely for French parliament

FRENCH VOTERS are now end. likely to be called back to the The weekly magazine Le polls on June 14 because of the Point published a poll taken agreement reached with exafter the May 10 Presidential President Valery Giscard election, showing a 52 per cent President Valery Giscard election, showing a 52 per cent d'Estaing for M. François majority for the cembined Mitterrand to take over at the forces of the Left in the first Elysée Palace on Thursday round. morning.

Immediately after his inaguration, M. Mitterrand is expec-ted to appoint his Prime Minister—the favourite being M. Pierre Mauroy, Mayor of Lille—and dissolve the National Assembly, whose session has

originally foreseen.

renewed battle over the week- per cent.

The Ecologists received 6 per cent, and the present majority coalition in the National Assembly—the neo-Gaullist RPR and the centrist UDF-only 39

Minister—the favourite being M. Pierre Mauroy, Mayor of Lille—and dissolve the National Assembly, whose session has been suspended since before the Presidential election.

In accordance with the minimum three-week delay required by the French Constitution, this would make the holding of legislative elections possible on June 14 and 21, a week earlier than originally foreseen.

The Socialist Party is seen tectiving 36 per cent.

The Poll, carried out by the IFOP research body, tears as under the symmetrical pattern of the last Assembly elections in 1978, when the four main parties came within 2.5 percentage points of each other in the first round.

The Communist vote is seen per cent.

The Communist vote is seen As the first opinion poll indi-cated a Left-wing majority in of 13 per cent and the balance the first round of the election, in the present majority turning the main political formations in favour of the UDF, with 20.5 were already preparing for the per cent, against the RPR's 18.5

The jockeying for position among the leaders of the Centre Right continued at the weekend as the RPR's M. Jacques Chicallaurehad him continued as the RPR's M. Jacques Chicallaurehad him continued as the RPR's M. Jacques Chicallaurehad him continued as the second secon isunched his campaign at a special meeting of the partition

national committee. Representatives of the RFF Representatives of the RFF and the UDF held their first working meeting on electron technic following a pact to combine their effort under the banner of Union for a New Majority. The RPR's National Committee yesterday urged the two parties to "make a clean sweep" of past quarrels.

sweep " of past quarrels. Communist MPs are due to meet today. The party's fulling central committee met on Friday and declared itself ready for discussions "at any time on a Government pact with the

Socialists. But the Socialists, who have excluded the possibility of including Communists in their first Government, are not due to tackle the question of relations with other Left-wing parties until May 27.

Belgium agrees plan for steel rescue

THE BELGIAN GOVERNMENT the next few years into a has drawn back from the brink southern steel combine to be of another full-scale political created by the planned merger crisis by agreeing in principle of the country's two biggest on a rescue plan for steel-making steel-makers. Cockerill and on a rescue plan for steel-making in the French-speaking south of the country, and widespread tax cuts in an attempt to restore competitiveness to industry as a

The compromise approved early on Saturday after nearly five days of talks. has almost certainly avoided the threat of the country being forced into an unwanted general election before the summer ends.

Details of the programme have yet to be agreed to by leaders of industry and the trade unions, and the contentious issue of the country's system of automatic wage rises linked to increases in inflation is not fully resolved.

The plan envisages pumping up to BFr 60bn (£769m) over

FINANCIAL TIMES, published daily except Sundays and holidays. U.S. subscription rates \$365.00 per annum. Second Class postage peld at New York, N.Y., and at additional meiling

Hainaut-Sambre.

Not spelled out, however, is whether the State would take a minority or majority stake in the new grouping.

The plan also proposes cut-ting industry's taxes, mainly in the area of social security contributions, by up to BFr 46bn. The loss to the national budget would be made up in part by an increase in Value Added Tax, possibly on petrol and luxury items such as tobacco and alcoholic drink.

The weekend agreement followed five weeks of bitter argument between the Government's coalition partners — the Christian Democrat party of Prime Minister Mark Eyskens, and the

Socialists. Mr. Eyskens' predecessor, Mr. Wilfried Martens, who is also Christian Democrat, was forced to resign last month be-cause of the Socialists' refusal to accept his demand for a wage

New Foreign **Minister** for Japan

The veteran Japanese politician Mr. Sunao Sonoda is to replace Masayoshi Ito as Foreign Minister following the latter's resignation, writes Richard Hanson in Tokyo. It will be the third time he has held the post.

Mr. Ito resigned in a dispute with Prime Minister Zenko Suzuki over the relace of a final communique" before Mr. Suzuki had completed his talks with President Ronald Reason in Washington two weeks ago.

Saudi oil output

U.S. Treasury Secretary Mr. Donald Regan said yesterday there was no indication that Saudi Arabia planned to cut oil production. Reuter reports from Rivadh. He added that the Saudis appeared "comfortable" with their present price of \$32 a barrel.

Italy deficit

Italy's balance-of-payments defi-cit drepped to L59bn (£24m) in April—the smallest monthly deficit since July 1980, Rupert Cornwell reports from Rome. But the total shortfall in the first four months reached to accept his demand for a wage L3516ist, against L2408bn in freeze until the end of the year.

THE FINANCIAL FORCE YOU MAY HAVE OVERLOOKE



CIBC is one of the top 50 banks in the world. With assets exceeding \$50 billion, and currently \$32 billion out on loan, Canadian Imperial Bank of Commerce is the 8th largest bank in North America and is one of the World's foremost financial institutions. It's not only size that makes CIBC worth your

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Agenda

on Friday, June 26, 1981, 10:00 a, m. at the BASF Feierabendhaus, Leuschnerstraße 47 Ludwigshafen/Rhine, West Germany

29th Annual Meeting

We are convening our

of Stockholders

BASF Aktiengesellschaft Ludwigshafen am Rhein

BASF Aktiengesellschaft and BASF Aktiengesellschaft and its Consolidated German Subsidiaries; Presentation of the 1980 Annual Reports of BASF Aktiengesellschaft and BASF Aktiengesellschaft and

1. Presentation of the 1980 Financial Statements of

its Consolidated German Subsidiaries: Presentation of the Supervisory Board Report

2. Declaration of dividend

3. Ratification of the actions of the Supervisory Board 4. Ratification of the actions of the Board of Executive

5. Appointment of auditors for the fiscal year 1981.

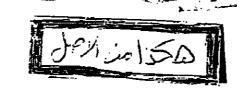
Shareholders entitled to participate in the Annual Meeting and to exercise their right to vote are those who have deposited their shares during normal office hours and in the prescribed form at a depository bank, The shares should remain deposited until the conclusion of the Annual Meeting. Shareholders have the right to vote by proxy. Depository banks are those specified in the "Bundesanzeiger" of the German Federal Republic Nr. 90 of May 15, 1981.

Depository banks in the U. K are: Kleinwort, Benson Limited S.G. Warburg & Co. Ltd.

The deposit is only effective if the shares are submitted by Friday, June 19, 1981.

The Board of Executive Directors BASF Aktiengesellschaft D-6700 Ludwigshafen/Rhine, May 15, 1981





GM in talks

with Isuzu

on car for

By Kevin Done in Frankfurt

General Motors could import

a Japanese sports car in built-

up form for sale through part of its European dealership

network which operates under

The car, a high-priced, two-litre model designed by

Gingiaro in Italy, would come from Isuzu in which GM has a 34 per cent shareholding.

It would not be sold in

Europe

the Opel hanner.

UK set for Ghana orders after visit by Limann

BRITISH trade has been given a major fillip by the visit of Ghana's head of state, President productive sectors in decline, fresh investment. Hilla Limann, to London last and industry turning over at week, officials of both countries only 25 to 30 per cent of capa Friday, the President said he

The Export Credits Guarantee Department is expected to men at the London Chamber of announce this week an increase on the ceilings for short- and dent explained that his Governmedium-term cover on exports ment's policy was to issue to Ghana. The move will place import licences only when there Britain in a better position to win some of the contracts in the in line with national economic Cedis 25bn (£4.2bn) medium priorities. term investment plan being He said

to Ghana since the coup which brought Ft. Lt. J. J. Rawlings to power in June 1979. Even so, British exports remained steady at around £88m in 1979

Businessmen generally gave President Limann a warm welcome in London and considerable interest was expressed during the visit about invest-ment in Ghana. The country has substantial reserves of gold, diamonds, bauxite, timber, and is still a major producer of

At a meeting with business-Commerce on Friday the Presi- hedging too much because they was foreign exchange available

considered by Parliament would prove a success if Peking Ret The ECGD has been giving in encourages more investment Hong Kong. would prove a success if Peking Reuter reports from only limited cover for exports in Ghana and allows existing enterprises to step up their

> agriculture and the infrastrucsectors of his government. Ghana's democratically elected investment code which would majority stake and guarantee. them management control. The investment code also pro-

severe economic prob- be headed by the vice-president attended the signing ceremony,

was disappointed at the response "The private sector is still say they want to wait and see. But if they wait too long there may be nothing for them to 'he said.

· China and Zimbabwe have signed two agreements on trade He said his visit to Britain and cultural exchanges in

The agency said that under the trade-agreement the signatories will grant each other most-The President said that favoured nation treatment and undertake to adopt all possible ture—roads, ports and railways measures to facilitate trade
—were the most urgent priority contacts between the two

Under the cultural agreement Parliament is debating a new the two countries will promote exchanges and co-operation in investors a the fields of culture, education, publication, the press and broadcasting.

Mr. Zhao Ziyang, the Chinese poses the establishment of an premier, and Prime Minister Investment Centre which would Robert Mugabe of Zimbabwe

ICL wins £4m computer deal

count stores throughout Austra- group has signed a £4m conlia. The contract, worth £4m, was won in the face of Japanese and U.S. competition. The order embraces 30 of Railways of Zimbabwe. The ICL's new ME29 business com-

puters, terminals for use at electrification of the main line Plessey, points of sale and store conbetween Salisbury and Bulaproviding £2. trollers from the 9500 series. Deliveries start next month. Letchworth in Hertfordshire. ..

W. Germany

Motorola's are.

and shoc-leather.

Sheer quality.

station and aerial.

extra, as well.

ICL COMPUTERS are to be ● Westinghouse Brake and Sig-valued at £1.4m. installed in Woolworths dis-nal of the Hawker Siddeley ● Cable Belt, a member of the tract, foreshadowed last December, to provide signalling and other equipment to National equipment will be used in the £3.5m.

R. A. Lister Farm Equipment, The computers will be manu- a Hawker Siddeley subsidiary, is decoys are already in service factured at ICL factories at supplying the Borno State with the Royal Navy but this Ridsgrove in Staffordshire and Government of Nigeria with order is the first Plessey has hammer mills and crop driers received from overseas.

Change over

-0.9 -2.3

+3.0 +5.6

-3.6

123.9 119.7 —3.1 1975=100 Source (except U.S. and Jepen): Eurostal

Some 2-way

radios are

born more

than others.

cost-effective

base year

1975=100 1975=100

1975=100

1975=100

World Economic Indicators

INDUSTRIAL PRODUCTION

151.7

121.8 121.4

121.4 119.8 130.6

111.6 Jan. '80

Feb. 81 Jan. 81 Dec. 80 Feb. 80 120.3 108.9 116.8 121.4 117.0 116.3 121.8 119.8

121.2

107.6 99.8 101.2 jan. '81 Dec. '80 Nov. '80

After all, all 2-way radio systems are meant to make

To make operating cars, vans and trucks more efficient.

Thus reducing the number of vehicles you need. And saving

running a business more cost-effective.

time and petrol and tyres and wear and tear. To make keeping in touch with employees

on foot easier. Saving still more time and effort

But Motorola comes to you with a cost-effective

Full, noise-free crystal clear sound. And big.

the clear sound stays clear longer.

In short, better sound per £.

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Or a Motorola paging system, using pocket FM tone and voice radio pagers.
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with - and, obviously, improve upon - your existing 2-way radio system. Or you can have a complete, new, all-Motorola system, including base

Laird Group, is to design, supply and install a conveyor system to transport copper ore at Roan Consolidated Mines in Zambia. The contract is worth

providing £2.5m worth of antiship missile decoys to Canadian Government. The

SHIPPING REPORT

Rates rise surprises market

THE IMPROVEMENT in the very large crude carrier (VICC) market continues apace. Indus-try experts are baffled by the upsurge in rates, given the weakness in overall demand for

that more than 17 ULCCs/ VLCCs have been chartered in the Gulf over the past week and there have been several more private deals which have not been recorded. The bulk of the charters have storage options and, given that these stretch up to five months in many cases, a sizeable amount of tanker ton nage is being taken off the

Rates for VLCCs on the stan-dard voyage westwards out of the Gulf have risen to Worldscale 35. This compares with a lowpoint of Worlds-ale 22 in early March.

The most off-quoted reason for the strength of the market in recent weeks has been the rising tension in the Middle East. The number of tankers fixed with storage options indicates that the oil majors are anxious to build up their stocks.

However, over the longer term, brokers are not predicting any major recovery in the market.

Dutch yards orders double

Dutch shipyards Fl 700m (£131m) worth of orders in the first four months of 1981 twice as many as in the same period last year. The Netherlands Association of Shipbuilders forecast a sharp increase of orders over the year as a whole compared with the

FI 1.3bn placed in 1980. With most of the new orders coming from abroad Dutch shipyards have improved their composition years of Governmentbacked reorganisation.

Association said. The mprovement in business began in the inland shipping sector but has spread to the market for ocean-going vessels. Many shipyards managed to make profits or to break even last year after a period of losses, the Association said.

Over £275,000 needed

to aid elderly and disabled seafarers

King George's
Fund for Sailors THE FUND FOR CHARITES THAT SUFFORT SEAFARERS IN NEED & THEIR FAMILIES

Last year KGFS distributed some £275,000 to aid elderly and disabled seafarers.

To allow for inflation, we need to provide much

more this year. We cannot allow our aged and disabled seafarers from the Royal Navy, the Royal Marines, the Merchant Navy, the Fishing Industry to suffer from our lack of funds. Please send a donation or covenant to aid us in viral work. And, when

WINE AND SPIRITS EXPORTS

PORTUGAL'S BEST foreign imported 14.5m litres of port, 1.8m litres in 1980. Meanwhile, customers for its port wine but by 1980 their consumption U.S. imports were just 354,600 soared to 25.4m litres-41 per drank a little less last year. cent of all port exports, worth but a 2 per cent drop in volume of exports was offset by a 20 per cent rise in value thanks to second largest importer in 1980, devaluations of the Escudo lags well behind France, and consumption is dropping, from 10.7m litres in 1979 to 9m litres against hard European currencies, and price rises in consumer countries. For traders. the medium-range forecast is the Belgians, Dutch, West Geruncertain but long-range prospects are excellent. mans and Italians were in the port.

West European nations take ahead. In 1971, the French

either West Germany where Opel. GM's major European subsidiary, is based, or the UK where Vauxhall, another Demand for liqueurs increases BY GARETH GRIFFITHS offshoot, is located. Negotiations between GM and Isuzu have been going on for some time but no decision has yet been made about whether the car would be imported to Europe and in Opel said firmly, however,

it would be sold under the Isnzu name. The nearest equivalent to

the new Isuzu vehicle in the present Opel range is the Manta and the German com-pany insisted there were no plans to replace this mo with the Japanese car which would be in a higher-price

that if it was sold in Europe

AGIP Nederland concludes drilling

AGIP NEDERLAND B.V., of the ENI Group, has concluded its exploration programme on the F/18 block. offshore Holland, Our World Trade Staff writes. The results of three wells are being evaluated and Saipem's drilling rig. Black Dog, which carried out the drilling has been towed to waters offshore

Port sales rise 20% in value

top 10 with Belgium's consumption of 7.6m litres, more than the absolute lead in Port wine consumption, with France far double Italy's 3.1m litres.

such as Campari and liqueurs. is likely to provide one of the main areas of growth in the international drinks trade. The wide range of drinks anis and related aperitifs such available, has meant that trade as Ouzo. has been concentrated in national markets, says a report by Acumen Marketing, a drinks marketing group based in the

TRADE IN flavoured spirits, essential part of the ferment- is a significant and growing ing process but is added at a later stage. They include liqueurs, pre-mixed cocktails, flavoured vodkas, bitters and

The Soviet Union imported January.

the high growth of flavoured spirits in the 26 main European, UK and Europe.

North and South American
Flavoured spirits are drinks countries. Japan and Austrawhose flavouring is not an lasta. The report finds that there

demand in almost all countries for flavoured spirits.

U.S. imports were just 354,600

litres in 1980 and Brazil took

list of customers after Portugal

diversified its trading partners during the 1974-75 revolution.

But the USSR, Czechoslovakia,

to take reasonable quantities of

Even the Arab world is a 1981

customer, for Bahrein bought

\$2,000 worth of bottled Port in

245,000 litres last year. Sales fluctuate to the Comecon bloc, which joined the

After France and Britain, Hungary and Poland continue

West Germany showed the highest growth in demand for flavoured spirits with an increase of 91 per cent in sales between 1975 and 1979. Spanish The report, published in London this month, highlights sales increased by 59 per cent. in the UK by 55 per cent. Brazil by 52 per cent, the US by 39 per cent and South Africa by 37

EEC imposes new duty on U.S. chemical

The new duty, welcome to the

THE European Commission is still inadequate for many pro-turers Federations - expressed placing an anti-dumping duty of up to 14.27 per cent on ducers. imports to the EEC from the U.S. of vinyl acetate monomer higher than the provisional —a chemical used in the making anti-dumping duty of 10.6 per officials said Commission

European producers have been incurring losses — "extremely high" in some cases — as a result of U.S. companies dumping vinyl acetate. The Commission also recognised that European vinyl acetate prices are

European chemical industry, is higher than the provisional cent imposed by the Commission last November. Three U.S. producers of vinyl

acetate were specifically excluded from having to pay the provisional anti-dumping duty. including Celanese Chemical of Texas. CEFIC — the European Council of Chemical Manufac-

considerable concern over the exclusion of Celanese last autumn. But it is understood that

Celanese will now be subject to an official anti-dumping duty of -12.94 per cent. The anti-dumping duty will be levied on the value of U.S.

vinyl acetate monomer once it is landed in Europe. The original dumping complaint was submitted by CEFIC

Dutch group wins order over lower U.S. bid

By Charles Batchelor in Amsterdam

THE DUTCH GOVERNMENT announced it will place a Fi 700m (£135m) order for 841 light tanks with 2 Dutch consortium despite 2 Fl 100m lower offer from an American company.

The Defence Ministry order will be placed with a consortium of Dutch companies headed by the commercial vehicle maker DAF Trucks and Rijn-Schelde-Verolme, the engineering and shipbuilding group, the Cabinet decided at its weekly meeting on Friday.

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Vegotiations Government, DAF/RSV and the U.S. company, Food Machine Corporation, brought lower tenders from both sides and reduced to the difference between the two offers from Fl 270m to an "acceptable" Fl 100m. The Government is keen for the order to be placed in the Netherlands because jobs will be created and a high technology industry will be helped.

he light tank — code-named the YPR 765—is destined to replace existing wheeled vehicles in use with eight armoured infantry battalions. Delivery is due to start in 1984.

The Dutch consortium was able to reduce its price by building more components cheaply in Netherlands, reducing transport costs, and avoiding high downpayments to U.S. suppliers and the currency risk, DAF said. The Dutch bid was still higher, though, because of licence fees and the start-up costs of the

To find out how some people waste money run your fingers along these pipes.

magine how much heat is lost in the pipes when water has to travel from the cylinder at the top of the page all the way down to the tap. Even worse, imagine how much monevis lost.

The alternative for commercial premises is a point-of-use electric water. heater, like the Santon featured here. Not only do they cost about half as

much to buy and install as a central hot. water system, but they are also very

economical to run. It costs about 1p to fill a sink with 1 gallon of hot water.

And when it comes to efficiency, they are virtually unbeatable. You get hot water when and where you want without having to heat the main boiler (for business, this alone can be a great moneysaver in the summer), and servicing is no problem. They are also very safe.

If you'd like more information

on the wide range of electric water heaters and how they cut down that distance to the tap to the absolute minimum, send off the coupon. Or contact your Electricity Board.

The wide range of IMI Santon water heaters includes undersink, oversink, wall-mounted and floorstanding models. in capacities up to 100 gallons. The heater pictured is the energy-saving 3kW Sanspray instantaneous handwasher, with touch control and automatic spray cut-out.

For more information on electric water heating systems, controls and tariffs, send this coupon to The Build Electric Bureau, The Building Centre, 26 Store Street, London WCIE 7BT, or ask the operator for Freefone 2284 and talk to our commercial heating specialists.

The Electricity Council, England and Wales

British Shipbuilders plan is 'full of punch'

BY WILLIAM HALL, SHIPPING CORRESPONDENT

British porate plan covering the period 1981-82 to 1984-85 to the Government before the end of this

The board is expected to approve the plan at a board meeting on Wednesday, and consultations with trade unions to start the following day. Mr. Robert Atkinson, the of redundancies which would chairman, said in Oslo last week that the plan involved a "major orders. look" at the nationalised indus-try and was "full of punch." Union leaders who have seen the document, which is considerably thinner than previous plans, say that there is little

new information. major Much of it consists of detail- year.

SHIPBUILDERS ing changes which have taken place, such as the new divisional structure, rationalisation of ship-repair and engine-building facilities, and establishment of the offshore divi-sion at Scott Lithgow.

Apparently the plan gives little information on the likely level of future merchant shipbuilding capacity, or the level

The main problem for British Shipbuilders management in formulating the plan has been that it has no idea of the level of future warship orders until the Government has finished the major defence review later this

corporate plan was a reduction of more than a third in mer-chant shipbuilding output to an annual capacity of 400,000 compensated gross registered tonnes by 1980-81.
To cushion the impact, several

thousand shippard workers were switched to naval work in anticipation of promised publicsector orders.

As a result more than 30,000 of the 70,000 workers are engaged on naval work and the value of the naval order book, £1.9bp, is nearly four times that of the merchant-ship order book, at its lowest level since nationalisation.
The level of public-sector

orders has been less than half

The key element in the last that envisaged in the last cor-properties plan was a reduction porate plan, and several yards dependent on naval orders are in offset the decline in naval running out of work. running out of work.
Unless new naval orders are

placed shortly British Ship-builders will have to reduce its naval workforce substantially if it is to live within the Govern-ment's tight cash limits. While uncertainty over navel orders has rendered much of

the corporate plan ineffective, lack of merchant-ship orders throws serious doubt on the corporation's ability to sustain vious target level.

On the basis of the recent order inflow this could fail to under 300,000 gross registered

British Shipbuilders' efforts to build up its offshore division

Only one large semi-submersible drilling rig is under contract for a commercial customer. and the corporation has largely failed in its efforts to capitalise on the worldwide boom in offshore drilling rig ordering.

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Bringing vision and music together in one album

SIMON LAIT believes that there is a gap in the pre-recorded video cassette market that nois gambling more than £500,000 of his own and private investors' money to produce a new kind of record, the video album, which combines music and the Video medium.

Next Friday Mr. Leit's twoyear-old company, Radialchoice, releases its first half-hour video cassette album. Word of Mouth by Toni Basil, at just under £30.

This year the market for prerecorded video cassettes has improved because of the sharp growth in video cassette recorder sales and rental. More than 7m VCRs are in use worldwide. This number is expected to be more than double this

500.000 VCRs are in use.

Elaine Williams looks at a new venture in video-recording

vision, a growing number of pre-recorded films and television programmes are available for sale or rental through specialist dealers and large retail stores. such as Woolworth, W. H. Smith and Boots.

Prices range from £39.95 for a popular box office film such as Jaws, the Dear Hunter or Murder on the Orient Express to about £29.95 for less popular programmes.

Radialchoice, at Greenwich, is initially producing 10,000 video albums, and releasing a conventional audio record at the same time.

If all these are sold Radialchoice will cover production and released by well-known promotion costs. It says it has groups such as Blondie. In the UK it is estimated that firm export orders for 1,100 Each song on the video-choice will release four more West German 00.000 VCRs are in use. video albums, worth about album is accompanied by video-albums and six audio Spain. Portuga While they are used mainly £17,000, and believes it is one choreographed dances and records; a second album by lux countries.

for taping directly from tele- of the first companies in the bizarre scenery ranging from a world to issue such a product made specifically for the music video market. All the money to set up

Radialchoice was raised privately through Mr. Lait's contacts in the music and business world. Some of the Radialchoice finance has come from the City. which has shown increasing interest in the video market. Mr. Lait, a former producer

with Jon Roseman, a major maker of promotional videofilms, pins his hopes on an unknown artist in the UK because he believes that she can provide the material now lacking in the few video-albums released by well-known pop in the autumo.

jungle to a school playground. "A video-album must be relatively simple but contain movement and tricks which the viewer may miss the first time around." Mr. Lait says. "Groups just playing their instruments and looking bored will not make people watch video-albums again and again." Artists will have to adapt to-

being visually interesting as well as sounding good, he says. "It's rather like the days when the film industry was moving from the silent to talking pictures. Some actors just could not adjust to speaking, or dealers. they sounded awful."

In the next 18 months Radial-

Toni Basil is to start production

Mr. Lait also produces conventional LPs because he does not expect the video album to replace them. "On the contrary, we expect video will boost conventional record sales, since they are complementary." Video music albums are such a new field that there is little

guidance on the way royalties and copyright payments should be shared between those involved in its production. Distribution of the audio record in the UK is through

Virgin Records via CBS. The video album will be available from Intervision, which sells mainly to specialist video-Distribution deals have been

secured in Australia. Austria, Spain. Portugal and the Bene-

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Subsidies to councils for bus service questioned

By Lynton McLain, Transport Correspondent

THE LEGAL basis for Government payments to two local authorities to cover their possible losses as a result of launching Government backed free-competition zones for this operators is to be queried in the House of Commons

Norfolk County Council was given £200,000 by the Government in April when it became the first county to operate an experimental "trial area," in the North of the county. Bus services there can now operate, for the first time since the 1930s. in free competition with each other without the need for an operator to have a bus

Trial areas are allowed under the 1980 Transport Act. but it made no provision for the Government to make payments to councils specifically to cover the possible financial risks involved in free competition zones.

Without Government ald, Norfolk would have been lizble for any losses incurred by existing bus operators. which are mainly supported by local authorities, as a result of the need to match the low fares likely to be set

by the new competitors.

Hereford and Worcester
County Council last week
hecame the second county to get Government help in setting up a trial area. Norman Fowler, the Transport Secretary, agreed to pay the council £70,000 this year to cover the possible risks involved.

The Labour Opposition in Parliament is opposed to trial area experiments because of the likely undermining of existing and well-established local bus services. Last week, Mr. Rogert Stott, Labour MP for West Houghton and an Opposition spokesman on transport, said he intended to ask Mr. Fowler in the Commons on June 3 under what provisions in the Transport Act he is making "cash payments to the only two counties which have been persuaded to introduce bus service "trial areas" as a result of the Act."

Trial areas

Before passage of the 1980 Transport Act, which deregulated bus services completely in trial areas chosen, by local authorities, free competition was not allowed among bus operators. Services were restricted almost exclusively to well-established operators such as the Stateowned National Bus Com-

All operators planning local "stage carriage" bus services for passengers on short, local routes-had to have licences before last year. The licences were issued by the Traffic Commissioners, regulatory bodies set up in the 1930s when the previous freedom to operate any bus service had led to abuse and falling standards.

For the past half century, the Traffic Commissioners have used their power over licensing to control the number of operators, and in practice to keep out competitive low fare operators.

However, local councils were extremely reluctant to embark on the experiments with free competition allowed under the Act. largely because the government had not made any provision to cover possible financial risks council-supported bus vices which exposure competition could create.

Devon County Council considered designating a trial area but considered that the Transport Department would have to provide up to £500,000 over three years as a "con-tingency fund" in case the experiment caused high losses among established operators. The council said last week that "Devon looked for a subsidy from the Government that would enable us to restore services" if the

experiments falled. Devon Council said last week it had debated "very seriously" the idea of going for a £500,000 subsidy for a trial area experiment, but had put it aside in favour of changes in the way its existing services operated.
These changes, based on

These changes, based on encouraging Western National, a subsidiary of National Bus, to take on the "bulk passenger routes" and allowing independent operators to take the other. less used routes, were expected to result in an annual saving of £200,000 in subsidies.

We are now making enough. We are now making enough headway without the need for trial areas," Devon County Council said, The council felt that trial area experiments carried a number of risks, including the possibility of fairly substantial closures of

bus services in rural areas."
The Transport Department said at the end of last week that the payments made to Norfolk and Hereford and Worcester had been made for contingencies arising out of the trial areas." No other applications to start a trial area were being considered at the moment the department

Lansing to market Hitachi robot

market its multi-purpose robot in the UK.

at Automan '81, the automated manufacturing exhibition in Brighton next week. It is being opened by Mrs. Thatcher. Mr. John Allenby, joint managing director of Lansing, says

the company has no plans to manufacture robots "at this stage." He sees more future in marketing imported products than making them in the UK. Lansing's fork lift truck and materials handling business has been hit by the recession. The company's traditionally high proportion of exports has suffered from the exchange

In the past six months, em-In the past six months, employment at the group's main Basingstoke plant has been cut by 750 and throughout the group by 1,200. Weekly production at Basingstoke is running at about one-third of capacity.

The Hitachi robot will be marketed initially for are united. marketed initially for arc weld-

compete with big European and American robot makers. Lansing believes its markets

ing operations, where it will

LANSING, the forklift truck The company has an extensive maker, has agreed with the sales and servicing network Japanese: Hitachi group to backing its lift truck operations. which will now provide a key

sales point for the robot The robot will go on show Lansing is one of the few for the first time in the UK British engineering companies Lansing is one of the few which has experimented with robots in its own manufacture. It has a Hall Automation welding robot and a Puma robot from Unimation undergoing test programmes, and has gained experience helpful in explaining robot potential to

British industry. Mr. Allenby said yesterday: "Our objective is to occupy the very large gap between the manufacturers of robots and the people who are in a position to make use of them, but at this stage do not know how to."

The Brighton exhibition and

conference next week is expected to confirm that there in robots and automated manufacturing systems. But, management has not been convinced that it is something in which

they should be investing. Hitachi is one of the top five robot manufacturers in Japan. which is seeking to build exports, it has concluded a licensing agreement with a company in the U.S. and has set up its own marketing operation in will be primarily for packages, West Germany, Lensing expects consisting of the robot plus to sell the Hitachi robot for ancillary welding equipment, around £40,000.

Social Democrats ask monetarist for advice

BY ROBIN PAULEY

porters of monetarism and the Government's medium - term fear that if Dr. Budd's views economic strategy, Dr. Alan are going to be instrumental in Budd, is among the leading party policy, the result will be economists whose advice has tantamount to support for the been sought by the Social economic effects of the present Democratic Party.

Government's strategy. This

Discussions on strategy were held during the recent local government elections, when party members began to fear Prize winner, both SDP that potential supporters were anxious about the lack of national or local policy, espe-believes the Government should cially on the economy, inflation not do anything through and unemployment.

Among about 30 people who met in a London hotel to discuss policy privately were at of some modifications in the least five economists: Dr. Burld, strategy.

who is economic forecasting In the event, the meeting director at the London Business: produced nothing approaching a School, Sir Alec Cairneross, strategy or policy. Professor James Meade, Mr.

the Social Democratic Party and but never came near to discussapparently attended the ing the medium-term financial meeting because he was invited strategy, the arguments for and and is prepared to discuss his against monetarism did not economic views informally with appear, and there was no agreeanyone who will listen. He has ment about whether the meeting recently talked to the Conservar should concentrate on micro-

ONE OF the strongest sup-committee for example. But some Social Democrats Government's strategy.
may overlook the monetarist influences of Professor Cairneross and Professor Meade, the Nobel

supporters.

Besides, while Dr. Budd demand management to speed up the economic recovery, he does not rule out the possibility

. Most of the economists barely Robin Matthews and Mr. John got more than a couple of Kay.

Sentences in, Dr. Budd talked Ray. sentences in, Dr. Budd talked Dr. Budd is not a member of briefly against incomes policy

Challenge to Callaghan defeated

THE LEFT-WING challenge to the reselection of Mr. James Callaghan, the former Prime Minister, in bls Cardiff South-East constituency, has fizzled out.

fizzled out.

The constituency party's general management committee voted by 50 votes to seven at the weekend to invite only Mr. Callaghan, a

Cardiff MP since 1945, to the later this week.

The move put paid to a nomination attempt by Mr. Nigel Knowes, a 34-year-od London trade union official. Last month, he was backed by the city's Roath ward in preference to Mr. Callaghau, under Labour's new reselection procedure.

Child maintenance

BY ROBIN PAULEY

THE RULES for assessing the wives first rather than children amount of maintenance to be Children's maintenance is not paid for children after their dealt with by courts until pro-

all says a report published

parents are separated or perty matters and maintenance divorced are strongly criticised between parents have been by the National Council for settled and courts have no One Parent Families.

Child maintenance is nowbere amount of child maintenance. near enough to cover children's The council proposes that financial needs if it is paid at courts should consider children first even though this means oday. that in the majority of cases It attacks the Law Commist there will be nothing left to sion's paper on the financial award to a parent. It also says consequences of divorce for maintenance should be a mini-concentrating on assets and the mum £20.85 a week for a child maintenance of husbands and under five living outside London.

SANYO ELECTRIC CO., LTD.

Curacao Depositary Receipts of ordinary shares

For holders of the above mentioned CDRs a limited number of copies of the annual report for the year ended November 30, 1980 of the said company are available at:

> The Sumitomo Bank, Limited 11 Queen Victoria Street LONDON ECAN 4TP; Bank Mees & Hope NV Pelzerstrasse 2, HAMBURG: Banque de l'Union Européenne 4 Rue Gaillon, PARIS 2e; Morgan Guaranty Trust Company of New York

23 Wall Street, NEW YORK, NY 10015; Bank Mees & Hope NV Herengracht 548, AMSTERDAM

11th May 1981:



AND REWARDS OF LISTENING

Not knowing how to listen can be immensely costly.

Untold billions have been wasted in industry alone through simple listening errors.

But the greatest costs aren't the losses we can count. They're the opportunities we'll never know we missed.

How many brilliant ideas have vanished because no one bothered to hear them?

How many visionaries went unnoticed, how many relationships between people, companies, even countries never grew because someone simply didn't listen?

As an employer of 90,000 people, we at Sperry decided to do something about it. So we've set up listening programmes that Sperry employees worldwide, can attend.

This isn't pure unselfishness on our

part.

Helping our people become better listeners helps them have better relations with their families, a better rapport with each other, and makes them better equipped to solve our customers' problems.

This, we're convinced, is making

Sperry a better corporation.

THE RISKS.

Listening well, however, is a mixed blessing.

A company's public promise to listen can rouse unrealistic expectations in employees and customers alike. Most people, frankly, find it hard to imagine being listened to and not agreed with.

Listening can be a burden. Even a corporation hears things it wishes it hadn't.

But having heard them, neither a person nor a business can escape the responsibility to respond.

A company that listens well hears things few others do: the first, faint whispers of what seem sure to be society's

tuture needs.

The temptation to pioneer is rightfully irresistible. Yet it's the greatest risk of all. Situations shift. The unplanned for happens. And society can always change its mind.

IT PAYS TO LISTEN.

Still, it's an axiom of history that success comes to those who listen best.

Henry Ford was far from first to make a motor car.

He was simply first to give the world the one it wanted: basic, reliable transportation almost anyone could afford.

Not surprisingly, Ford considered listening "the one secret of success."

THE POWER OF LISTENING.

Listening's potential for solving problems seems unlimited.

The human key to better quality isn't a dictate from above.

It's the feeling of community that develops when people really listen to each other.

That's the secret of our quality improvement teams at Sperry.

Theirmembers aren't upper management, they're the people who actually produce our products. And every one is a volunteer.

Trained in listening, they can attack any quality problem they choose: from finding better assembly techniques to more efficient uses of time.

And their advice gets listened to. At Sperry today, as the number of these teams keeps growing, they're improving the quality of everything we do.

KNOWING HOW TO LISTEN CAN IMPROVE THE WAY YOU THINK.

Most people listen at only a 25% level of efficiency.

So the information untrained listeners can bring to bear on a problem is drastically limited.

Training in listening expands those limits. This alone makes our efforts worthwhile.

Yet listening well is more than just absorbing better. It's working to understand the unfamiliar ways other people think.

This means discarding prejudice

and preconceptions.

To learn to listen is to open the mind. LISTENING TO THE WORLD.

Sperry people do business in 140 countries, and nearly as many languages.

Yet a different language isn't the toughest listening problem, nor the most important.

It's different attitudes, customs, habits—the subtle but significant variations of culture that make every country unique, and the needs of its people different.

Sperry's executive managers, including our Chairman of the Board, regularly visit the nations where we're in business. Not just to give speeches, or sell products. The reason they go is to listen.

AT SPERRY, Listening is not a 9 to 5 job.

Listening well isn't a skill that, once acquired, can be left at the office, Or even turned on and off.

No one who has it would want it to be.

The ability to listen to a child who's just lost a football game, or understand a friend's frustration with her boss, makes people better at every aspect of life.

At Sperry, listening isn't something we talk about.

It's something we do.

Whatever risks there are—the guestions, the doubts, the constant prodding to change—are really just part of the rewards.

The only real risk is never learning to listen at all.

We understand how important it is to listen.

Sperry is Sperry Univac computers, Sperry New Holland farm equipment,
Sperry Vickers fluid power systems, and
guidance and control equipment from Sperry division and Sperry Flight Systems.

Delay for small business loan scheme

is too high.

during the past few days. But while it has been trying to the tough stance adopted by launch its £500,000 small firms' both the clearing banks and the Department of Industry

Called the Business Oppormeans full implementation of the scheme will probably be delayed past the due date of

The negotiations are unlikely to end in time for the banks to send full details to their 12,000-14.000 branch managers, and it may be some weeks before all

and lengthy write 80 per cent of the loan, for

double taxation, according to

Lords learned that the taxpayer

had been assessed for capital gains tax as well as for income-

tax on the sale of shares in-

Lord Scarman said the figures

in the case were disturbing. The

assessed income-tax and surtax totalled £214,681. If the capital

gains tan paid was added, the

£235,941 upon which it was

The Revenue had very pro-

would exceed the

volved in the scheme:

Lord Scarman.

Called the Business Opportunities Programme, this cam-paign is aimed at advertising the loan scheme and other concessions for small businesses. Under the gurantee scheme,

loans of up to £75,000 will be provided by the big English and Scottish clearing banks and the Industrial and Commercial the branches are fully briefed. Finance Corporation. They will But the political impetus go to small businessmen whose behind the scheme has prevented applications would usually be the negotiators delaying the refused by local bank managers starting date announced by Sir because of a lack of personal Geoffrey Howe Chancellor of guarantees and security.
the Exchequer, two weeks ago. The Government will under-

But, said Lord Scarman, that

was a precarious, and therefore

Lord Scarman thought that

when capital gains tax was introduced in 1965 its relation-

ship with the income tax

avoidance provisions of the 1960

Finance Act had probably not

not been taxable and therefore.

if income could be transmuted

into a capital gain, no tax had

receipt were taxable—hence the

Since 1965 both types of

Before 1965 a capital gain had

been fully appreciated.

been payable.

tax avoidance schemes'

Scarman urges law review

to prevent double taxation

A REVIEW in the law is needed income-tax, in addition to the

His call came after the House unacceptable, basis for the

of Lords discovered an apparent avoidance of double taxation.

legal anomaly affecting a tax-payer's right to avoid double of an inventor and purveyor of

In an appeal involving a tax expect no mercy: but they are avoidance scheme, the Law entitled, like the rest of us, to

perly said that it would not receipt were taxable—hence insist on payment in full of the real risk of double taxation.

justice.

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

to prevent the possibility of capital gains tax.

dates and some merchant banks with small business interests experience are also expected to apply.

Rows have developed during

New fortnightly.

By Our Banking Correspondent

A FORTNIGHTLY banking

newsletter, Retail Banker

International, is launched

today by Mr. Michael Lafferty.

former banking correspondent

Mr. Lafferty, who edits the new publication, says the

going through unprecedented

He cites the growth of

Recent estimates indicate

that retall banking, ranging

from current accounts to credit cards and travellers

cheques. could grow rapidly

Annual subscription £220

(\$480). Michael Lafferty Publications, 392 Goldhawk

Road, London W6 0SB.

worldwide payment systems, such as Visa, Mastercard and

Americau Express.

in the 1980s

banking industry is

of the Financial Times.

banking

newsletter

should be self-financing.

NEGOTIATIONS ON the negotiations have worried which it will charge 3 per cent. Covernment's guarantee scheme leaders of small business lobby The money raised from this organisations, and have also charge will go into a fund to and ICFC in recent weeks, with loans. The banks had wanted the cover the costs of business blaming the post few dear local cover the costs of business blaming the other's this final vetting completed in failures, so that the scheme solicitors for most of the prob-

> The trouble arose partly be-cause the banks have never been keen on the scheme, and The banks will cover other 20 per cent and will fix their own charges for the complete loan—probably 2-3 per cent above base rate in most partly from the difficulties of trying to negotiate tight legal cases. This will produce a total rate of 17-18 per cent, which Both the banks and the Gov-

> ernment have been anxious to remove any loopholes, especially small business organisations say Competition may grow later, however, when more banks join the scheme. The Cooperative in cases where a business fails, and at one stage the negotiations almost broke down. Eventually the Government Bank and the Yorkshire Bank are expected to be early candi-

persuaded the banks that it should receive 80 per cent of the proceeds of realisable assets after a failure. It has relaxed some of its demands for the some of its demands for the political pressure on right to vet each loan, but has Government and the banks.

to two weeks to approve the loans. The banks had wanted this final vetting completed in two or three days...

The banks have also reluct-antly agreed to collect the Government's 3 per cent interest, instead of forcing the Industry Department to do so.

The banks have also complained that the Government is only allowing the scheme to apply to manufacturing indus-try and certain carefully-defined service businesses.

One of the leading small business. lobbyists, Mr. Bill Poeton of the Union of Independent Companies, has recreated a committee he ran during the winter in an attempt to incre

Cambridge model to help local authority forecasts

AN ECONOMIC forecasting Economic Policy Group in the service designed for the needs and structure of individual local authorities is launched today by Cambridge Econometrics.

county councils and will concentrate its analysis on the economic and industrial profile of the county and its districts, the needs and incomes of its inhabitants and the financial pressures from central Government, money markets and ratepayers.

The analysis will be based on Cambridge . Econometrics' regular economic forecasts and its model of the economy, which it claims contains more detail of public expenditure and income than any other, including the Treasury's.

same department.

It feeds its assumptions into uthorities is launched today by its own computer model of the ambridge Econometrics. economy, which has 15,000 to-efficients, 7,000 variables and 3,000 equations.

> It feels this will enable it set local authority finance in its national context of other con-tributions to and claims on the public sector, its contacts with nationalised industries financial institutions aiding this assessment,

A brief will be sent to every county treasurer of the participating authorities after each regular forecast, drawing out the implications for local government.

Cambridge Cambridge Econometrics is hopes this will help better the commercial part of the financial planning and aware-Cambridge Growth Project at ness of trends so that councils Cambridge University's Department of Applied Economics. It cost-cutting will be better able is separate from the Cambridge to identify areas of savings.

Advice bureaux . organisers criticised

By David Churchill, Consumer Affairs Corr

THE NATIONAL organisers of the citizens' advice bureaux have been rebuked by Mrs. Sally Oppenheim, Minister for Consumer Affairs, for adopting too political an approach in advising members how to lobby

Mrs. Oppenheim told a pri-vate seminar of citizens' advice bureau organisers at the weekend that some voluntary sup-porters of the bureaux were becoming increasingly concerned at the movement's political stance.

"It would be a tragedy if loyal supporters and workers for the movement were to become alienated because they suspected that any aspect of the movement was becoming politicised, whether inadvertently or otherwise," she said. Mrs. Oppenheim is under-

stood to have received com-plaints from bureau workers and MPs associated with the movement about a do-it-yourself lobbying kit produced by the National Association of Citizens' Advice Bureaux

The association receives Government aid of almost £5m a

year. The lobbying kit tells individual members how to write to MPs, draft a Press release and provide other means of lobbying.

Some sections of it deal with the rise in unemployment under the Conservative Government and the effects of cuts in public expenditure. It is these sections that are understood to have caused the complaints to

Mrs. Oppenheim. Mrs. Oppenheim emphasised that she was not against lobby-ing by pressure groups, or the advice on procedures in the

lobbying kit.
Mrs. Oppenheim said that alienating the grass roots of the movement could reduce the number of volunteers and "the ultimate losers would be those who benefit from the services

on the ground." Mr. Jeremy Leighton, the association's director, says in his covering letter to the kit that the major objective of the lobbying campaign "is to secure money for the bureaux themselves, to help them cope with the enormous increase in demands made of them as a result of the current recession."

Fibre production figures improve

BY RHYS DAVID, TEXTILES CORRESPONDENT

PRODUCTION AND deliveries Workers, criticised textile emof man-made fibres in the UK ployers on Saturday for their both showed a marginal impart in the general rundown of both showed a marginal im-provement in the first quarter the industry. of 1981, suggesting that the steep fall in output during 1980 In remarks which represent a significant breach in the com-

mon front traditionally put forward by the unions with the employers on the industry's trading problems, Mr. Hartley told union members that has been halted. Output at 102,000 tonnes was almost 1,000 tonnes more than in the previous quarter but still 24 per cent down on the same period a year earlier. Output in the final quarter of 1980 had Government inaction was not solely responsible for the industry's neglected state. The performance of the employers been 31 per cent down on the equivalent period in 1979. had also played a significant part in its problems. Deliveries at 113,470 tonnes were up 8,000 tonnes on the

"We cannot ignore our own role either," he said. "We have been too accommodating when preceding three months, with exports accounting for 55 per The latest CBI/NEDO survey

we should have been far harder with the employers.
"We should never have allowed them to have a lowof trends in textiles showed that while manufacturers as a whole remained pessimistic about wage industry, for it becomes a substitute for investment to the prospects, more were expressing a degree of optimism than four a degree ... months ago. come improvement detriment of long-term com-petitiveness."

On a more positive note: capacity utilisation and a slow-ing-down in the rate at which Britain's wool textile manufac-turers are to organise their first jobs are being shaken out were London exhibition of fabrics at the Dorchester Hotel from But the survey also pointed

October 5-7.

Manufacturers from Scotland and Yorkshire will be showing their men's and women's ranges for autupmn 1982. The indus' try's design awards trophies which are sponsored by a range of organisations, including the Financial Times, will be pre-

Computer training scheme saves money for councils

of Dyers, Bleachers and Textile sented during the show.

BY ROBEN PAULEY

cent of sales.

also reported.

ties to use more audio visual facilities in their computer training programmes will enable them to save money at a time when they are under great

to a recent acceleration in the

rise in unit costs, coupled with

a fall in prices at which orders

are booked, suggesting that margins are being squeezed

even more tightly.

Meanwhile, Mr. H. Hartley,

president of the National Union

financial pressure. The Computer Staffing and Training Group of the Local Authorities Management Services and Computer Committee (LAMSAC) has signed a fouryear contract on behalf of local government with Advanced Sys-

tems Incorporated. The contract will provide inhouse training for computer professional staff using a library

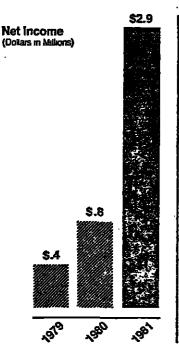
A CONTRACT for local authori- £30,000" in computer training

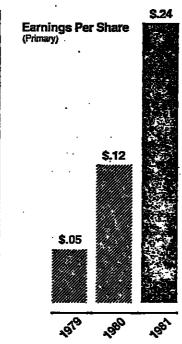
The present libraries cover mainly courses for IBM computer programmers and operators but the systems and managerial cources are machine-independent. New additions to the library will be an expanding collection of modules for ICL computer users.

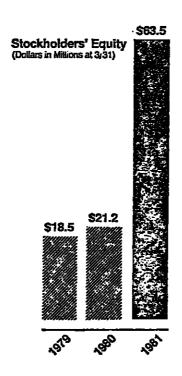
The television monitor, cassette players and ancillary equipment needed to set up an audio-visual centre cost about £1,750 at current prices. To of audio-video course packages. county councils are inviting dis-It follows a previous three-year trict councils within their boun-contract which saved participat-daries to share the training ing authorities more than resources.

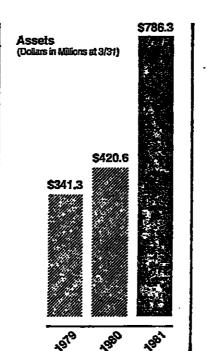
PERFORMANCE REPORT 1ST QUARTER, 1981

Jonnerce Southwest In









company headquartered in Dallas and operating has seven member banks including its flagship, National Bank of Commerce of Dallas, the fifth acquisition is pending.

For more information about CSWI's performance and a copy of our 1980 annual report, contact: L. David Harrison, Senior Vice President-Finance, Commerce Southwest Inc., P.O. Box 50972, Dallas, TX. 75250. Phone: 214/658-6145.



Commerce Southwest Inc. is a Texas bank holding primarily in the dynamic North Texas market. CSWI largest in the city. One additional North Texas bank

SVILUPPO E GESTIÓNE INVESTIMENTI MOBILIARI SPA SHARE CAPITAL LIT. 95,442,704,000 HEAD OFFICE:25, VIATURATI-MILAN (ITALY) TELEX 321401

BALANCE SHEET AND CAPITAL INCREASE APPROVED BY SHAREHOLDERS' MEETING

The Invest Shareholders' Meeting, which was held in Milan on 15th April under the chairmanship of Dr. Carlo C. Bonomi, approved the Company's halonce sheet as at 30th November, 1980. The Board of Directors' Report informed the Meeting that the past financial year was dedicated to reorganising shareholdings acquired through the merger with Fingest The Board of Directors further reported the purchase of the entire share capital of Finanziaria Milanese. stockbrokers; the consolidation of shareholdings in the Milano and La Fondiaria insurance companies; the purchase on the part of the latter, but with Invest's direct intervention, of a majority holding in Banca Mercantile, Florence.

During the financial year, moreover Invest organised and partook in a series of capital increases effected by Group com-Danies.

The breakdown of Invest's shareholdings, on the basis of book value, is as follows: the insurance sector accounts for 46% (Milano Assicurazioni, Italia Assicurazioni, La Fondiaria, Lloyd Italico & L'Ancora and La Previdente); the industrial and agricultural sector accounts for 39% (Saffa, Mira Lanza, Fisac, Star: Coge; Agricola Vittoria and Sella & Mosca); the financial. banking sector for 9% (Finanziaria Milanese, Banca Mercantile, Fingestion Internationale Milano Holding International) and other sectors for 6%:

The operating results for the financial year can be summarised as follows: Company investments amount

to 151,093 million lire, 71.80%.

of which is invested in subsidiary companies and 24.92% in affiliates;

- unrealised earnings over book values total more than 200

billion lire;
— the Profit and Loss Account shows a net income of 9,510 million lire (+56% compared tothe previous financial year)

The Shareholders' Meeting resolved upon the distribution of a dividend of 120 lize per share. and the allocation of 3,873 million lire to special reserve. Owing to the resignation of Mr. Robert Edmond Hentsch and Mr. Ernst Plesser, to whom the Company wishes to express its gratitude; the Board of Directors is now composed as follows: Giuseppe Bolchini, Carlo C. Bonomi, Giorgio Cigliana, Walter G. Frenner, Armando Frumento. Innocenzo Gasparini, Guiseppe Glisenti, Niels Minners Alessandro Nezzo: Carlo Prinetti Castelletti, Michael John Verey, T.D., and Ennico Zenelli.

The newly-appointed Directors are: Walter G. Freimer, one of the General Managers of the Swiss Bank Corporation and member of the Executive Committee: Niels Minners, Senior Vice - President and Acting Manager for Europe of the Deutsche Bank; Alessandro Nezzo, former Managing Director of Credito Italiano and General Manager of the Cassa di Risparmio delle Provincie Lombarde Carlo C. Bonomi was re-elected Chairman and Giuseppe Glisenti Vice-Chairman.

The Extraordinary Meeting resolved on a capital increase from 95,442,704,000 Hre to 114,531,342,000 Hre, by means of an issue of one new share for every five shares held, at the price of 2,000 lire plus 1,000 lire



Ulster to vote

in tense week

VOTERS in Northern Ireland 29.2 per cent of the total vote.

councils. These are the first in recent weeks, however, district council elections since. Mr. Paisley's campaign has been

Mr. Paisley's nominees. He has

been campaigning hard, trying

to stoke up Loyalist fears of a

sell-out by Mrs. Margaret

Thatcher and Mr. Charles Haughey, the Irish Prime Minis-

overshadowed by the struggle

on the Roman Catholic side.

The SDLP won 20.6 per cent of

Provisional Sinn Fein, the

The Irish Independence Party, which is campaigning on the H-Block issue, has nominated a

number of candidates. Both it and the Alliance Party will be hoping to gain seats from the

Meanwhile, the hunger strike campaign is having an effect on politics in the Irish Republic.

Mr. Charles Haughey has the

postponed calling an election, but is now thought likely to

announce on Tuesday an election

on June 10 or 11. He had been hoping to fight his campaign

primarily on the question of Northern Ireland. He contends

that his dealings with Mrs. Thatcher have raised Anglo-Irish

However, the spate of hunger-

strikes and rioting casts doubts

on whether he has really made

Boycott call

British shoppers should boycott all French poultry, imports, the leaders of Britain's farmworkers' union

sands of jobs in Britain's poultry industry have been

lost in the past 12 months, as.

heavily - subsidised French

birds have come on to the

Mr. Jack Bobby, general

secretary of the National Union of Agricultural and

Allied Workers, said the

French Government was illeg-

ally subsidising its poultry

industry so it can produce

cheaper turkeys and chickens.

companies can compete, and

we have pressed farm minister Mr. Peter Walker to

ban all poultry imports until

this illegal and unfair com-

petition ends," said Mr.

"We realise there are reasons why this cannot be

done, but the French action

is causing massive unemploy-

ment among poultry workers

in this country. Twenty thous-and jobs are at stake."

turkeys—about 5m birds—are in cold store because of the

depressed market. All im-

ported French poultry must earry a label, "Produce of France," but some companies, the industry says, put the price stamp over this. UK producers also say the

French openly flout EEC

health and hygiene regula-

More than 20,000 tonnes of

"There is no way British

on French

poultry

local market.

relations to a new plane.

ing 160 candidates.

BY STEWART DALBY IN DUBLIN

the direct elections to the Euro-

pean Parliament in June 1979.

tarian tensions have been

increased by the Republican

hunger strikes in the Maze

On Wednesday, local elections

will be held in the Province for

the 526 seats on its 26 district

district council elections since

1977 and voting is by proportional representation. In all, just under 1.000 candidates are

The district councils have

little power. Since direct rule was imposed from Westminster

in 1972, the Northern Ireland

Office and the old Civil Service

departments of the Stormont

Parliament have been in con-

trol of finance, housing and

education. They control matters

such as street-lighting, parks, public conveniences and little

overall majorities in Antrim, Banbridge and Coleraine, while

the Democratic Unionist Party

Catholic group, effectively con-trols Down Council through a coalition with the non-sectarian

Alliance Party and also holds power in Newry and Mourne through similar arrangements.

The significance of the elections is that they will be the best guide as to whether sec-

tarian divisions have intensified. Local issues are not a major

Interest has centred mainly

on the Rev. Ian Paisley's strug-

gle to overtake the Official

Unionists and make his Democratic Unionist Party the main voice of Loyalists in the pro-

In the last district elections the DUP gained only 12.7 per cent of the vote and 74 seats,

while the Official Unionists

secured 29.6 per cent of the

Shipowners

pean elections, Mr. Paisley won progress.

However, in the 1979 Euro- any meaningful

total vote and 178 seats.

win \$1m

damages

in London.

By Raymond Hughes, Law

A \$1m damages claim against

ceeded in the Admiralty Court

Mr. Justice Sheen ruled

yesterday that the 12.611 gross

tons Toluca, owned, by Trans-portacion Maritima Mexicana, of Mexico City, was responsible for

a collision at Bangkok, Thailand,

The Toluca's owners had been

sued by Investment Promotion

Enterprises, of Bangkok, owners

of the 2,894 gross tons tanker Visahakit I, the other vessel involved in the collision.

The judge said that the

collision occurred at a bend in

the Bangkok approach channel.

The Toluca, which was three feet longer than the longest ship

then permitted to enter the port

of Bangkok, and which had been

given special permision to enter

the port, had been outward bound, piloted by the port's

The judge said that it was

unfortunate that the Director

had not arranged for in-coming

vessels to be warned that a very large vessel was coming out. If

such a warning had been given

there would probably have been

had seen that the Toluca was in difficulty and had done his best

to avoid a collision. He had

exercised reasonable skill and

care and the Toluca alone had

been to blame for the collision,

The master of the Visahakit

Director of Pilots.

no collision.

the judge said.

exican shipowners has suc-

consideration.

has a majority in Ballymena. On the Catholic side, the Social Democratic and Labour

Official Unionists have

the main moderate

contesting the seats.

The elections come as sec-

the polls for the first time since candidates.

Bank Corporation claim BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

Law Lords reject Swiss

A CLAIM by Swiss Bank Cor- Those guarantees were poration to £828,066 on deposit secured by giving Lloyds a with Lloyds Bank has been charge over certain group rejected by the House of Lords. assets. They included the had no proprietary interest in. transferred to Lloyds and subor other legal claim to, the

Lord Wilberforce said that there were competing claims to the money by SBC and Lloyds. The fund was the proceeds of a sale by Israel Financial Trust of securities it had bought with the help of a SwFr 9.35m lean from SBC.

The loan agreement provided for IFT to deposit 95 per cent of the sterling equivalent of the loan with SBC. There were also provisions to ensure conformity with Exchange Control

Regulations. IFT deposited the securities it had hought with its parent. Triumph Investment Trust. The Triumph group of companies got into financial difficulties and was lent £27.5m by Lloyds, repayment to be guaranteed by Triumph sub-sidiaries, including IFT.

The Law Lords held that SBC disputed securities, which were sequently sold with its consent. SBC's contention that its loan to IFT had given it a legal interest in the securities had

been upheld by the High Court, but rejected by the Court of Appeal. Lord Wilberforce said that there had been no agreement about how the loan was to be repaid by IFT to SBC, except that the repayment had to con-

form with exchange control regulations and the Bank of England's consent to the loan. The fact that the loan agreement contained an express charge on the sterling deposited with SBC argued strongly against any intention to create a charge on the disputed securi-

ties, said the judge. The Law Lords also rejected SBC's contention that Lloyds had no valid secured claim to

New oilfield's potential uncertain

Buchan field, but is still unsure how much oil it will produce.

The North Sea field, which will be the 17th UK offshire reservoir brought into production, has been developed for £225m, almost double the will this week have the chance easily outscoring the combined to make their views known at total of the two Official Unionist original estimate of £121m; in early 1978, and 22 per cent The question is whether this scale of success can extend to above budget in real terms.

BP and its partners are testing the production facilities and the field's floating platform is expected to be fully commissioned within the next fortnight -about 18 months behind schedule.

Buchan is one of the smallest North Sea fields to be exploited. The platform can handle 72,000 barrels a day, although the average output is likely to be nearer 50,000 b/d—less than 3 per cent of Britain's present oil

the vote last time and holds 103 seats. This time it is field-Buchan's recoverable reserves have been provisionally esti-mated at 50m barrels, although this may be increased once BP has accumulated information The party is considered to have lost face politically by not running a candidate in the Fermanagh-South Tyrone byfrom the producing wells. The election for Westminster on April 9. This seat was won by Mr. Bobby Sands, who died 12 days ago after his 65-day hunger reservoir structure is made up of many oil-bearing "bricks."
Oil will flow from the cracks between the "bricks" but BP is uncertain how well oil will flow from the reservoir rock

political wing of the Provisional IRA, feels that hunger-strike deaths have lined up Another problem has arisen with the production platform. deaths have lined up Republican support behind them BP decided to convert a drilland related groups like the National H-Block Committees. ing rig similar in design to the Alexander Kielland rig which They feel that the moderate ground represented by the SDLP has been eroded.

overfurned in a fatal accident in the Norwegian sector of the North Sea in March last year. After the disaster, the Buchan platform was re-evaluated and strengthened.

The project has also been dogged by labour disputes, bad weather, and safety restrictions on the number of people who could work on the platform at

BP still does not know how much oil the costly Buchan field in the North Sea will produce, Ray Dafter reports

once. In a paper presented to the Offshore Technology Conference in Houston this month, Mr. Barrie Logan of Matthew Hall Engineering (contractors for the project) and Mr. Eric Rothwell of BP Petroleum Development reported that although a floating platform would work in exploiting a small field, with hindsight a new, purpose built platform would have been better.

are CanDel Oil, St. Joe Petroleum, Natomas, Gas and Oil Acreage, Charterhall, Lochiel, CCP North Sea, City Petroleum and Texaco.

British Petroleum is considering several UK offshore developments, including the exploitation with Phillips Petroleum of the Andrew field, east of Aber-deen. It is also looking at plans for drilling more development wells in the south-east corner of its big Forties field, the most prolific reservoir in the North Sea. Several hundred million pounds could be spent on installing a new fixed platform or a system of underwater well

units, in the Forties field. BP is also-working on plans to introduce breakthrough technology in part of the Forties field. The company wants to tease a higher proportion of the available oil out of the reservoir rock. It is likely to inject surfactant chemicals into the reservoir in a pilot scheme aimed at washing some of the trapped oil from the rock pores.

Call for Teaching Council

teachers in England and Wales are to be asked to vote on whether they want a general teaching council to watch over their professional interests. Mr. Robert Balchin, chairman a research project.

NEARLY half a million school- of the Campaign for the General Teaching Council (Cater) said that next autumn his group would write to every headmaster in England and Wales, asking for their co-operation in This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange, it is not an invitation to subscribe for or to purchase any securiti

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> > 18th May, 1981

ADVERTISEMENT

INSIGHT INTO JAPANESE MANAGEMENT

Sumitomo Bank: **Incessant striving** for innovation

When Dick Wilson visited Sumitomo Bank's Tokyo head office, he was surprised to be met by a young British Japanese companies have a reputation for not giving important posts to their overseas staff. Seeing a foreign employee in Sumitomo's main headquarters was a welcome change.

Mr. Roger Crews, a young internanational banker recruited by the Sumitomo Bank in London, is an assistant manager in the bank's Merchant Banking Department in Tokyo and is articulate on some of the reasons for the esprit de corps in the Sumitomo Bank. "There is an innate knowledge among us of the rank structure, so there is no need for managers to have large desks or thick carpets. The young office girl sits at the same set of desks as the general manager." Furthermore, "there is a congenial atmosphere," he explains. "Almost everybody lunches in the bank's dining room, queueing up together and eating together at the same tables. You get away from the

ego-bolstering here. The English recruit admits, however, that in the past some aspects in the system needed improving. "McKinsey

No need for managers to have large desks or thick carpets

(an American consulting company) was brought in to re-vamp the bank's structure and, as a result, authority was thoroughly decentralised. The whole thrust now is a revitalised emphasis away from any clogging effects of consensus. Where consensus is used at various small levels, it is used fruitfully."

Mr. Crews feels fully committed to mr. Crews reers fully committee to the bank. "I am a 'shokuin' (employee). I am a Sumitomo 'ginkoin' (bank employee)." But there is no legal con-tract for life-time employment with any of the bank's employees. Mr. Yoji Okabe, General Manager of the Merchant Banking Department. explains that "Overseas, employment terms have to comply with local customs, so in the U.S. and Britain we extend contracts every year or every

three years. "But this is just a formality. If we find it comfortable working together, we wish our employees to stay as long as possible." Mr. Crews insists that, on the Japanese side, what outsiders see as "life-time employment" is not in fact to be regarded as being a protective umbrella. "My commitment is to the bank, and I don't expect an umbrella over my head if I don't fulfil my commitment-and I'm sure no one else does either. I do not see it in my Japanese colleagues."

Those who hired Mr. Crews hope that he will be promoted like his Japanese peers. Whether a foreign officer with distinguished capabilities can be promoted to the top management of the bank is a question that only time can answer. They say, "We hope the door will be open should his abilities prove top calibre." Of the bank's 105 employees in London, 20 are Japanese and 85 British

and Sumitomo Bank prides itself for employing many British personnel. Mr. Tokuyuki Ono, the London Branch General Manager, is keen on using more British employees i

agement positions responsible for higher grade business activities. With a wide network of overseas branches and affiliates, Sumitomo sees itself very much as an international bank. But hiring more talented foreign employees like Mr. Crews, the bank management feels, will further increase the bank's international business capabilities. As Mr. Okabe stresses, "Mr. Crews's presence here as a non-Japanese officer within the bank's headquarters is a reflection of our deep commitment to international business, and is yet

another 'first' for Sumitomo." A Profile of Sumitomo Bank

What is known today as the Sumitomo Bank was founded in 1895, and the Sumitomo Bank is now one of the largest Japanese banks, with almost US\$54 bn in deposits at the end of September, 1980. Assets were put at US\$73bn. The bank's profits during that half-year term was US\$74m, a gain of 25 per cent compared to the corresponding period of the previous year and an increase of 109 per cent compared to the second half of 1979.

The bank's officers attribute this remarkable performance to increased income from interest (a result of higher discount rates) in addition to profits from international banking operations (up 64 per cent over the previous period).

The bank has a network of 206 branches in Japan. Internationally the Sumitomo Bank has been a pioneer, having established the Sumitomo Bank of California and the New York and London branch offices by 1925, among

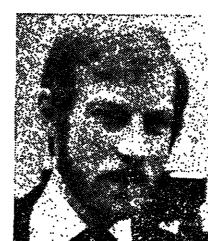
More recently, the bank has expanded even further and boasts a network of subsidiaries, affiliates, branches, and representative offices in Europe, Africa, Oceania, the Americas, and throughout Asia.

A hallmark of the bank is its incessaut efforts at innovation. Under the leadership of the far-sighted former President Hotta who guided the bank during the crucial years of the 1960s, Sumitomo became the first Japanese bank to computerise its operations, the first to issue motor car loans, and the first bank in the world to adopt the On-line .Real Time System.

But this ceaseless dynamism has always been tempered with a real humanitarianism. A branch which was



Mr. Tokuyuki Ono London General Manager



Mr. Roger Crews Assistant Manager. Merchant Banking Dept., Tokyo

recently opened near Osaka, for instance, has been designed for use by handicapped persons. Moreover, the bank has caught the attention of art circles by presenting to the city of Osaka the world-famous Ataka collection of antique ceramics, rumoured to be worth over US\$50m.

Authority is thoroughly 🗝 decentralised 🥌

Sumitomo Bank in London

In London, Sumitomo has a branch office which was first established in 1918, and a subsidiary, Sumitomo Finance International, which deals in securities as a merchant bank (Like all Japanese banks, Sumitomo is forbidden under Japanese law from dealing directly in securities.) The two companies, though not in the same building, work very closely together.

The London Branch is located at 11 Queen Victoria Street Mr. Tokuyuki The Sumitoma Bank Ltd.

One of a series of articles by Dick Wilson on Japanese enterprise in Britain

One is concurrently a director of the bank and General Manager of the London Branch. A large portion of the bank's business in London is with Japanese companies, for example, large trading companies which are active in Europe, Africa and the Middle East. These companies nor-mally raise funds for their operations and investments from the London markets. Another area of business is with Japanese manufacturing firms

Scotland. Eurodollar and syndicated loans also make up a very important part of the bank's business. Through its London Branch. Sumitomo was the first Japanese bank to take the plunge into these markets. Although the Japanese Ministry of Finance halted these operations right after the oil crisis, it again

eased these restrictions after 1978. No less important is the bank's business with British companies. It has extended loans totalling several hundred million dollars, a sum far outstripping loans made by other Japanese Major loans include those to nationalised or semi-nationalised enterprises such as the Electricity Council.

Finally, project financing also takes up a significant part of the bank's time and effort. And in this, as in other fields, Sumitomo is a pioneer. Ono says, "It is like a symphony gathering the know-how from a multitude of disciplines in order to assess the production capacity, efficiency, future economics, and likely success of the enterprises to be funded."

Undertakings in this field include mining development projects in Australia and Canada, several exploration projects in the North Sea, and the Shell natural gas project in Sarawak, the lead management of which prompted Japan's Foreign Press Center to state recently that Sumitomo "leads Japan in project financing."

The bank's strategy in London is to extend its activities and to contribute more to developing the British economy. Accordingly the bank has sought to lure Japanese investments here. More importantly, it wants to do more to help British companies increase their exports to Japan, and is registered with the ECGD for this purpose.

As an example of the bank's efforts, the bank recently managed a \$250m ECGD-guaranteed syndicated loan for the export of a leading British company's products to the United States.

It is planning similar measures for exporting goods to Japan. In doing so. the bank will not only arrange financing but will also act as intermediary between British corporations and Japanese enterprises in negotiations dealing with technical agreements. mergers and acquisitions, and marketing in Japan.

The Sumitomo Bank, Limited Main Office: 22, Kitahama 5-chome, Higashi-ku, Osaka, Japan. Tel: 06-227 2111

Tlx: 63266. Tokyo Main Office: 3-2, Marunouchi 1-chome, Chiyoda-ku, Tokyo, Japan. Tel: 03-282 5111. Tlx: J22393

London Branch: Temple Court, 11 Queen Victoria Street, London ECAN 4TP.

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NOTICE OF READJUSTMENT OF CONVERSION PRIVILEGES

to the Holders of

Alusuisse International N.V., Curação 43/48 Guaranteed Convertible Debeniures of 1969 due March 1, 1987

Guaranteed by

Swiss Aluminium Ltd.

Notice is hereby given pursuant to Section 4.03 of the Trust Agreement and Guarantee dated as of March 1, 1969, under which the above Debentures were issued that the conversion privileges of such Debentures have been re-adjusted. Originally each Debenture was convertible into one bearer share of Swiss Aluminium Ltd. (hereinafter called the «Guaranton»). Subsequent to the 1971, 1973, 1974 and 1979 capital increases of the Guarantor each Debenture was convertible into one bearer where, whereby each Debentureholder had, in addition, the right upon such conversion to purchase 0,6042 of one bearer share and 0,1458 of one registered share upon payment of 472.90 Swiss francs for such fractional shares. Hereafter pursuant to paragraph 5 of the Debentures, each Debentureholder shall have the right upon such conversion. to purchase additionally 0,3677 of one bearer share per Debenture converted upon payment of 134.15 Swiss france for such fractional shares.

As a result of this re-adjustment, each Debeniure is now convertible into one bearer share of the Guarantor and confers the right upon such conversion to purchase 0,7719 of one bearer share and 0,1458 of one registered share upon payment of 607.05 Swiss francs. No fractional shares shall be issued but a Debentureholder may either purchase additional fractional interesis to make up full bearer shares and/or registered shares or sell the fractional interests as provided in paragraph 6 of the Debenture.

The event which caused the present re-adjustment was that the Guaranter offered to existing holders of its stock, in accordance with a decision of its General Meeting of April 22, 1981 the right to subscribe for one new share of bearer stock, entitled to dividend as of January 1, 1981, per SFr. 5000. - par value of stock previously held by them, at a price of 800. - Swiss francs per bearer share. Pursuant to paragraph 5 of the Debentures, Alusuisse International N.V. has subscribed for the additional bearer shares to which it was entitled and has agreed to deposit such additional shares with Credit Suisse, as trustee under the above mentioned Trust Agreement and Guarantee, as seartly for the conversion rights of the Debentureholders.

Zurich, May 18, 1981

Credit Suisse as Trusies



Alusuisse Capital Limited

Notice to Holders of the 61/2 US\$ Convertible Bonds 1980/93 **Alusuisse Capital Limited**

At the Annual General Meeting held on April 22, 1981 the shareholders of Swiss Aluminium Ltd., Chippis, Switzerland approved an increase in the share capital from Sfr. 700 million to Sfr. 840 million.

The participation certificate capital was not increased but owners of Beater Participation Certificates (BPCs) were entitled to subscribe to new beater shares.

The conversion rate will therefore be adjusted to

17.08 BPCs for each Bond with a nominal value of US\$ 1'000.with effect from April 28, 1981.

If two or more Bonds are delivered together for conversion on behalf of one holder they will be aggregated in order to determine the number of BPC's to be issued in respect thereof. No fractional BPC's will be issued but a cash payment in dollars will be made to the holder.

Toxtola, British Virgin Islands,

ALUSUISSE CAPITAL LIMITED

UK NEWS_LABOUR BUSINESSMAN'S DIARY

Firemen may act over pay

BY CHRISTIAN TYLER, LABOUR EDITOR

THE FIRE Brigades Union, male manual workers' earnings. which went on strike 24 years ago to win index-linking for firemen's pay, may threaten in the fire service, industrial action if the link is Mr. Ken Came broken this autumn. Rank and file delegates to the

FBU's annual conference opening in Bridlington tomorrow are being asked for a unanimous vote authorising a series of oneday national strikes.

But before issuing any threat to the local authorities who employ the 30,000 FBU members, the union will see whether employers' minds have changed following local government elections this month.

Local authorities, constituency parties, MPs and the public will be canvassed for their support of the pay link. After the last pay negotia-

tions, when they attempted un-successfully to break the formula, employers' said they would not implement it this year.
The formula, secured after a nine-week strike in the winter

This week's conference will also be asked to condemn cuts

Mr. Ken Cameron FBU general secretary, says in his union's journal that in the last year the Home Secretary had approved the removal of 1,210 full-time posts, 185 part-time posts and 81 fire appliances. In addition, there nearly 1,500 unfilled posts because of a recruitment freeze.

Government proposals in a

Green Paper last year for

changing the 1958 standards of

fire cover could mean the loss of about 3,500 posts. The employers in their drive to make cuts in fire ser-vice costs have totally vice costs have totally abandoned any pretence of continuing to honour agreements previously made on the national joint council," Mr. Cameron

The "most blatant" example was their declaration shout the pay link, but manning agree-ments reached at the end of the strike were also abandoned. of 1978-9, ties the fireman's wage to the upper quartile of

British Caledonian proposes pay freeze

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

through the depths of the

Under a two-year agreement, the staff would normally have been eligible for an 8 per cent

economy measures being taken, delayed. by the airline, including closing the 350-strong catering unit which prepares meals for its flights and contracting that business to an outside organisation.

offered work elsewhere in the The aim is to avoid dundancies where possible, but by improving efficiency to ride out the recession, which has

bitten deeply into the UK air transport industry in the past winter and spring.

For the year to the end of last October, the Caledonian Airways group of aviation, travel and hotel companies earned an overall profit of

This has been eroded through the winter, although the group is still budgeting for a profit this financial year.

The current air traffic control

main base, and forced the can- unions.

BRITISH CALEDONIAN AIR- cellation of many flights, is WAYS has asked its 6,000 staff causing severe damage to the to forgo pay rises this year to airline as well as to other Brihelp the independent airline tish and other foreign airlines.

Airport closures as a result of the strikes cost British Caledonian up to £250,000 a day. It has already lost many hundreds of thousands of pounds in lost revenues and extra charges The request is one of several for aircraft and passengers

Across the air transport industry, the effect of the conactions is now mea trollers' sured in losses of millions of pounds. Airlines like British Caledonian are dreading any The staff involved are being week-long dispute, as threatened by the civil service unions

British Caledonian said such a strike would be disastrous not only for itself but probably for the entire air transport system, including many foreign airlines who are in no way parties to the dispute but who, with their pas

sengers, are hit by it.
Whether British Caledonian employees will all agree- to forgo pay rises remains to be

One encouraging sign is that the pilots in the British Air Line Pilots' Association have told Mr. Alastair Pugh, British Caledonian manager director, that they will support the air disputes, which have often shut line, but so far there has been Gatwick Airport, the airline's no formal response from other

June 17

Union looks at incomes policy again

By John Lloyd,
Labour Staff
THE EXECUTIVE committee
of the Association of Scientific, Technical and Managerial Staffs is to review the union's posi-

tion on incomes policy.

Mr. Clive Jenkins, ASTMS general secretary, said yesterday that while it remained opposed to such policies, the union was "in a dilemma" because of its past strong support for the Clegg Commission, which Clegg sought to establish comparability between various groups of public sector workers and the

private sector.

stance had made it imperative to re-examine the issue. However, he said that the TUC and the Labour Party would be unlikely to agree on an incomes policy in the near future and that it was "low on the agenda" of talks being currently held between the two sides of the Labour movement.

Mr. Jenkins said that this

Mr. Jenkins said that support for a legal limitation on working hours was growing among senior trade unionists. He believed that it would feature in the talks between the TUC and the Labour Party and could become part of a jointly agreed programme for the next Labour

Attack on TUC over 'partiality'

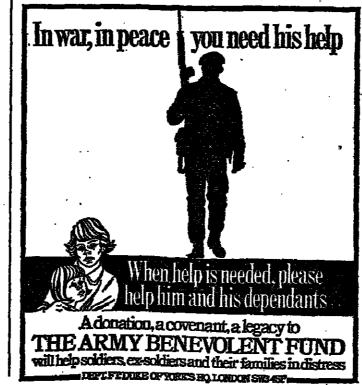
By Our Labour Editor

The leaders of a white-collar trade union affiliated to the Trades Union Congress has again accused the TUC of not upholding its constitutional neutrality between political parties.

Mr. John Lyons, right-wing general secretary of the Engineers and Managers Associatien, has this time also challenged Mr. Alan Fisher, general secretary of the Leftwing National Union of Public Employees and this year's TUC chairman.

Mr. Lyons said in a speech to his unlog's shipbuilding members on Saturday that the TUC chairman occasion-ally spoke on internal Labour Party issues as if he was spokesman for the whole trade union movement.

The traditional relationship between the TUC and the Labour Party should be ended if the Labour Party "lurched far to the left as it is clearly in the process of doing," Mr.



Current

May 19-22

May 21-26

June 5-14

June 11-15

May 22-26 .

UK TRADE FAIRS AND EXHIBITIONS Wholesale Buyers' (Spring) Gift Fair (01-855 9201) (until May 20)

London Furniture Show (01-385 1200) (until May 21) Interior Design International '81 (01-540 1101) Corrent Design International 31 (01-540 1161)
(until May 21)
May 19-22 Chelses Flower Show (01-834 4333)
May 20-21 Print Fair 31 (01-253 9355)
May 25 County Show (04868 22184)
May 27-29 European Liquefled Petroleum Gas Congress and Exhibition (01-894 1041)
Management Services Exhibition for the Retail Motor Trade—MOTRADEX (0225 318500)
May 29-June 5 Institution of Electronics Exhibition (0706 43861)
June 25 International Scientific, Educational Medical and Industrial Laboratory Equipment Exhibition
—SEMLAB (021-705 6707)
June 4-13 Fine Art and Antiques Fair (01-385 1200)
June 7-10 Times and Sunday Times Business to Business Exhibition (01-407 4046)
June 15-18 International Cycle Show (01-843 8040) Carrent

OVERSEAS TRADE FAIRS AND

Earls Court Metropole Hell, Brighton **EXHIBITIONS**

Essen Toronto

International Accessory, Machinery and Materials
Fair for Furniture Production, Interior
Decorating and Furnishing — INTERZUM
(01-409 0956)
International Trade Fair for Machinery and Equipment for the Wood Industries LIGNA (01-651
2191) International Aeropautical Exhibition (01439 3964)

International Carpet, Wallpapers, Wall Coverings and Furnishing Textiles Exhibition (01-439 3964)

Guildhall

Café Royal, Wi

Central London Polytechnic

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BUSINESS AND MANAGEMENT CONFERENCES

Government Research Corp.: World Gold (01-370

May	19	***********	Dun and Bradstreet: Understanding Credit and Collections—for collection personnel (01-247	
Мау	19	***********	Mr. ian MacGregor, British Steel Corporation	Portland Hotel, Manchester
			chairman, speaks at American Chamber of Commerce lunch (01-493 0381)	Hilton Hotel, W1
_			University of Leeds: Reducing Industry's Transport Problems (0532 35036)	Leeds
Мау	21		European Study Conferences: Tax planning and management of stock relief in the light of	
¥	91		the Finance Bill (057282 2711)	Selfridge Hotel, W1
-		_	2000 (31 20 598 3211)	Amsterdam
May	26	**********	Industrial Relations Briefing: Sick pay scheme— the changes (01-289 1158)	London
May	28		The Institution of Taxation: Finance Bill S1 (01-235 8847)	Royal Laucaster Hotel, Wh
June	1-2		Management Centre Europe: Do the old rules	
June	1-2		still apply? (Brussels 2190390)	Brussels
			panies in Sandi Arabia's development plans (01-621 1355)	Grosvenor House, W1
June	1-2		(01-621 1355) FT Conference: Energy supplies—feast or famine?	
June	2-3		(01-621 1355)	Hilton Hotel, Wi
			Conference (01-353 1000) FT Conference: Financing World Air Transport	London Press Centre, EC4

Expansion (01-821 1355) Abacus Conferences: Investigations by European and United States Completion Authorities June \$-12 IPM: Methods in Interpersonal Skills Training (029383 344)

June \$-11 Varian: Leak detection seminar (Switzerland 04223 44 33)

June 10 ICETT: Symposium for Chinese Research Workers in UK (05827 68219)

AMD: Communication and Confidence Development for Managers (07535 58047)

Oyez-IBC: Financial Modelling (01-242 2481) June 12 June 15-17 Oyez-IBC: Financial modelling (01-222 29514 Oyez-IBC: MAPTER annual strategy conference—The next generation of distributed processing and communications technologies (01-839-5347)

June 15-16 Financial modelling (01-222 29514 Oyez-IBC: Financial modelling (01-222 29514 Oyez-

Gresvenor House Hotel, W1 RTD: Disposal of hazardous waste (0428 53911) Mount Royal Hotel LCCI: Working or investing in the United States— the law and practice of securing immigrant and non-immigrant visas (01-248 4444) IPS: The negotiation and commercial managemen

Cannon Street, EC4 of plant and engineering contracts (0990 23711) Kensington Palace Hotel, WS

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

Financial Times Conferences

ENERGY SUPPLIES—FEAST OR FAMINE?

London—June I and 2 1981

The outlook for oil supplies, the changing attitude towards nuclear power and a more sophisticated use of oil—these will be some of the topics considered at this international conference.

Speakers will include H. E. Dr. Mana Saed Al-Otaiba, Minister of Petroleum and Mineral Resources, United Arab Emirates, Mr. James R. Schlesinger, Senior Adviser. Centre for Strategic and International Studies, Georgetown University, Former U.S. Secretary of Energy, Former U.S. Secretary of Defence, Dr. Leonard Wilkams, Former Director General, Energy, Commission of the European Communities.

Mr. Rudolf Specks, Director, Ruhrkohle AG and Mr. Bernard Goldschmidt, Former Directeur, Commissariat a l'Energie Atomique. Commissariat a l'Energie Atomique.

The longer term issues in British energy policy will be discussed by Mr. John Moore, MP, Parliamentary Under Secretary of State for Energy, U.K.

INTERNATIONAL SUMMER SCHOOL '31—FINANCIAL MANAGEMENT FOR THE NON-FINANCIAL EXECUTIVE

London—July 6-17 1981

London—July 6-17 1981

This is a two-week course arranged by the City University, London, and the Financial Times in London, designed to give students both background information on the various financial "forces" in the modern business world as well as focusing on cost accounting, budgetary control, balance sheet analysis and financial planning. The twenty-two distinguished lecturers on the programme are drawn provided by the second transfer and the world of commerce. from universities, banks, accountancy practices and the world of commerce.

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Tube Investments Limited

King Fifth Wheel Company

The undersigned acted as financial advisor to Tube Investments Limited



J. Henry Schroder Corporation One State Street, New York, New York 10004

To the 348 readers of this paper who will fly to America on business this week.

First, bon voyage and success to your trip.

But, after 8 hours sitting in a long metal tube, will you still be an astute businessman when you reach America?

We believe you can be. With a little help from us.

If you're going anywhere west of Atlanta or south of St. Louis, we can probably start by reducing the number of hours you spend in the air.

All our flights to Atlanta, Houston, Dallas/Ft. Worth and St. Louis are non-stop. And changing planes at any of these one-terminal airports is a lot less hassle than changing at overcrowded New York.

Just as starting from one-terminal Gatwick is a lot less hassle than starting from overcrowded Heathrow. Especially if you're connecting through from Glasgow, Edinburgh or Manchester.

Next, we can make you more comfortable.

These days nearly all transatlantic airlines promise the businessman some sort of special Executive Service that gives you extra free drinks.

What no other airline has on these routes, however, is a separate Executive cabin that gives you extra free space-on every single flight.

At British Caledonian our Executive Cabin actually is a separate room within the plane, just as First Class. With extra legroom and only eight seats across instead of the usual nine.

In fact, our Executive Cabin is so comfortable, we've had to come up with something rather special in First Class to beat it.

Namely Skylounger seats.

You've probably heard about these special seats that turn into sleepers. Most airlines have a few of them on long flights.

But only British Caledonian give one to every first class passenger on these non-stop routes.

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Tandem in space for communications

BY GEOFFREY CHARLISH

ONE OF the most remarkable co-operative ventures in inter-national spaceflight and electronics will come to practical fruition on May 21 when the second Intelsat V communications satellite joins the first, 23,000 miles up over the Atlantic to allow live traffic to be carried.

The first craft, launched in December, has been "parked" undergoing intensive testing and as is customary, opera-tional service does not start until after launch and orbital check out of the second unit.

(FACC) at Palo Alto in California, recently shown to the Financial Times, 3,900 personnel with near-unique knowledge and skills are now approaching their 50th success-fully launched craft with a total

orbital time of 200 years. The orders for Intelsat alone total \$235m — the company is to deliver seven and has an option on eight more. In all, FACC turns over \$900m annually in satellites, ground stations, control systems and other communications equip-

Solar array

Telecommunications Satellite Corporation (Intelsat), contributions have been made by Britain's GEC-Marconi (the 11 GHz beacon transmitter). Messerschmitt Bolkow-Blohm in Germany (attitude control and the sun tracking solar array) striking Earth—the fool-print and Mitsubishi (earth coverage —can be roughly tailored to and Mitsubishi (earth coverage

wave tubes (the radio fre- power is put where it is needed quency power generators) from (Thomson-CSF) and surface. has a body structure and thermal control system made varied to suit the overall

by Aerospatial in France. The Italian company Selenia is achieved by using 2.5 and has contributed the telemetry 1.5 metre offset-fed parabolic and command systems. Ford has had the considerable task of total integration and is also total integration and is also horns. There are 88 of these designing and making the basic altogether, selectively switched communications package.

Interesting management tech niques to 'get it all together' have been employed by FACC. L. J. Bruno, deputy programme manager explains: "The team shares risks and rewards. If, for example, one of the contractors is involved to the level of five per cent of the delivery price, then if all goes well he will receive 5 per cent of a "reward fund" derived from the satellite's revenues. Risks are apportioned in the same way. But it has not all been plain

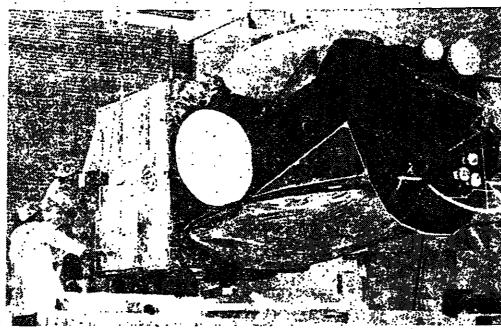
sailing and the project is run-ning about a year late. At the 1.3m square feer complex of Ford Aerospace and Communications Corporation ally, "15" as the Palo Alto staff call the craft, is a far cry from the II that went up in 1965 and

relayed 240 telephone channels at an investment cost per circuit-year of £35.000. The figures for 15 are 12,000 channels and \$800—and probably 14 or 15 of the satellites will be launched altogether, an indication of the rising demand ·for international telephone channels and their reducing

To squeeze as many channels as possible out of 15 the operational frequencies (4, 6, 11 and 14 GHz) are used twice without mutual interference by employing oppositely polarised waves. Further frequency re-use is With FACC as prime contractor to the 105-nation Interseveral well-defined radio beams pointing in adequately different directions can operate

frequency. Another intriguing feature of I5 is "foot-print shaping." The coverage area of the beams match the land mass shapes. The satellite uses travelling custuring that the radio signal and not wasted on ocean

> This effect, which can be coverage area of the satellite. reflectors illuminated clusters of square section feed and fed at suitable levels of



Engineers at Ford Aerospace, Palo Alto, assemble the communications module to "flight 2" of Intelsat 5.

ower and phase to give the

right foot-print.
The dishes, horns and feeding waveguides_are all made from carbon fibre with internal proprietary Ford process. Substantial payload savings have thus been made because these components are customarily made from metal.

Further weight reduction be achieved in later versions of Intelsat V by using newly-developed nicket hydro-gen batteries rather than the craft to use three axis thruster stabilisation rather than spin

gently in any desired direction to correct the orbit or the attitude. In this way the 16 metre dual-arm solar collector can continually track the sun while surfaces copper plated by a the dishes continually point at A large proportion of the space at Palo Alto is devoted to

testing the structure and contents of the craft must be able to stand up to the vibrational/ acoustic environment of launch and the subsequent thermal cycling in orbit brought about by the satellite's daily eclipse.

resent nickel cadmium variety. Thus, in one facility the This is also the first Intelsat whole satellite can be accompast to use three axis thruster modated in a 39 feet spherical chamber with switched infrastabilisation: small jets of gas red radiators on the walls to are used to send the satellite simulate the sun. The whole

chamber can be evacuated to levels approaching that of space. For 16 days of testing, everything is closely monitored electronically.

In another cavernous chamber lined with radio frequency absorbing material the power levels and coverage patterns of the radio equipment can be measured in radio conditions near to those of space

This 34 building complex has other irons in the fire apart from Intelsat V. It has built Skynet for NATO, is currently developing INSAT I for India and has a similar project on hand for the Japanese Govern-

And it is already thinking about Intelsat VI.

Ring main for hydraulic power

HYDRAULIC power for the the latest F5C proportional heat-treat and finish ductile tion) large-diameter spun iron moving heavy machines and pipe plant near likeston is propipes during the various stages installed and commissioned by largest hydraulic power packs Abex Denison, Burgess Hill, ever supplied as a single unit. Sussex (04446 5121).

many production operations at control valve which is claimed the newly-opened Stanton and to ensure steady acceleration Staveley (British Steel Corpora- and deceleration involved in vided by a £350,000 ring main of manufacture. It is served by designed. supplied, what is claimed to be one of the

Known as the Hallam plant. The system makes extensive the new factory is claimed to use of Abex Denison hydraulic apply the advanced flow-line control components, including production techniques to spin,

iron pipes of 900 mm to 1,600 diameter in 8-metre

Abex Denison hydraulic control components were also Staveley for use on all the purpose-built machines. Mainten-ance manuals for the hydraulic were written and produced by Abex Denison under a separate contract worth

Plating the pcb at speed

AUTOMATIC machines for the high-speed stripping and the plating of printed-circuit board edge contacts are now being manufactured and marketed in Britain by Electroloid, Aylesbury (0296 28011), under a recently com-pleted licensing agreement with the U.S. company, Technic.

The machines are designed to perform the laborious and manually difficult task of removing the masking tape frem printed circuit board rdge contacts and carrying out accurate selective plating with nickel and/or gold. The boards are stripped, cleaned, niated and washed in a fully automatic sequence.

Two sizes of machine are available. The larger can pro-cess board at the rate of 10 ft to 12 fi/min and the smaller at 4 ft to 6 ft/min. The dis-tribution of deposited metal at these feed rates can be controlled to plus or minus 5 per cent, based on nominal thicknesses of 0.002-in of nickel and 0.0001-in of gold.

The edge platers are claimed to be particularly suitable for relatively large volume output where high sneed. accuracy economy are required. Αл makilled operator can be trained in a single shift, says Electroloid.

Alloys that stretch beyond proper limits but do not fail

SOME METAL alloys have the peculiar property of developing superplasticity at specific temperatures. In other words, they become super stretchy. A conventional aluminium alloy may stretch 15 or 20 per cent before allies. failing. A superplastic alloy might stretch 100 per cent or

These alloys have been known for some time—chiefly as zinc based alloys but their disadvantages meant that commercially they were little more than

There is, for example, the story of the Mini body created in superplastic alloy which became imprinted with the shape of a spanner left carelessly on its roof.

A team of researchers from Tube Investments and British Aluminium took the Queen's Award this year for a develop-ment which turned superplastic alloy from laboratory novelty to commercial reality.

The product Supral has now been used for a variety of exotic and some less exotic

monitor

pocket radiation monitor to

measure both exposure rate and accumulated dose has been

introduced by Philips Science

and Industry Division. Designed

for maximum security and con-

venience, it will measure beta,

A four-digit LCD shows both

X-ray and gamma radiation.

Philips launches

pocket radiation

A COMPACT 350-gramme unit monitoring functions while an

claimed to be the first-ever audible alarm sounds for a

They include the cladding on the entire outside of the Sainsbury arts centre building at the University of East Anglia, the body panels for the Aston Martin Lagonda super saloon and the head rest and parachute hox for the Martin Baker ejection centre.

tion seat.
Supral is an aluminium alloy with a critical amount of Zirconium added. At 450°C, the alloy becomes superplastic and can be "blown" into moulds as easily as plastic. It can be used for components in production runs of between

20-10,000. (Below 20, panel beating is best; above 10,000, conventional tooling becomes cost competitive.)
Other superplastic metals are

in development but these are extremely rare—stainless steel and titanium for the defence husiness — but in the com-mercial use of superplastic, alloys that can be exploited commercially, Tube Investments and British Aluminium seems to have a long lead.

Their joint company, set up to market the new alloy, is called Superform Metals.

A SOLVENT-FREE, cold-appli-

cation adhesive claimed to effect spontaneous curing when passed through an electron beam has been developed by the West German company, Maschinenfabrik Max Kroenert, and is now being marketed in Britain by the Engelmann and Buckham Group, Alton, Hants. (0420 82421).

DIRECT CONTACT

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(1920) 82421).

Further progress with the new adhesive technique, known as Wikolin Polytron, will depend largely on its acceptance and approval for food packaging applications.

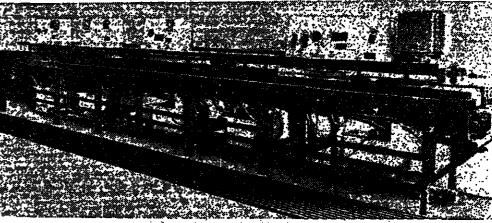
Robot range

A RANGE of robots for loading and unloading small castings. forgings and stampings up to 5 kg in weight, and said to be capable of serving transfer machines and automatic lathes with time cycles as short as 3; seconds, has been introduced to the UK market by Clark International Machinery, Coventry (0203 450647). The machines are made by Masat, of Turin.

Sealing the joint
JOENTS between precast concrete wall panels can often be penetrated by fire or hot gases and cause fire to spread through a building. Tremco of West Drayton.

Middlesex, has seen a marketing opportunity here and has come up with a sealing product joint in conjunction with already established sealants in the Tremco range.

The product is called Cerablanket FS and is described as a ceramic fibre insulation blanket made from alumina-silica fibres manufactured by Johns-Manville of Denver, Colorado. Full details from Tremco (089



minimum of five seconds if the exposure rate exceeds any of six preset levels: 0.5, 2.5, 10,

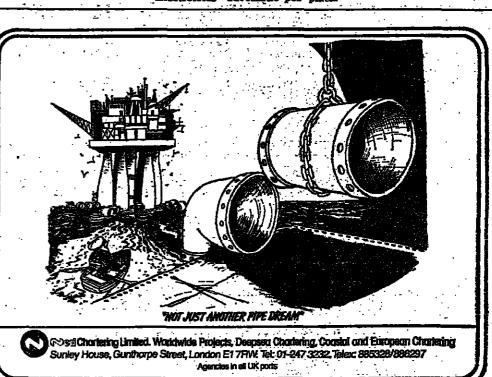
maximum exposure rate measurable is 999 mR/h. The

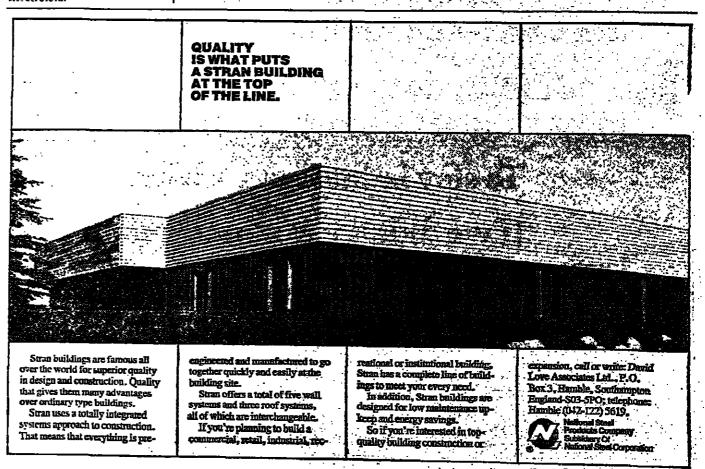
unit is marketed in the UK by

Pye Unicam, Cambridge (0223

25, 100 and 250 mR/h.

Electroloids' automatic peb plater





An important conference and exhibition entend SIOTECAIN (CONF. 4 BREERING 2007 (CONTIENT INDUSTRY) at 0 to be darfore the from some Hatch Pomeron act, receipt General American three 2016 (15th, 15th, 16th purchase) a behaviorable from Secretar Investment control of General American support to enter the production of Control of Pomeron and Production and Control of Control of Pomeron and Production and Control of Control of Pomeron and Production and Control of Control of Pomeron and Control of Control

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Bank Corporation deliberately placed somewhat less emphasis on inter-bank operations (which were scaled down slightly) to focus more on. loans to private and commercial customers and public corporations (loans to customers increased 13% overall). The year also saw an increase of Sfr. 570 million in the issue of long-dated bond capital (in-

THE KEY SWISS BANK.

cluding subordinated capital notes) to generate additional long term funds.

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BUILDING AND CIVIL ENGINEERING

11m dam in E. Midlands £4½m awards New store for Tesco in Devon

ntract awarded by the Severn- 115 ft high. ent Water Authority. It is the agest contract awarded by vern-Trent and the reservoir II he able to supply 52m tions of water a day.

Work on the dam, at Carsingn, Derbyshire, is expected to gin early next month and il be phased to permit the start during the winter of

About 2.6m cu yds of material st Midlands is to be built by will be used to fill the dam, ephord Hill under an £11m which will be 3,800 ft long and The road works, now being

built by Robert McGregor and River Derwent during the win-Sons to enable Shephard Hill ter and pumped along a sevento reach the main site of the completion soon. But work on the Carsington by pass has been delayed by poor weather and bad ground conditions and will ling of the 725-acre reservoir not be finished until the end of the summer. The £40m reservoir scheme

engineers are John Farquharson

mojor new reservoir in the from within the reservoir site demands for water of 3m consumers in Derbyshire, Nottinghamshire and Leicester-

> ter and pumped along a sevenmile aqueduct to the reservoir. dam and reservoir, are due for In dry weather the water will be released back into the river to allow work to continue. Another large contract for the construction of the aqueduct-most of it in tunnelbe let within the next two

Architects are The Fitzroy

THE SOUTHERN region of Miller Buckley Construction has been awarded a contract worth £2.45m by Worldwide Estates. The project includes the building of offices, a factory with a gross floor area of 6,000 square metres, and a basement car park at Basingstoke. Hampshire, for International Air Radio.

A turf-cutting ceremony was held on May 7 and the work is due for completion in about one

A much bigger contract for Five awards to Tilbury

FIVE contracts totalling some £1.8m, has been won by the Tilbury contracting group. The biggest, worth about

£1.8m, has been placed by Costain and is for blacktop Ockenden railway bridge to Brentwood, Essex Work starts in June.

Work will also begin soon on extensions to the Victoria deep-water terminal at Greenwich in south-east London. This job is worth about £173,000.

On the M5, two miles north of junction 14, the company is to construct a £145,000 struc-tural steel footbridge linking the Michael Wood service areas, while at Horsemere Green Littlehampton. Sussex foul sewers, manholes and a pump-ing station are to be constructed under a £121,000 contract placed by Arun District Council.

The smallest job is a £55,000 improvement scheme at A. W. Sawney and Son's, High Wycombe, Bucks., car showroom and forecourt.

Newton Road, Newton Abbot, Devon. The contract has been awarded to Taylor Woodrow by Tesco Stores. The contract calls for the

CONTRACTS valued at more

to companies in the London

and Northern group. Under the

largest, at Ballymena, Northern

won a £1.65m contract to build

a multi-storey car-park for the

value of nearly £2.4m have been

won by the Manchester area of

Shepherd Construction, The

biggest, worth nearly £600,000

Borough Council, is for a new

swimming pool at Broadcak School, Partington. Completion

is due in September next year.

Another educational contract, worth more than £430,000, is for

corridor links and other altera-

tions, at Whittaker Moss School.

The contract period is 15

the summer of next year.

Borough Council.

Authority. Work has already started and the contract period is 23 months.

The other contract, valued at £1.69m, is for building a shopping centre at Penplas, Swansea. for CRS. The architects are the Merak: Partnership. Work is due to begin soon and the con-

Chemical ordered

When complete, it will replace the existing production units with equipment of signifi-cantly greater capacity using the latest Buss technology.

and will comprise a small facility for drying fluorspar in wet filter-cake form. It is expected to go on stream early

Bank job in

British Bank situated at Buraidah, about 250 miles north of Riyadh, is to be

Completion is due within 18 months, with partial completion in 15 months. Consultant services for the project are being provided by Consulting_Architectural Corporation in association with Robert Matthew, Johnson-Marshall and Partners.

WORK IS due to start next together with a 2-storey, used as a car park with about

week on a £3.9m superstore in reinforced concrete-framed ser-

construction of a single storey, be a staff restaurant, offices and steel-framed sales area, coverstorage areas. Surrounding land is to be ing about 35,000 square feet

than £3.3m have been awarded Colne, Essex has won two earth-

Ireland, W. and J. Taggart has contractor is Bovis Civil En-

Department of Environment at Stone Marshes, Greenhithe,

Road Services. where the main contractor is In Surrey and Kent C. A. John Laing Construction.

FIVE contracts with a total at more than £500,000, is to be

and awarded by Trafford Building Design Group, Bed-

a single-storey extension, with and ancillary buildings for the

The contract period is 15 telephone exchange, valued at months, with completion due in £400,000, is to built by Shepherd

PROJECT management, engi- via Gatwick and Dartford and

neering design and inspection crosing the Thames to Purfleet,

Pencol Engineering Consultants. port aviation fuels to Gatwick

products oil pipeline 10 inches other refined petroleum pro-

in diameter and about 72 miles ducts for distribution from

long running from Alton, Hants. Esso's terminal at Purfleet.

Norden, Rochdale, for Rochdale June next year.

Esso pipeline project

services for Esso Petroleum Essex.

The project involves a multi-

A re-roofing contract valued munications Board.

occupy about 50,000 square feet.
The new store will contain

its own bakery and there will

Blackwell (Contracts), Earls

moving contracts together worth £640,000. They are on the Capel by-pass for Surrey County Council, where the main

gineering, and on the port faci-

lities for Blue Circle Industries

carried out for Oldham Borough Council at Primrose Bank, Old-

replaced by pitched roofs. The architects are the Charter

At Oldham District Hospital

work has just started on a contract worth nearly £460,000 to

construct a works department

North West Regional Health

Authority. Completion is due in

An extension to Rusholme

Airport. It will also handle

Shepherd wins five contracts

480 spaces at ground level and vice area. The whole block will a further 80 on a double-storey car park.

Architect for this project is Norman J. Hitchcock, with Taylor Woodrow Construction as structural design consultant and The Spicer Partnership as

The architects are Essen

Goodman and Suggitt, Man-

chester, and completion is due

in July next year.

to get a

Foreign Affairs.

restaurant areas.

of about 10 hectares it will pro-

vide facilities for a wide range

of outdoor and indoor sports.

dining rooms and garden

sports club

ford, and the work is due for Diplomats

construction Build for Commerce Midlands.Thames Valley

Offices in Car park and earth-moving tasks Cardiff In the north, Border Engineering Contractors has won new by McAlpine

contracts totalling more than AN OFFICE block in Newport £1m, including alterations and extensions to the Crown Inn at Road, Cardiff, is to be built by Wetheral for Shire Inns, the Sir Robert McAlpine and Sons new Health Centre at West for Sun Life Properties under Linton for the Border Area Health Board, and the Tweeda contract valued at £2.866m. Work will begin immediately on bank Village Centre at Galaa brick-clad, reinforced concrete shiels for the Scottish Special frame structure comprising four blocks of varying height on piled foundations and surrounding a central courtyard at firstfloor level.

> Nearly 8,000 sq metres of floor space will be provided in a centrally heated complex served by three passenger lifts. Completion is due late next year. The architects are Atkins, Sheppard. Fidler and Associates and the consulting engineers Atkins and Partners.

Steelwork ordered for A SPORTS CLUB for foreign factories diplomats in the new Diplomatic

Quarter of Riyadh, the capital of Saudi Arabia, is to be A CONTRACT valued at more designed by Arup Associates, than £430,000 for the supply of who will provide architectural, structual steelwork for eight advance factory blocks housing engineering and quantity surveying services. The com-45 separate units on the Orton pany has been commissioned by Southgate industrial area of the special bureau for the Peterborough has been awarded diplomatic quarter project set to the Wall enginering company. up by the Saudi Ministry of North Walsham, Norfolk, part of the Amsteel Group. The sports club will serve the Company's south-east pipeline to the existing Fawley/West recreational needs of this area of diplocheme, are to be provided by London pipeline and will transmitted find the company's south-east pipeline will be linked recreational needs of this area of diplocheme, are to be provided by

The main contractor for the project is Robert Marriott, Rushden, Northants, part of the French Kier Group. Mr. Keith Maplestone, the architect, and the consulting engineer. Mr. Kenneth Hutton, are both on the staff of Peterborough Development Corporation.

Bus station improvements Offices and

EFURBISHMENT of Victoria proved. Plumbing, heating, veneach Station in Buckingham tilating and electrical services alace Road, London, SW1, is are to be renewed and new lifts carried out for the are to be installed. ational Bus Company by rollope and Colls (City). Value Robinson Partnership, quantity the contract is more than surveyors are Kenneth Kensall and Partners, the structural

An additional floor is to be dded to the station's office Partnership while mechanical lock and coach booking and services will be Sandy Brown iquiry facilities are to be im- Associates.

Power on the site

EMPORARY electrical power Rupert Street and Great Windapplies for the £20m Trocadero mill Street and at present is one tops and entertainment com-lex in London's West End are undertaken in the UK by eing supplied by Wysepower Bovis. nder a contract worth about

The complex is being built by ovis Construction for Elecicity Supply Nominees on a plies on the site of the new vo-acre site bounded by Coven- Lloyd's of London building in y Street, Shaftesbury Avenue, the City.

Telford. It involves extend-

ig a new factory to produce

The building contract, for an

tructure, has been awarded by

vill he occupied by a West

ierman company, Bischof und

1981

28th MAY

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More work for Fairclough Im for industrial and public Fairclough is working on a new ithority work in the Midlands Post Office delivery office under ave been awarded to Fair- a £460,000 contract for the ough Building. The biggest, Property Services Agency. The orth £190,000, is expected to office, which is intended to elp to provide new jobs in co-ordinate delivery services in

strusion hall and an ancillary A RARE eighth-century coin, a silver sceatta, smaller than a new ip piece, spotted by a building worker during the construction of the Mews, Aldwark, housing development in York. has been presented to the York work, which includes Archaeological Trust by the developer, Shepherd Homes. actory building on the Horton- The coin was struck in the good industrial Estate, is due reign of Eadbehrt. King of or completion in November. Northumbria (AD 737-58).

ic unemployment black spot the Tamworth area, is due for

he Telford Development Cororation, though the factory licrations to the existing new

IN BRIEF

to Douglas

TWO MAJOR contracts with a total value of 54.58m are announced by R. M. Douglas Construction, Birmingham. The Water will be taken from the larger, valued at £2.89m, is for building an enriched residue recovery plant at Springfield for British Nuclear Fuels. The structural engineers are W. S. Atkins and Partners, while the architects, engineers and quantity surveyors are all on the staff of the UK Atomic Energy

A CONTRACT worth £4m for the provision of project management, engineering procurement and construction management services for a new hydrofluoric acid plant at ISC Chemicals, Avonmouth, has been awarded to Matthew Hall Engineering.

The plant will be continuous

Arabia

A BRANCH of the Saudi built under a £2.7m management contract awarded to Laing Wimpey Alireza, which has its head office in Riyadh. The branch is part of the Saudi British Bank's development in Saudi Arabia.

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NATIONAL DEVELOPMENT CORPORATION PULP AND PAPER PROJECT

CONSTRUCTION OF MILL TOWNSHIP FACILITIES

The National Development Corporation (NDC) through the subsidiary company the Southern Paper Mills Company Limited is building an integrated pulp and paper mill near Mufindi, Iringa Region, Tanzania.

The complex includes township facilities to be constructed for the Pulp and Paper Project employees, adjacent to the site of the Pulp and

- Financing of the Township facilities with adequate services for necessary staff of the Pulp and Paper Mill is by the Tanzania Government assisted by the Kuwait Fund for Arab Economic Develop-
 - 2.1 Payments will be made at the request of NDC, subject to the approval of the Financiers, directly to the account of the Con-
 - 2.3 The use of the funds from the Kuwait Fund are restricted to goods and services produced in the countries approved by the Kuwalt Fund; and the use of Tanzanian funds is restricted to goods and services produced in Tanzania. Tenderers shall therefore be required to limit their choices of sub-tenderers accordingly and shall be required to identify their expenditures in other
- The township facilities with adequate services for necessary staff of the mill include:
 - about 661 houses totalling approximately 50,000 m² floor area for accommodating up to about 5,000 persons (i.e. mill employees and their families).
 - -approximately 12 km of various quality roads, and requisite paved pedestrian areas. -water supply surface water and foul sewage
 - systems, electrical distribution network. -oreliminary and final design of sites and services area comprising about 6 km of various quality roads, requisite pedestrian, surface water and foul sewage systems and electrical
 - —earthwork and landscaping and also soils
 - The site is situated approximately 700 km southwest of Dar es Salaam in Iringa Region. Presently access is via about 640 km alons the Tanzania Zambia Highway to Nyindo (about 10 km before reaching Makambako). and then via approximately 64 km of unpaved
- 4. A Consultant for Design and Supervision is presently being selected. It is planned that the Design and Supervision Consultant shall be selected in May 1981; tender documents for construction shall be prepared by 15 August 1981 and an award of contract is scheduled to be made by 10 November 1981.
- 5. Contractors wishing to be considered for this

work must be experienced in township construc-tion and working on isolated sites. They must be capable of mobilising quickly the necessary staff, equipment and materials to be self-supporting and efficient. Contractors with expertise in "system building" should submit details of their methods and equipment. NDC will prequalify prospective contractors capable of being responsible for all works taking into account their proven ability to perform, their financial soundness and current experience in similar projects.

- Applications should be submitted giving the following details: 6.1 Record of similar projects completed in the
- last five (5) years. 6.2 Financial statement of last year and a sum-
- mary of last three (3) years.

 Detailed reports on company structure.

 Curriculum vitae of key staff giving educational background and employment experi-
- 6.5 Details of equipment and resources, e.g. any
- mobile offices equipment, workshops, etc., which will be available for this work.
 6.6 If special sub-contractors would be employed on any part of the works then full details as 6.1 to 6.5 inclusive above should be sub-
- Contractors with proven ability in the above are invited to submit their prequalification documents in TRIPLICATE by 14.00 hours on Monday, 15 June 1981. Requests for prequalification by telex shall not be considered. Envelopes with documents are to be marked as follows:

PULP AND PAPER PROJECT

MILL TOWNSHIP FACILITIES PREQUALIFICATION FOR CONSTRUCTION

and sent as follows:

2 copies: National Development Corporation c/o P. R. Sandwell & Co. Ltd. Radstock House **5 Eccleston Street** London SW1W 9LX

Attention: Project Manager AB Statens Skogsindustrier Sveavagen 59 S-105 22 Stockholm

Attention: Mr L. Maartmann All correspondence on this matter is to be

addressed as follows: National Development Corporation c/o P. R. Sandwell & Co. Ltd. Radstock House 5 Ecclesion Street London SW1W 9LX

England Attention: Project Manager Telephone: 01-730 5155 Telex: 916320 LONSAN G

COUNTRY ROAD BOARDS

THE HIGHWAY AUTHORITY FOR THE STATE OF VICTORIA AUSTRALIA

WESTGATE FREEWAY PROJECT

SOUTH MELBOURNE SECTION

PRE-REGISTRATION OF CONTRACTORS

FOR

CONSTRUCTION OF **ELEVATED CARRIAGEWAYS**

The West Gate Freeway will be Melbourne's major eastern approach road to the West Gate Bridge. The elevated section of the freeway will consist of two parallel bridges, each 1.85 km long. The contract for the elevated carriageways for which pre-registration is now being invited includes the construction of the superstructure, pile caps and pier shafts. The superstructures comprise post-tensioned box girders designed for construction by the balanced cantilever technique using match-cast concrete segments placed by overhead erection equipment.

- The estimated value of the work in this contract for construction of the elevated carriageways is in the order of A\$38,000,000.
- A brochure describing the work in more detail and application forms for registration as a Tenderer are available to prospective Tenderers on request in writing or telex to:
 - The Secretary -- Country Roads Board 60 Denmark Street, Kew, Victoria, 3101 AUSTRALIA Telex 31650

Contractors with substantial experience in the class of works osed and who are interested in tendering are invited to proposed and who ar apply for registration.

Completed application forms shall reach The Secretary at the above address on or before 3.00 pm on 13 July 1981. it is the intention of the Board to register suitable applicants

who, by individual letter, will be invited to tender for the work in accordance with the Tender Documents.

It is expected that an invitation to tender will be sent to registered applicants in September 1981 with a tender period of twelve (12) weeks.

For further information refer to the full adventisement in this paper on -? - April, or contact:

The Resident Engineer — Bridgeworks 28-40 Moray Street, South Melbourne, Victoria, 3205

AUSTRALIA Telex 31650 Telephone No. (03) 699 6944

TENDER FOR THE SUPPLY MOTOR GRADER MODEL D562

The Crown Agents will shortly be calling for world-wide tenders on behalf of the Kenya Ministry of Transport and Communications for the supply of various items of

Tender documents will be returnable to the Crown Agents in London, where they will be opened publicly on a date to be advised.

Tenderers will be allowed to offer any or all of the spares, detailed in the tender documents, although individual orders of less than £5,000 are unlikely to be

OF SPARE PARTS FOR CHAMPION

spare parts for Champion Motor Grader Model D562.

Should you wish to receive a set of tender documents please apply in writing to the Crown Agents, 4 Millbank, Westminster, London SW1P 3JD, England, quoting reference BB4C/KENTRANS WB 1/15546/71.

The Workers' Council of the Work Organization "Batlave" Regional Water Works

—THE UNLIMITED LIABILITY COMPANY— PRISTINA BRATSTVA I JEDINSTVA 71

Is announcing the invitation for:

THE INTERNATIONAL COMPETITIVE BIDDING FOR SUPPLY OF PIPES:

WORKS TO BE TENDERED:

1. Main steel pipeline Ø 900, Ø 700 and Ø 600 from Batiava to Pristina, 31 km long.

2. Aspectos-cement pipeline Ø 300 from the plant to Podujevo, 8,052 metres long. The works comprise: supply of fittings and armatures, complete pipeline eraction, as well as the civil works. The pipelines were supplied by the Tender 1. The Contractor is furnished with the pipes from the stockpiles.

3. Steel pipeline Ø 450 from Dragodan Reservoir to Oriovic Reservoir, 2,315 metres long.

The works under item 3 comprise the completion of all main civil works, meteral supply and eraction.

The completion date is 150 days from the commencement of works.

CONSTRUCTION

CLOSING DATE FOR RECEIPT

The Tenders shall be submitted within 45 days from the date of publishing this Invitation for the International Competitive Bidding in "Politiks," for the Tenderers from Yugoslavia, and within 45 days from the date of announcing the present Invitation for the International Competitive Bidding in the journal "Financial Times" for the foreign tenderers.

ASSIGNMENT OF CONTRACT:

The Tenderer shall be considered for the assignment of the Contract if it is submitted as called for in the Tender Documents issued by the Employer and accompanied by the evidence on the company registration and references. The Tenderer shall state the time for the construction of pipelines. The Employer shall not bind himself to accept the Tenderer oftening the towest price. The Tenderer shall be considered more successful if he offers the fixed price and the shorter time for the completion of the Tender. CONDITIONS FOR

RIGHT TO PARTICIPATE IN BIDDING:

The right to participate in this bidding goes to companies from the countries which are members of the International Bank for Reconstruction and Development II B.R.O.1 and from Switzerland The works being the subject matter of the present International Public Competitive Bidding shall be co-financed by the International Bank for Reconstruction and Development.

DECISION TO

DOCUMENTS:

TENDER

The decision on assignment of the Contract shall be made within 10 -ton) days from the date of opening the Tenders. The Tenders shall be opened on the 50th day from the date of announcing the present invitation for international Compositive Bidding in the journals and it shall be done at the Employer's Office. The Tenderors who purchased the Tender Documents shall be informed about the exact date and hour of opening the Tenders in due time.

The Tenders shall be received only if made out on the Tender Forms provided in the Tender Decuments which can be obtained:

— At the offices of "Batlava", "Pristina Bratistva I jedinstva 71, against the charge of 6,000 diners payable to the current account of "Batlava No. 68402-801-768 held with the Government Auditing Office, Branch Office Pristina, for Tenderers from Yugoslavie; and the offices of "ENERGOPROJEKT" Beograd, Zeleni Venac Str. No. 13— At the offices of "ENERGOPROJEKT" Beograd, Zeleni Venac Str. No. 13— IV Boor, telephone number 011/627-522/421, against the charge of US\$200.00 payable to the current account No. 50811-620-58-29730-10-9-1077-017, ENERGO-PROJEKT—Consulting and Engineering Company, Water Resources Develop-ment Department, Belgrade, held with JUGOBANKA, Beograd, Yugoslavia.

The Tenders shell be submitted to the following address:

SUBMISSION OF TENDERS:

WORK ORGANIZATION "BATLAVA" REGIONAL WATER SUPPLY SYSTEM Bratsrue i jedinstve 71 88 000 PRISTINA YUGOSLAVIA.

COMPANY NOTICES

GENERAL MOTORS **CORPORATION**

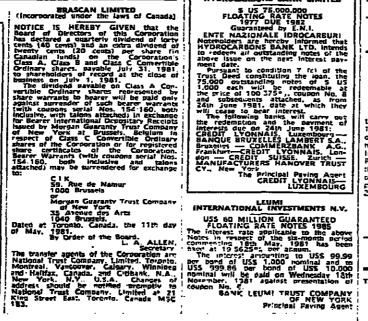
NOTICE IS HEREBY GIVEN that resulting from the Corporation's Declaration of a Dividend of \$0.60 (gross) per share of the Common Stock of the Corporation, payable on the 10th June 1981 there will be become due in respect of Bearer Depositary Receipts a gross distribution of 3 cents per unit.

The Depositary will give further notice of the Sterling Equivalent of the net distribution per unit payable on and after the 15th June 1981.

All claims must be accompanied by a completed Claim Form and U.S.A. Tax Declaration obtainable from the Depositary. Claimants other than UK Banks and Members of The Stock Exchange must lodge their Bearer Depositary Receipts for marking. Postal claims cannot be accepted.

The Corporation's First Report for 1981 will be available upon application to the Depositary named below. Barclays Bank Limited

Securities Services Department 54 Lombard Street



RIO DE JANEIRO - BRAZIL ANNOUNCEMENT OF COMPETITIVE BIDDING SUPEX-06/81

PETRÓLEO BRASILEIRO S.A.—PETROBRAS

- PETROBRÁS announces the opening of a competitive bidding for petrolaum exploration in areas located onshore Brazil. The relevant contracts shall be executed in the form of service contracts, with risk clause, provided that contractor's remuneration shall be contingent upon the achievement of commercial production from the fields discovered and developed by CONTRACTOR.
- Companies to enter into such contracts shell have technical and financial capacity, and also demonstrate experience and tradition in exploration and development of petroleum fields. Companies are requested to contact PETROBRAS in order to obtain the application form at one of the addresses below:
- —Av. Republica do Chile, 65 18° Ander, Sela 1858 → Rio de , Janeiro, Brazil, -77 South Audley Street, 2nd Floor, London W1Y 5TA, England. —1221 Avenue of the Americas, 22nd Floor, New York, N.Y. 10020, USA.
- -66, Av. Des Champs Elysess, Sème Etage, Paris 75008, France. Said application form is to be filled in by the interested company, and then returned to any one of the addresses indicated above, until 5 pm (local time), the 30th June, 1981.
- Each company will be informed as from the 22nd July, 1981, on the result of its application in the preliminary selection and of the basic conditions it must comply with for the purpose of making
- Participation in said creliminary selection does not and shall not imply the granting of any guarantees, privileges or rights whatsoever to any of the interested companies, it being understood that PETROBRAS is absolutely free to, at its sole discretion, cancel, romale or dispense with such preliminary selection, or invite whichever company it may choose in order to contract with for the execution of the services referred to in this Announcement. Rio de Janeiro, May 18th, 1981

DEPARTMENT OF EXPLORATION CONTRACTS, SUPEX

LAURO VIEIRA/SUPERINTENDENT SUPEX.

COMPANY NOTICES

RENOWN INCORPORATED NOTICE WITH RESPECT TO THE ISSUANCE OF NEW SHARES We hereby notify you that such pending conditions as issue price etc. . . with respect to the issuance of New Shares which had been considered in the meeting of the Board of Directors to the company held on March 18th 1981, were determined as follows at the meeting of the Board of Directors held May 12th 1981. PARTICULARS

1) Number of Shares to be newly issued:

1) Supposed to the property issued to the property issued:

1) Supposed to the property issued to the property issued. Board of Directors held May 12th 1981.

(1) Number of Shares to be newly issued:
JS.000.000 par-value-shares of Common Stock in Registered Form.

2) Issue price.

(2) Issue price.

(3) Method of offering
Public offering to be managed by Dahwa
Socurities Co. Ltd., The Mikko Securities Co., Ltd. Okasan Securities Co., Ltd., which will subscribe for all the shares
disaed hereby.

(4) Payment Date:
May 31 1981 (Sunday).

(5) With respect to New Shares, dividend the start 1987 of the Shares o

Crosby Square, London ECSA 6AN. May 15th 1981. HYDROCARBONS BANK LIMITED

S US 75.000.000
FLOATING RATE NOTES
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LEUMI INTERNATIONAL INVESTMENTS N.V. USS 60 MILLION GUARANTEED FLOATING RATE NOTES 1985
The interest rate applicable to the above Notes in respect of the six-month period commenting 18th May, 1981 has been not at 19 5625%, over acasum.
The interest amounting to USS 99.99

CONTRACTS and **TENDERS**

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APPEAR EVERY

MONDAY

THE RATE IS £22.50 PER SINGLE COLUMN CENTIMETRE

LANGUAGE COURSES

FRENCH * GERMAN SPANISH * DUTCH

- ITALIAN * ENGLISH * Intensive day courses *
- : Intensive day courses *

 * Evening courses *

 * Individual tuition *

 * In-company tuition *

 English holiday courses * Holborn Language Centre

NOTICE IS HEREBY GIVEN that the ransier Books of the above Company nil be closed from 6th to 19th June. 981. both days inclusive. By Order of the Board RUSSELL LIMEBEER Secretaries (Tuition and Local Centre for the Examinations of the London Chamber of Commerce & Industry) 1 Bolt Court, Flest Street London ECA Tel: 01-533 3806 - Teles: 22801

LEGAL NOTICES CLASSIFIED

THE COMPANIES ACTS 1948 TO 1967 M J AUTOTRADE LIMITED

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS EDRI) IN NIPPON MINIATURE EEARING CO., LTD.

We are pleased to commit that copies of the Annual Report for the year ended the Annual Report for the year ended the Annual Report for the year ended the the things of the things of the things of the things of the personal property of the offices of the Depository Citibant, and the Agent, Critbank (Luxembourg) S.A., 15 Avenua Marie Therese, Luxembourg.

CITIBANK, N.A., LONDON, CITIBANK, N.A., LONDON, CITIBANK, N.A., LONDON, Depository.

ERITISH-BORNED PETROLEUM SYNDICATE, LIMITED

Registered Officer Pembroke House. 40. City Road. London, ECTY 2AD.

NOTICE IS HEREBY GIVEN, pursuant to section 293 of the Companies Act 1948, that a Moeting of the Creditors of the shows-named Company will be need at the Birmingham Chamber of Industry and Commerce. 75 Harborne Road, Birmingham B15 3DH, on Fridey, the 22nd day of May, 1981, et 2.30 ciclock in the attannoon, for the pursuant of the said Act.

Dated this 5th day of May, 1981,

By Order of the Board,

M. JACKSON, Socretary.

PUBLIC NOTICES AMESIDE METROPOLITAN EOROUGH COUNCIL — £5,400,000 Bills offered 8,5,81 for payment 13,5,81 day 12,8,87 at C11 21,64ths, Application totalled £47,8m, No other Bills obstanding. ADVERTISEMENT RATES

Commercial 3 Industrie Property, Businesees for Sala/Wanted Residential Proporty Appointments Business & Investment Opportunities 8.00 5.50 5.50 5.50 7.50

Premium no (Minimum size 30 columb cms) £3.00 per aingle column cm extra For further details write to:

Classified Advertisement 10; Cannon Street, EC4P 4BY

APPOINTMENTS

Senior posts at Tate and Lyle

the following appointments: Mr.
Alfred Derde becomes managing
director, Tate and Lyle's UK
sugar refining division. Mr. Derde was responsible for the Group's starch and giucose interests and will take up his new appointment on June 28, succeeding Mr. Carles Runge, who commences in July a period of secondment to Kleinwort

Mr. David Banks, has become managing director, Tate and Lyle Agribusiness, Tate and Lyle's international contracting and consultancy division. Mr. Banks was marketing director of John Brown Process Engineering and Construction. He succeeds Mr. James Fairrie, who retires from the Groun

Mr. Lynton R. Wilson becomes president of Redpath Industries, the Canadian sugar refining and manufactoring group in which Tate and Lyle has a majority interest. Mr. Wilson was deputy minister of industry and tourism in the Government of the prowince of Ontario. Mr. Wilson will take up his duties as chief executive officer on June 1, succeeding Mr. Nell M. Shaw who became Group managing director in July 1980.

Mr. James Kerr Muir becom vice-president, treasurer and a member of the Board of Redpath Industries from July 1. Mr. Kerr Muir is currently a deputy finance director of Tate and

Mr. Guy Mortimer has been appointed to the newly-created post of general manager (marketing and development) of GATE-WAY BUILDING SOCIETY. Mr. Mortimer joins the Society from the oil industry where he held successive managerial ap-pointments in sales and marketing first with Total Oil Great Britain and later with the

Mr. Ivor Manley has been appointed a Deputy Secretary in the DEPARTMENT OF ENERGY. He was previously Under Secretary in charge of the Department's Atomic Energy Division. As one of three Deputy Secretaries, Mr. Manley will have overall responsibility for the work of the Department's Atomic Energy, Coal and Electricity

pointed production director of BRUSH SWITCHGEAR, Lough-borough, a Hawker Siddeley company.

Mr. Kevin Betts has been appointed Group finance director of PENTOS PUBLISHING GROUP. Mr. Betts was employed as chief accountant with Dyson Refrac-

Mr. Malcolm Hinge has been elected to the Board of FIELD-TECH HEATHROW with the position of acministration directions. tor and secretary.

WILSDON AND CO. have appointed Mr. Andrew Taggart a director. He was director and seral manager of Penman in

The trade secretary has re-appointed Captain Eric Lowden as a part-time member of the CIVIL AVIATION AUTHORITY for a term of one year from June

The INSTITUTION OF METALLURGISTS has elected Mr. Peter T. Houldcroft as its president for 1981-82. Mr. Houldcroft is director of research and communications of The Welding Institute.

Mr. David J. Bird has been appointed operational audit manager at BRITISH GAS headquarters. He will be responsible for pension funds, financing, joint ventures, purchasing, stores and personnel.

Mr. Gordon G. Rates, senior partner of J. R. and E. Russell and Co., has been elected president of the BRITISH WOOD-WORKING FEDERATION. Mr. Bates has served for several years as chairman of the architectural and general joinery

Bahrain National Oil Company. Guildway, has become senior vicepresident of the Federation.

Mr. Martin George has become president of UNITED KING-DOM AGRICULTURAL SUPPLY TRADE ASSOCIATION in place of Mr. Sydney Robinson. Mr. Christopher Pertwee is the new deputy president.

Mr. Neil Henderson has been appointed managing director of DAGE INTERSEM

SFr26.25

SFr48.75

COMPANY NOTICES

NESTLÉ S.A., CHAM AND VEVEY, SWITZERLAND

Payment of dividend coupons

Notice is given to shareholders that following a resolution passed at the General Meeting of shareholders held on 14th May 1981. a dividend for the year, 1980 will be paid to them as from 18th May 1981, as follows: SF+75.00

per share less Swiss federal withholding tax of 35% or net

against delivery of coupon No. 24

This amount is payable in Swiss france. Paying Agents outside Switzerland will pay in the currency of the Country in which the coupons are presented, at the rate of exchange on the day Coupon No. 24 may be presented as from 18th May 1981, to the following Paying Agents of the Company:

in Switzerland:

Swiss Credit Bank, Zurich, and its branches, Swiss Bank Corporation, Basle, and its branches, Union Bank of Switzerland, Zurich, and its branches, Swiss Volksbank, Bern, and its branches, Banque Cantonale Vaudoise, Lausanne, and its branches

and agencies, Zürcher Kantonalbank, Zurich, and its branches, Derner Kantonalbank, Bern, and its branches, Derner Kantonalbank, Bern, and its branches, Zuger Kantonalbank, Zug, and its branches, Banque do l'Etat de Fribourg, Fribourg, and its agencies, Barque de i Etat de Frindourg, Frindourg, and its a Darier & Cie, Geneva, Lombard, Odier & Cie, Geneva, Pictet & Cie, Geneva, Handelsbank N.W., Zurich, and its branch,

Bank Lew Ltd, Zurich, and its branches, in England:

Swiss Bank Corporation, London, Swiss Credit Bank, London, Union Bank of Switzerland, London,

in the United States of America:

Morgan Guaranty Trust Company of New York, New York, Swiss Credit Bank, New York, Swiss Bank Corporation, New York, in France: Crédit Commercial de France, Paris, Banque de Paris et des Pays-Bas, Paris,

Cham and Vevey, 14th May 1981 ::

in Germany: Dresdner Bank AG, Frankfurt/Main and Düsseldorf, in Holland: Pierson, Heldring & Pierson, Amsterdam,

in Austria: Girozentrale und Bank der österreichischen Sparkassen AG,

The Board of Directors

UNILAC, INC.

PANAMA. PAYMENT OF A DIVIDEND

Notice is given to stateholders that following a resolution passed by the Board of Directors on 29th April 1981 a dividend for the year 1980 of \$7.00

per common share will be paid to them as from 18th May 1981, upon delivery of coupon No. 24 and this in accordance with the provisions of the Articles of Incorporation.

This dividend is payable in U.S. dollars. Paying Agents outside the United States will pay in the currency of the country in which the coupons are presented, at the rate of exchange on the day of presentation.

Coupon No. 24 may be presented as from 18th May 1981, to the Paying Agents indicated in the notice of Nestlé S.A. bearing the same date. In accordance with the Articles of Incorporation of the Company, it should be presented for payment at the same time as dividend coupon No. 24 of Nestlé S.A. bearing the same number as the corresponding Unitac, Inc. share.

The Board of Directors

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Profit/loss

on sales

1979

The last to the last the last

Stealing up on the giants

David Housego reports on the strategy which has enabled China Steel to claim that it has become one of the world's most efficient steel makers

WILLIAM CHAO is playing a Chao's record as a steelmaker, reckons to be one of the that Peking has made with its ricotal role in Taiwan's indus-rial transformation from light, in the industrial seaport of with a cost of production of abour intensive products to Kaohsiung in the south of the about \$300 a tonne as compared

ransition is the country's ability o produce low-cost finished teel, believes Chao, one of the generation of forceful, restless Chinese entrepreneurs who have iven the island its thrusting remarkable achievements. First \$3151bn (U.S.\$87.5m), equivanternational competitive

rom scratch Taiwan's first inte-grated steel plant, and is now in he final stages of negotiating he establishment of a joint enture automotive factory with ither Nissan or Toyota. Giving l'aiwan its first full-scale car nanufacturing complex, the plant will have a capacity of 200,000 cars a year of which about half will be for export. Ie has no doubt about its success. "I am confident that if ve start on the right basis we an compete with any country n the world," he says. Anybody who thinks this an

THE average age of the 4,800 staff at China Steel's

Kachsiung plant is a mere 29,

which gives the carefully land-scaped plant with its tidy

lawns and recreation centres

-and its low level of pollution

—something of the appearance of a university campus.

recruit anyhody over the age

senior managers and technical

experts like Dr. Chuang-Fseng Wei, vice-president for

Technology, who was enticed

Educational standards are

high. Most employees have

heen to university. A typical

Chian Steel employee, claims

Dr. Wei, would be a high school graduate who has done

three years in the army fol-

lowed by a year's specialised

training organised by the

corporation, and then three months abroad in a foreign As happens in Japanese

from a U.S. steel company.

Corporate policy is not to

recision equipment.

about the years. Its present \$500 in the U.S. The key "bridge" in this capacity is a modest 1.5m China Steel proudly circulates ransition is the country's ability tonnes, which, by the end of to its employees a table comtarget of 8m tonnes.

and foremost, the company lent to 17.7 per cent of turnover. began to show a profit after only Chao, as chairman, has built six months of operation. This was not only because the government its major sharedends to allow for new investment and the repayment of attained extremely high levels of efficiency.

It already claims a produc-tivity rate of 360 tonnes a year per employee, which is out-stripped only by Japan's more developed industry, with over 400 tonnes, and which compares with about 270 tonnes in the boast should examine 50 tonnes in India, It also

A young man's preserve

companies, China Steel attempts to minimise barriers

between management and labour. All staff wear the

same blue working jackets

and trousers. "We all dine in the same dining room and

live in the same living quarters," says Tze-Han Fu,

executive vice-president, who

ridicules the European tra-

dition of sculor management

eating in separate dining rooms. Eating and living

together "gives us a chance

to exchange ideas with production staff."

against the continental Euro-

pean practice of workers.

having representatives on the

board of directors. But there are regular discussion groups

in which workers can put

forward their proposals. A

young supervisor in the

control room of one of the blast furnaces, who spent two

years at a West German steel

Fu would be strongly

next year, will be expanded to paring its performance with that 3.25m tonnes, towards the final of other world steel makers. In fiscal 1980 its after-tax profits But it has already made some rose 164 per cent to New Taiwan

Outstrips

government, its major share. Though this is expected to holders, has so far waived dividends to allow for new investible of a downturn in domestic demand, no Japanese, loans, but also because of the German or U.S. steel company speed with which the plant has achieved more than a 4.4 per cent profits to turnover ratio for 1979 and British Steel reported losses proportional to 9.4 per cent of turnover.

Not included in the tablebut an important morale booster in Taiwan—is that China Steel's performance far outstrips that of plants in main-U.S., 150 tonnes in Britain and land China and throws into

plant at Dortmund, proudly

declares that the workforce at China Steel is better

trained and more efficient.

He claims to send members of his team home with copies

of specialist articles on the

steel industry culled from West German, Japanese and U.S. trade publications. They

then discuss in informal groups whether any new ideas

that might emerge can be applied at China Steel.

sion groups that the proposal

first emerged for introducing

ment which, inserted into a

convertor, monitors through a

computer the various pro-

perties of the molten metal including heat, sulphur and

silicon content-into the third

convertor. This should reduce

the normal tap to tap time in

heating from an average of about 33 minutes to about 25

a " sub-lance "-a new instru-

It was out of such discus-

new integrated mills at Baoshan, near Shangbai, and

Tze-Han Fu, executive vice president of the company, points to three main reasons for its success: the plant was last year operating at 117 per cent of its rated capacity with overhead costs being spread more widely; it enjoys high labour produc-tivity, so much so that China Steel believes it can soon match the Japanese mills' perform-ance; and low labour costs—the average wage of an industrial worker in Taiwan is now run-

ning at only about \$5,000 a year.

But the achievements are not just ones of quantity. The plant has obtained the "nuclear stamp " of the American Society of Mechanical Engineers—the first Asian country outside to receive it—which enables it to manufacture steel for the island's expanding nuclear power programme. It is licensed in the U.S., the UK, France, West Germany, Japan and Norway to make high strength shipbuilding plate—thus enabling it to supply the neighbouring Government-owned shpbuilding yard, which has a substantial western order

China Steel has also had all the advantages of a greenfield

It was conceived as a public sector project in the mid-1970s when the Government was anxious to diversify Taiwan's industry away from textiles and light industrial goods while giving a boost to the economy. in recession, through higher levels of public expendi-

The venture marked a major shift from the island's tradi-tional free market policy of the equipment is performing. leaving industrial investment to the private sector. Similar on the orders of the late projects launched at the same President Chiang Kai-Shek, the time in petrochemicals and ship-former President of Taiwan. "I building have since run into am a mechanical engineer," he

nology, was designed with help to take over this job.

from United Engineering Consultants, a subsidiary of U.S. Steel. The emphasis was on obtaining the most advanced equipment and saving manpower—Taiwan has a negligible of unemployment through maximum computerised

://ic. \s:

Sales per

employee

control of both production facilities and administration. The largest equipment purchases have been made in the U.S. West Germany and Japan. with one plast furnace bought from Mannesman-Demag and the second from IHI of Japan. The two basic oxygen convertors now in operation in the steelmaking shop are from Kawasaki Heavy Industry.

In line with practice in the West, company policy is to select equipment suppliers to bid for major contracts on the basis of their plant construction record over the previous three insists on sending inspection teams to study on site how well

Chao came to steel by chance financial difficulties as a result says, "For 40 years I had been of the energy crisis." an old soldier working in The plant which uses ultra-industry, always in engineering, modern continuous casting tech-Chiang Kai-Shek asked me

had experience of an integrated steel mill. He also said who else had the same experience as you in setting up more than 10 different factories from scratch."

is not an export-orientated operation, and that it will not become one. It looks to exports the looks to exports of the looks to export of the looks Chao insists that China Steel the domestic market cannot absorb its output, he says.

Emphasis-

Domestic sales have risen as a proportion of output from 49 per cent in fiscal 1979 to 53 per cent in fiscal 1980 and to 95 per cent in the first quarter of the current financial year, but fell back to 60 per cent in January and February because to five years. China Steel then of the downturn in domestic demand. The domestic market is expected to double to 11m tonnes by 1990, well above China Steel's full capacity.

The shift has helped boost profits as the return on domestic sales is marginally higher. The domestic price is fixed by reference to the Japanese fob price-but China Steel escapes the 10-20 per cent tariff imposed

on imported steel products.

"I told him I am not an an emphasis on marketing and iron and steel man. But he cost control that is lacking in with 20-30 per cent being taken asked me who else in Taiwan its major rival, the Pohan Iron up by China Steel and the rest and Steel Company (Posco) of South Korea.

1980

TAIWAN'S STEEL INDUSTRY - HOW IT COMPARES

China Steel

Nicoon Steel

Pechiney (France)

Estel

(German/Dutch)

US Steel

Usiminas (Brazil)

British Steel

other "newly industrialising country"—gambled heavily on a major expansion of steel and says, " is that we believe in pro-ceeding gradually while they wanted to make a large step.'

The company's profitability has already enabled it to repay \$220m of the \$650m of foreign debt incurred in the first phase of construction, carrying the plant up to its existing capacity of 1.5m tonnes.

A nominal 5 per cent of the corporation's equity is privately held in the form of preferred stock, on which a guaranteed 14. per cent dividend is paid. Chao sees this relationship as one way of educating Taiwanese in the concept of public companies as opposed to the traditional family ownerthe traditional family owner. Chao is also against bringing ship on which most private in foreign management. enterprises are still based. But the government seems unlikely to sell off more stock in the foreseeable future. In the proposed new car ven-

Chao runs China Steel with ture the foreign partner will

the Taiwanese private sector.

Chao has been in negotiations with Toyota and Nissan, both of whom are anxious to take advantage of the fast growing domestic market, for nearly a year. Chao is determined that the foreign partner helps estab-lish a fully fledged automotive industry with its own component industry rather than an assembly plant operation.

The establishment of a fullyintegrated automotive industry. he believes, is crucial for the successful development of the machinery and precision industries.

Chao is proceeding more cautiously in establishing a car industry than did Hyundai in South Korea. Hyundai's plans to break into the international market for small cars with its Pony model have come badly unstrick over the last two years and the government is pressing for a major restructuring of South Korea's car industry.

"My philosophy," says Chao, is that you can bring in foreign advisers but not foreign management. It's always a dis aster. The history, training and

environment are all different.

More 'sisters' on the way?

tate corporation is now looking 12 or even 13.
the possibility of venturing At a time 110 France, Ireland, the Far . . . and even the haven f private enterprise, the U.S.

L. E. Grayson; John Wiley so-called Seven Sisters—Exxon, and Sons; £15.90. Royal Dutch/Shell, Mobil, and Sons; £15.90.

Royal Dutch/Shell, Mobil, companies and their owner RITISH National Oil Corpora- Texaco, Standard Oil of Cali- governments because of the ion has begun flexing its fornia, Gulf and British corporations' widening aspira-tuscles. Having acquired an Petroleum—are well on their tions. The companies were set sploration stake in Dubai, the way to becoming a group of 11, up originally to deal with

At a time when state oil undertakings are being given an increasingly important role by their host governments Grayson Leslie Grayson of Virginia has provided a useful portrait iniversity argues that BNOC of six major national enterdemonstrating a familiar and prises. Compagnie Français des nderstandable trait among Pétroles (CFP) and Société ational oil companies. He has National Elf-Aquitaine (SNEA) potted that inside each state in France, ENI in Italy, Veba orporation there is a multi- in Germany, BNOC in the UK, ational just dying to break out. and Statoil in Norway.

Oesterreichische Kontrollbank

Aktiengesellschaft

U.S. \$75,000,000 Guaranteed Floating Rate Notes 1986

Notice is hereby given pursuant to the Terms and Conditions of the Notes that

for the six months from 18th May, 1981 to 18th November, 1981

the Notes will carry an interest rate of 197% per annum.

On 18th November, 1981 interest of U.S. \$496-74 will be

due per U.S. \$5,000 Note for Coupon No. 1.

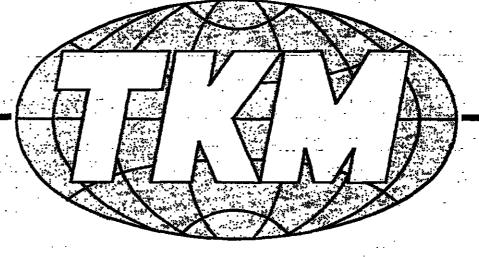
European Banking Company Limited (Agent Bank)

flicts arise between national oil specific economic, political and social problems. One of governments' primary motivations, he claims, is the desire to reduce their dependence on multinational oil corporations.

"Yet having established. assisted and nurtured the national oil companies, the assisted owner-governments now themselves in the position of the sorcerer; they cannot prevent the national oil companies from joining the ranks of the oil multinational corporations."

Grayson says that the oil industry's geographic diversity, capital intensity, and available economies make multinationalisation attractive and the spreading of technical and political risk a necessity Furthermore, the move to a more international base was being spurred by the national oil companies' own organisational and managerial goals. "National oil company executives are enamoured of power and prestige no less than their counterparts in the private

Ray Dafter



1980 RESULTS

	Year ended 31st December 1980 £000's	Year ended 31st December 1979 £000's
Turnover	1,354,000	1,107,000
Profit before tax	5,515	16,013
Taxation	1,822	6,140
Earnings	3,189	9,230
Dividends	1,277	2,491
Dividend cover	2.5	3.71
Earnings per share	5.9p	18.1p

The Chairman, commenting on the 1980 results, said, "The depression in the U.K. and the maintenance of high interest rates in Britain and North America caused severe losses in some of our industrial ventures.

In contrast, traditional activities stood up well to difficult international conditions and will continue to contribute solidly over the years.

The trading outlook of re-structured Wadham Stringer has brightened and all car dealerships are now in profit. TKM Foods has merged with the fruit and vegetable canning interests of Imperial Foods to form a strong combination. No significant improvements are in prospect for Canadian snowblower and agricultural equipment manufacturer McKee.

As people concerned with international business, our staff see that business worldwide is in considerable disarray and this creates uncertainty and unease, but they have responded well to the difficult conditions of 1980 and deserve our grateful acknowledgement."

The 1980 Report and Accounts are available on request from The Secretary:



Tozer Kemsley & Millbourn (Holdings) Ltd.

28 Great Tower Street, London EC3R 5DE, Tel.: 01-283 3122, Extn. 272



18th May. 1981

Wheelock Marden and Company Limited

- Recurring Profits increased by 22.7% on an annualised basis Total Distributions per Share increased by 33.3% on an-
- annualised basis
- * 1 for 10 Bonus issue

Financial highlights from the accounts for the nine-month period ended 31st December, 1980. The previous accounts

	Nine months ended 31/12/80 HK\$'million	Year ended 31/3/80 HK\$'million
Consolidated Net Profit After Tax	153.89	167.27
Exchange Fluctuations	6.69	(7.86)
Extraordinary Items	167.55	117.20
	328.13	276.61
·		
Total Dividends Paid and Proposed	58.41	62.89
•		
Special Capital Bonus Proposed Payable in Cash	18. 4 5	13.97
pecial Copilal Dollar 1 1 1		
Consolidated Net Assets	1,351.31	1,104.91
- Attached to the second		
Consolidated Not Asset Value	HK\$	HK\$
Per HK\$1.00 "A" share	\$4.40	\$3.95
Per HK\$0.10 "B" share	\$0.44	\$0.40
Earnings Per Share (before Exchange Fluctuations ar	nd .	•
arnings per share (before the many)	Cents	Cents
Extraordinary Items) Per HK\$1.00 "A" share	50. 1	54.4
Per HK\$0.10 *8" share	5.0	5.4
Adjusted for Ital year's 1 for 10 Bonus issue		

The Annual General Asseting will be held at the Mandarin Hotel, Hong Kong on 4th June, 1981. Copies of the Report and Accounts for the nine months ended 31st December, 1980 can be obtained from Miss Shevia Gray, Wheelock Marden (U.K.) Limited, 2, Lower Sloane Street,

London, SWIW 881.

rates must fall

BY SAMUEL BRITTAN

American real economy and the even over the targets, but on appreciation of the dollar have timing and techniques. The Fed taken Europeans by surprise. has got the message and will But if one thing is nearly clearly err on the cautious side. Certain it is that U.S. interest which will mean persevering rates will come down sharply with monetary growth targets well before the end of the year well below the inflation rate. and probably in the course of this summer.

of around 19 per cent, we are left with a real interest rate of 8 per cent, which is far too high to last unless something very drastic and unlikely has happened to the demand for capital and the supply of savings.

This general diagnosis is reinforced by a look at the specifics of American policy. Since the autumn of 1979 the Fed has been following in principle a policy of regulating the y of money by influencing bank reserves and leaving interest rates more to the market. Since the Reagan Administration came to office the policy has been made firmer Even the broad interest rate range which the Fed has tried to retain is fading away.

Reaction

explosive reaction to the April overshoot of the monetary figures. Seasoned American bankers are saying that relations between the Fed and parts of the Administration make Mrs. Thatcher's indignation with the Bank of England last year look like a storm in a teacup. There is talk of a hard line monetarist such as Mr. Beryl Sprinkel, the Treasury Under-Secretary, becoming vice-chair-, man of the Fed next year with a view to succeeding Mr. Paul Volcker when his term expires in 1983—which is also when Mr. Gordon Richardson is due to go. There are rumours, however, that Mr. Volcker may want to leave well before (which may also have a bearing on who takes over at the Bank of England, and when).

TV/Radio

BBC 1

† Indicates programme In black and white

6.40-7.55 am Open University

(Ultra high frequency only) 10.15 For Schools, Colleges. 11.25 You and Me. 11.40-12.05 pm For Schools, Colleges. 12.42

Regional News for England (ex-

cept London). 12.45 News. 1.00 Pebble Mill At One. I.45 Heads

and Tails. 2.01 For Schools, Col-

leges, 3.15 Songs of Praise, 3.53

Regional News for England (ex-

Peter. 5.35 The Amazing Adven-

tures of Morph.

5.40 News.

THE HEIGHT of U.S. interest stance. It is not about the need rates, the strength of the to restrict the money supply nor

Now there has hardly ever There are many disputes inflation being halted, or drastically curbed, without an interthe U.S. inflation rate, but the been a recorded instance of range is between 9 and 13 per approach to an exception was cent. If this is set against a General de Gaulle's stabilisation Federal Funds and prime rate programme of 1958-59. Skill and circumstances can affect the depth or length of the recession, but not its existence.

Increase

It therefore follows that the 61 per cent annualised increase in the first quarter U.S. real GDP, which took so many people by surprise is bound to be reversed. Mr. Sprinkel's old bank, Harris of Chicago, expects a levelling off in the second quarter, a 4 per cent drop in the third and some recovery at the end of the year. My own feeling is that inflation expectations become deeply embedded and that the recession may start later, will go deeper and last

Recession normally brings a fall in interest rates. It will be that much sharper when the Fed is following a fairly strict The Administration's deter- monetary growth rule, which mination is apparent in its allows interest rates to plummet when the demand for funds falls away.

Politicians, journalists and bankers who call for policy coordination to curb a largely imaginary interest rate war do not realise that the rules of the game have changed. Their failure is hardly surprising. For what is being attempted by countries which take monetary targets seriously is no mere technocratic adjustment, but the creation by artificial domestic means of a regime comparable to the Gold Standard or Bretton Woods in its heyday in its automatic anti-inflationary effects. The sooner that market participants take on board what is happening the less dismayed. shell shocked and panicky they will be, and the more likely to act in a way which will stabilise Nevertheless the American rather than aggravate interest dispute is quite narrow in sub- and exchange rate fluctuations. I doubt. Mr. Cowtan did a great tive merits of the three and

where the like approach is made to like problems. Such reasoning adopted earlier this month by the majority of the House of Lords in upholding the forfeiture of pornographic material seized by the police

in this country but found to be destined exclusively for readers abroad. In the summer of 1979 officers of the Inland Revenue obtained warrants in the Rossminster

case to search specified premises and seize anything specified which they had reasonable cause to believe might be required as evidence in proceedings for tax frauds.* Hurried court action challenging the search and seizure produced fulminations from the Court of Appeal about the inordinate power of the Revenue to raid our homes. Lord Denning, in typical fashion, wrote: "It was a military style operation. Everything was highly secret. The other side must not be fore-warned. There was a briefing session beforehand . . ," and so on, depicting a scene more redolent of a fascist police state than of a search sanctioned by a warrant issued by the Com-mon Serjeant, the second senior judge at the Central Criminal Court.

ARE COURTS as prone as the The House of Lords was the intention of Parliament as while acknowledging the legitirest of us in applying double later in that year to reverse expressed in the particular macy of the question whether think, it
standards in judging human the Court of Appeal and to statute, nevertheless the courts Parliament intended to extend
entirely action and social issues? One uphold the Revenue's right in might expect the judicial mind, the manner adopted to exercise trained to avoid such habits, the power that Parliament had would be tuned to the point given it. Subsequently the Government set up a com-

mittee under Lord Keith of thoughts are prompted by the Kinkel to examine the powers of administrative agencies to obtain and execute search and seizure powers. But clearly all the judges, in varying phrases, displayed their apprehension, if not distaste, for such sweeping powers in the hands of bureaucrats.

Lord Wilberforce gave the leading judgment in the House of Lords, in which he expressed the disquiet he felt about such powers. He noted that the integrity and privacy of a man's home, and of his place of business, was a basic human right that, since the last war, had been eroded by a number of statutes.

"Some of these powers of reflections search are dirigisme and of heavy taxation, others of changes in mores. A formidable number of officials now have power to enter people's premises, and to take property away, and these powers are frequently exercised, sometimes on a large scale. Many people will think that this process has gone too far, that is an issue to be debated in Parliament and in the Press." Lord Wilberforce then went

on to say that while it is the courts' duty to give effect to Law Lords. Lord Wilberforce.

are bound to supervise critic its legislative powers to cor-ally not only the legality of any ruptible readers abroad, dispurported exercise of such missively regarded the property powers but also in resolving any doubt as to the proper scope of the power, to decide the issue in favour of the right of privacy.
In Gold Star Publications Ltd.

interests of foreigners affected by the seizure as having no relevance. "Foreigners may be, and commonly are, interested as importers, or indeed as pub-lishers, of obscene literature or v. Director of Public Prosecutions, the question was whether - articles, but within the UK they

THE WEEK IN THE COURTS

BY JUSTINIAN

the entitlement of the police, are totally subject to our laws upon a warrant issued under against obscenity." the Obscene Publications Act, 1959, to seize and remove obscene articles from premises where they were "kept for gain for publication" (and for magistrates at subsequent court proceedings to forfeit them) applied to written material intended exclusively for export.

Did Parliament intend that this legislation, designed to curb the purveying of pornography, should apply to matter which could not deprave or corrupt the British public (because it was never destined for their eyes and ears).

The invasion of the business premises of Gold Star Publica-tions did not seem in the least to perturb the majority of the

This is a curious approach to adopt. If the court is testing the ambit of an English statute, one factor leading to the conclusion that it is not intended to operate other than on the British public at home is the consequence of the alternative upon the rights of foreigners under their own morality laws.

The legislation is, after all, concerned not merely with seizure of material that might belong to foreigners, but also with their correspondence which would be seized (even if returnable). And they are at risk of their property being forfeited (without, be it noted, any compensation for the loss of their property). All this in circumstances where, whatever them.

foreigners' law, As Lord Simon Rastafarians in the Caribbean moral (who, incidentally, can presumably read English) seems an unlikely task" to be imposed on magistrates.

The argument on behalf of the Crown was reduced to an asburdity when it was conceded that the law of England extended to publications in Arabic for export to an Arabspeaking country. Presumably, if that were to happen, magistrates, say, in Dorking would have to conclude that they could not form any opinion on the obscenity of the articles and to dismiss the application for forfeiture.

There is a further curiosity in the House of Lords' decision. No mention is made of the omnipresent Article 10 of the European Convention on Human Rights which limits the powers of European countries to legislate against freedom of expression. Obscenity laws in the various European countries are acknowledged as permissible, but only to the extent that they can be justified on the grounds that there is a "pressing social need" for them. Such justification has

English magistrates might been upheld in respect of think, the material might be obscenity laws framed in entirely permissible under the accordance with the country's own scale of values and in a of Glalsdale put it in his form selected by its require-elegant dissenting judgment, to ments of public morality in its form a judgment of the corruptibility of "say, the Danes
(even those who can read
English), not to mention the Ik people of East Africa [sic] or rules and standards for the welfare of other countries.

It is strange that counsel for Gold Star Publications did not appear to press the argument that Parliament must have had in mind the limitations of the European dimension of disallowing censorship of literature unless there was a pressing social need for it. But perhaps his clients were reserving their ammunition for a petition for Strasbourg. if and when they failed to convince the English courts that Parliament never intended to concern itself with the morals of other nations. Now that the House of Lords has interpreted Parliament's intention in the unlikely way of having arrogated to itself the role of protector of morals everywhere in the world, the British Government is likely to have to defend the unforeseen consequence of one section in the Obscene Publications Act 1959 before a European legal institution.

*R v Inland Revenue Commissioners. ex parte Ross-minster Ltd. (1980) A.C. 952; +The Times Law Report, May 7,

Bold Cowtan leaves the Tote

MANY of the Tote's clients, deal more than most to perboth on the credit side and suade some hardened and scepti-through the company's betting cal backers that advertised anteshops, who have come to expect post odds do not, necessarily, realistic value and a "fair crack have to be treated with total of the whip" from the com- scepticism or ridicule. pany's ante-post department, will be sad and possibly perturbed to have learned of Mr.

Mike Cowtan's departure.

Mr. Cowtan, whose refreshingly bold approach and willingness to lay horses at advertised odds to four or, occasionally, five-figure sums when the antepost departments of the other 'multiples" were often unprepared to offer an advertised price to more than a modest three-figure bet helped the Tote to an unrivalled reputation in that field. His bold approach un-

doubtedly resulted in bad 2,000 Guineas and holding results for the Tote's ante-post books at the end of the day on occasions. But I suspect that it was, more often than not, horne out by results. Of one thing there is no

Mr. Cowtan, whose resignation

from the Tote came on his RACING

BY DOMINIC WIGAN

failure to become general manager, will probably have little difficulty in finding rewarding employment elsewhere. The Tote has brought in former Coral's odds-man, Mr. Colin Dingley, as its new general manager

A muddling race for the Irish ground at Newbury, where the Tote Lockinge Stakes, for which the Horse-race Totalisator Board gave £20,000, did little to clarify the classic picture or serve as a pointer to the respec-

ANGLIA
1.20 pm Anglis News. 2.00 MoneyGo-Round. 2.30 Monday Film Matines:
"Interno in Paradiss" sterring Jim
Davis. 5.15 University Chellenge. 6.00
About Anglia. 6.30 Welcome Back
Kotter. 10.30 Anglia Reports.
11.00 Superster Profile. 11.30 Rockstags. 12.30 am Reflection.

ATV

1.20 pm ATV News. 72.00 The Monday Matines: "Light Up The Sky."
Forming Steele and Benny Hill. 3.45
Money-Go-Round, 5.15 Mr. and Mrs.
6.09 ATV Today. 10.30 Left. Right and
Centre. 11.10 ATV News. 11.15 Rockstage. 12.15 am Samething Different.

BORDER

BORDEK
1.20 pm Border News 2.30 Mondey
Matinee: "Street Killing" starring Andy
Griffith and Bredford Dillman. 3.45
Money-Go-Round, 5.15 Diff rent Strokes,
6.00 Lookaround Monday, 6.15 Mary
Chipperfield and Friends, 6.30 Mr. and
Mrs. 10.30 Pro-Celebrity Snooker,
11.15 Rockstage, 12.15 am Border
Mause Summary.

CHANNEL

1.20 pm Channel Lunchtime News, What's On Where and weather. 2,00 The Mondey Matines: "Trapped Beneath the Sea." 3.45 Money Go-Round. 5.15 Mr. and Mrs. 6.00 Channel Report. 6.20 Certoontime. 6.30 Mork and Mindy. 10,23 Channel Late News. 10,36 Target Sowls. 11,05 Mind Over Matter. 11,35 Rockstage. 12,35 am News and weether in French.

GRAMPIAN

Dalsaan did remarkably well in ground all against him on the Berkshire course, but there appeared to be no real excuse for To-Agori-Mou at the Curragh. He is clearly a highclass performer, but not one with the acceleration associated

with a dual classic winner over

a mile. Turning to today's racing, Mark Smyly's three-year-old, Blakenor, may represent the afternoon's best bet at Wolverhampton. A compact bay colt by Derby winner Blakeney out of Mary Connor, the Lambourn colt goes for the Midlands course's Oldbury Maiden Stakes.

> WOLVERHAMPTON 2.00—My Dear Fellow 3.00—Tenoria 3.30—Wivner Takes All 4.00—Blakenor***

-Brave Maiden 7.15-Neat** 7.45—Texth Of October 8.45-Rosie Black

HTV Cymru/Wales—As HTV West except: 10.06-10.20 am Cymru a'r Mor. 11.05-11.20 Mwy Neu Lai. 12.00-12.10 pm Fialsbelam. 2.00-2.30 Hamdden. 4.15-4.20 Accidents Will Happen. 4.45-5.15 Ser. 6.00 Y Dydd. 6.25-7.00 Report Wales. 8.30-9.00 Yr Wythnos. 10.30 World in Action. 11.00-11.30 The Brains International Matchplay Darts Tournament.

SCOTTISH

SOUTHERN

WINDSOR

ALDWYCH. S. 836 6404. CC 379 6233
(10-6. Sats 10-4). Into 836 5332.
ROYAL SHAKESPEARE COMPANY Ton'T.
Tomor 7-30 THE KNIGHT OF THE BURN-ING PESTLE by Francis Gelamont. In.
rap with NICHOLAS NICKLESY, Presci
22023. Group Sales 379 6061. RSC
also at The Warehouse/Piccadiliy.

AMBASSADORS. S. CC. 836 1171. Evs. 8.00. Times. Mart. 3.0. Set. 5.30 and 8.30. RECORD SEREAKING RUN of B. PRUSSILEYS Mystery Play DANGEROUS CORNER, Accomment regiral prices from \$3.00.

1.20 pm News and road and weather.
12.00 Monday Matines: "So Long At
The Fair" starring Jean Simmons and
Dirk Bogsrde. 3.45 Money-Go-Round.
5.15 Emmerdale Farm. 6.00 Scotland
Today. 6.40 Crimedesk. 10.30 For
Club and Country (documentary on
Hampden Park). 11.15 Rockstage.
12.15 am Late Call.

AUUI FIERLY
1.20 pm Southern News. 2.00 Houseparty. 2.26 Spoils of War. 3.20 Square
One. 3.50 Money-Go-Round. 5.75
Welcome Back Kotter 6.00 Day by
Jay including Southsport. 10.35
Butlin's Southern Darts Classic. 11.05
Mind Over Matter. 11.35 Rockstage.

TYNE TEES

9.20 am The Good Word. 9.25 North
East News. 1.20 pm North East News
and Lookaround. 2.00 Money-GoRound. 12.30 Monday Matines: "Never
Let Go" starring Richard Todd and
Peter Sellers. 5.15 Mork and Mindy.
6.00 North East News. 6.02 Mr. and
Mrs. 6.30 Northern Life. 10.30 North
East News. 10.32 Northern Raport.
11.00 S.W.A.T. 12.00 Exile in Eostasy.

ULSTER 1.20 pm Lunchime. 2.30 Monday Matines: "8.A D. Cats." 3.45 Money-Go-Round. 4.13 Ulster News. 5.15 Mr. and Mrs. 6.00 Good Evening Ulster. 6.15 Ulster Decides. 10.29 Ulster weather. 10.30 Ulster Decides. 11.15 Radzime.

WESTWARD 120 pm Westward News Headlines.
2.00 The Monday Matines: "Trapped Béneath the Sea" starring Lee J. Cobb.
3.42 Gus Honeybur's Birthdays. 3.45 Money-Go-Round. 5.16 Mr. and Mrs.
6.00 Westward Drary. 10.32 Westward Late News. 10.38 Target Bowls. 11.05 Mind Over Matter. 11.35 Rock Stage.
12.35 am Faith for Life. 12.40 West Country weather and shipping forecast.

YORKSHIRE 1 20 pm Calendar News. 2.00 MonayGo-Round. 2.30 Monday Matines:
"Terror on the 40th Floor." 5.15 Mr.
and Mrs. the 5.00 Calendar (Emley Moor
and Bakmont aditions). 6.35 Happy
Days. 10.30 Love Thy Neighbour.
11 00 Registrans.

OPERA & BALLET

SADLER'S WELLS THEATRE FC1. Tel. 01-837 1672-1673-3855. Credit Cards 10 am to 6 pm. 01-278 0871. Gross 5ales Box Office 01-379 5061. May 26 to 30 Opera at Sadler's Wells. HANSEL & GRETEL EY 7.30. With Karon Shelby.

THEATRES

ADELPHI. S. CC. 01-836 7611, Evs. 7.30. Sat. 4.00 and 7.45. Mach. Thurs. 1.00. TONY BRITTON, JILL MARTIN, PETER BAYLISS and ANNA NEAGLE in MY FAIR LADY. Now booking through to October for group bookings tel. 01-836 7356 or 01-879 8061.

MLERY, 01-836 3678. CC bkgs, 379 6565. Grn. bkgs. 836 3962 or 379 6061. Evs. 8.00. Thurs. Mal. 3.0. Stalls from 22.90. Sat. 5.00 and 8.15. Sian Phillips Denis Livson chloc Promising new Actor DRAMMA AWARD 9300 Rodgers and Hart's musical PAL 1987.

ARTS THEATRE. 01-935 2132. Bold. Brash & Bawdy. Mr. George Birmort's CELEBRATED MUSIC HALL TUESThurs 8. Fri & Sat 5.15 & 8.45. This £2.50.

APOLLO, Shaftesbury Ave. CC. S. 437
2663. Evenings B.15. Fri. & Sat. 6 &
B.45. DIANE LANGTON, BEN CROSS
I'M GETTING MY ACT TOGETHER
AND TAKING MY ACT TOGETHER
AND TAKING MY ON THE ROAD.
Students, CAPS. Women's Groups, balf
price, Sest met. seats available at £4.00.
ENDS MAY 30.

CHICHESTER Festival Triestre. 0243
781312. Season sponsored by Martin & Rossi Lin. FEASTING WITH FANTHERS. 10day. Tomor, Wed. Thur. Sat (E) THE CHERTY ORCHARD Fr., Sat (M). Ergs. et 7.0. Fr. & Sat. 7.30. Mats Thurs & Sat. 2.30.

COMEDY THEATRE. S. CC. 01-930 3578.
Last Week Evenings 7.15. Mats. Thurs.
2.00 Interest of the Starte. The National Theatre small-hit Contection of Anti-Delection from the CRUCIBLE Directed by BHI Bryden. COMEDY THEATRE S. CC. 01-930 2576.
BOX OFFICE OFFIN. The Award Winning
Musical Hit Bill.Y BISHOP GOES TO
WALL Proviewing from May 29th.
OPPINS JUNE 247 8t 7.00.

GREENWICH THEATRE S. CC 858 7758. Evenings S. Mars. Sat. 2.30 ROY HUDD and Billy DAINTY in JUST A VERSE AND CHORUS. A Musical Entertainment.

HAYMARKET THEATRE ROYAL 930
9832. DEBORAH KERR IAN CARMICHAEL IN OVERHEARD, A new play
by PETER USTINGV. Evos. Mon-Sal.
8.00 pm. Mats. Wed. M Z.30. Sal. at
4.30.

KINGS HEAD. 225 1916. Der. 7 Show 8. HANK WILLIAMS—THE SHOW HE NEVER GAVE.

LYRIC S. CC. 01-437 3686. EVPS. 8.00. Wed. 3.00. Sat. 5.30 and 8.30. DINSDALE LANDEN: NICOLA PACETT IN ALAN AYCHOURN'S TAKING STEPS. Last 3 Weeks. Must End June 6.

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Fees. 7.30. Thur. Maz. 2.30. Sat. 4.30 &
9.15. TOTAL ECLIPSE by Christopher
Hamuton, Dir. David, Hare. Cast includes
Simon Callow as Verlaine, Hillion McRae
as Rimbard.

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Grp. bies. 379 6081 or 836 3968. Eves.
5. Sac. 8 and 8.45. MARTIN CONNOR.
DAVID DELVZ. TRICIA GEORGE. PETER
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RADIO 1

RADIO 2

(S) Shreophonie broadcast

Medium wave

5.00 am As Radio 2. 7.00 Mike Read.

9.00 Smon Bates. 11.00 Andy Peobles

12.30 pm Newsbeat. 12.46 Paul Burnett.

2.30 Dave Lee Travis. 4.30 Stave

Wright. 7.00 Stayin' Alive. 8.00

Richard Skinner. 10.00-12.00 John

Doal (S) Poel (S).

RADIO 2
5.00 sm Ray Moore (S). 7.30 Terry Wogen (S). 10.00 Jimmy Young (S). 12.00 John Dunn (S). 2.00 pm Ed Stewart's Request Show with Family Fevourites (S). 4.00 David Hamilton (S). 6.00 David Symonds with Much More Music (S). 8.00 Folk on 2 (S). 9.00 Humphrey Lyttelton with the Best of Jazz (S). 9.55 Sports Desk. 10.00 Town and Country Quiz. 10.30 Star Sound. 11.00 Brian Matthew with Round Midnight: 1.00 am Trucker's Hour (S). 2.00-5.00 You and the Night and the Music (S).

RADIO 3 RADIO 3
6.55 am Westher. 7.00 News. 7.05
Morning Concert (\$). 8.00 News. 8.05
Morning Concert (continued). 9.00
News. 9.05 This Wesk's Composer.
Heitor Villa-Lobes (\$). 10.00 Franch
Music for Flute and Piano (\$). 10.25
Edinburgh String Quartet (\$). 11.30
Radio Symphony. Orchestre. Hanover
(\$). 100 pm News. 1.05 BBC Lunchtime Concert (\$). 2.00 Matines
Musicsle (\$). 3.00 Planists in Profile
(Alfred Cortot). 4.00 New Records (\$).
4.55 News. 8.00 Mainly for Pleasure

(6) 7.00 Three Italian Writers. 8.00 English Chamber Orchestra Concert from the Royal Fostival Hall, part 1; Beethoven, Berlioz. Bandei (5), 8.35 Some Variations. 8.55 English Chember Orchestra, pert 2: Mandelasohn, Mozart (5), 9.50 Dog on Front Page (short story), 10.30 Jazz in Britsin (5), 11.00 News. 11.06-11.15 The King's Singers (5).

RADIO 4

RADIO 4

6.00 cm News Briefing. 6.10 Ferming Week. 6.25 Shipping Ierecast. 6.30 Today, including 8.45 Prayer for the Day. 7.00. 8.00 Today's News, 7.30, 8.30 News Headlines, 7.45 Thought for the Day. 6.35 The Week on 4. 8.45 John Ebdon explores the BSC Sound Archives. 9.00 News. 3.05 Start the Week with Richard Beler. 10.00 News. 10.02 Money Box. 10.30 Daily Service. 10.45 Morning Story. 11.00 News. 10.05 Landscape with Bandits, 11.50 Poetry Please! 12.00 News. 12.02 pm You and Yours. 12.27 The Small, intricate Life of Gerald C. Potter. 12.55 Westher: programme news. 1.00 The World it One. 1.40 The Archers. 1.55 Shipping forecast. 2.00 News. 2.02 Woman's Hour. 3.00 News. 3.02 Alterinon Theatre (S). 4.35 A Breath of Fresh Air. 4.45 Story Time. 5.00 PM: news megazine. 5.50 Shipping forecast. 5.55 Weather: programme

naws. 6.00 News. 6.30 Just a Minute (S). 7.00 News. 7.05 The Archers. 7.20 Start the Week with Richard Baker, 8.00 The Monday Play (S). 9.30 Kaledoscope. 9.59 Weether, 10.00. The World Tonight. 10.30 Science Now. 11.00 A Book at Bedlime. 11.15 The Financial World Tonight. 11.30 Today in Parlisment. 12.00 News.

5.00 am As Redio 2 5.30 Rush Hour. 9.03 Maming Ster. 10.03 The Robbie Vincent Telephone Programme. 12.30 pm London Naws Dask. 12.40 The Total Music Show 2.30 Tany Blackburn. 5.00 Naws. 5.15 Music on the Move. 6.33 Inside Londom. 7.03 Black Londoners. 8.00 As Radio 1. 10.00 Question Time from The House of Commons. 11.00-5.00 am Join Radio 2.

1.00 MAI: Des Fahy. 10.00 Jelly-bone. 12.00 LBC Reports. 1.00 pm Sportswetch. 6.00 LBC Reports. 7.00 Geet Maila. 8.00 LBC Special—Dil Latham. 9.00 The London Interview: Jessica Middrd. 10.00 Jenny Lacey. 1.00 am Night Extra. 4.00 Hayes on Sunday. 4.30 Decision Makers. 5.00 Maraing Music.

7.00 am Mike Smith's Breakfest Show.
10.00 Michael Aspet. 12.30 pm Mike
Allen. 1.00 First Report. 1.10 Mike
Allen (continued). 3.00 Rober Sout.
6.30 London Tonight. 9.30 Alan Fresman (rock music). 10.30 John Sachs's
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CLASSIC 1, 2, 3, 4, 5, Oxford St. 01-636 THE FUNHOUSE (X). Progs. 1.30.
THE FUNHOUSE (X) In Dolby Stereo,
FEDODY VALENTINE (X). Progs.
40, 405, 7.30. 2.40 405. 7.30 3: TME LONG GOOD FRIDAY (X). Pross. 1.30, 1.50, 6.10, 8.30. 4: ORDINARY PEOPLE (AAI. Pross. 12.50, 3.20, 8.50, 8.25. 5: AIRPLANE (A). Pross. 1.00, 3.00, 5.00, 7.00, 8.00.

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THE MOWLING (X). 1.30 (not Sun.)
5.10. 8.55. SEVEN (X). Sun. & Wk.
3.15. 7-00.

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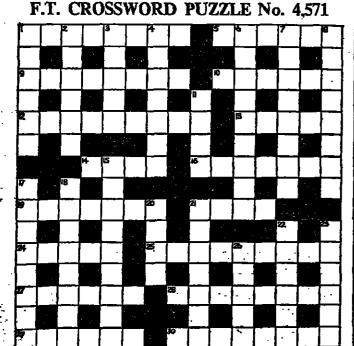
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ACROSS

1 Counter-productive female Cunning to scold daughter

9 Stop to put one can in sult-

case (4, 2, 2) 10 Blunder saint left to one small dog (4, 2) 12 Carry out instrument of 7 PM is a she liable to stress labour (9)

13 Preside ever a rich assort- 8 Passed on left (8) ment (5) 14 Plan to use piano a great 15 Affair of the heart pointless deal (4)

16 Match girl gets round doctor 17 Saw trial snubbed (5-3) returning sedative (7) exam 19 Concerning oral student is bringing back (7) 20 What is carried they say in 21 Wound at Twickenham (4) mineral seam (4) 24 Pole has stuff to beat it (5) 21 Joker to follow bird (7) 25 Follow gentle rew by stroke 22 Attorney returns in place of

(3, 6) 27 Pure speed following Con- 23 Live soldiers paper deprived servative (6) 28 Girl produced by family (8) 26 Expert in a small branch (5) 29 Cross on Turk's Head to engrave? You start (6)

(3, 5) DOWN 1 Poisened cheer leader after Saturday.

6.55 Ask the Family. 7.20 Star Trek. S.10 Panorama.

9.00 News. 9.25 Monday

Manchester. 11.38 News Headlines. 11.40 Education Shop

cept London). 3.55 Play School (As BBC2 11.00 am), 4.20 Chesgers Plays Pop. 4.40 The All-New Popeye Show. 5.00 John Craven's Newsround. 5.05 Blue Weather for Scotland.

South East only). 6.20 Nationwide.

Royal Exchange Theatre,

5.55 Nationwide (London and Ireland.

Cymru/Walcs — 1.45-2.01 pm Pila Pala, 5.55-6.20 Wales Today, 6.55-7.20 Heddiw, 12.05 am News and Weather for Wales, Scotland—12.40-12.45 pm The

Northern Ireland — 3.53-3.55 pm Northern Ireland News. 5.55-

6.20 Scene Around Six. 12.05 am

Take up coy disturbance

3 Key to mature complaint (5)

4 Dress torpedo intended to be

6 Money to which William and

Mary were each entitled

about trophy (6)

11 Attempt to wound (4)

at Highbury (4, 5)

counsel (6)

36 Sick outing ends in abuse prize puzzle will be published

18 Dull for remaining players

The solution to last Saturday's

with names of winners next

(4, 5)

Monday Film: "The Thomas Crown Affair" starring Steve McQueen.

All Regions as BBC1 except . 6.50-7.55 am Open University.

Scottish News. 5.55-6.20 Reporting Scotland. 12.05 am News and

News and Weather for Northern England-5.55-6.20 pm Look

East (Norwich); Look North (Leeds); Look North (Newcastle): Look North West (Manchester); Midlands Today (Birmingham); Peints West (Bristol); South Today (South-ampton); Spotlight South West (Plymouth)

BBC 2 11.00 Play School. 4.50 pm. Open University. 6.55 Play Tennis. 7.20 Mid-Evening News.

7.35 Plants in Action. 8.00 Arthur Negus Enjoys. 8.15 The Two Ronnies. 9.00 The Paul Daniels Magic Show.

9.40 The Making of Mankind.

10.30 The Light of Experience. 10.45 Newsnight.

LONDON 9.30 am Schools Programmes. 12.00 We'll Tell You a Story. 12.10 pm Rainbow. 12.30 Home and Design. 1.00 News, plus FT Index. 1.20 Thames News. 1.30 Crown Court. 2.00 The Riordans. +2.30 Monday Matinee: "Sky 9.25 am Frat Thing, 1.20 pm North
News, 2.00 Monday Mutines: "Where
Angels Go Trouble Fallowa" starring
Rosalind Russell. 3.45 Money-GoRound. 5.16 Mr. and Mrs. 6.00 North
Tonight. 6.35 Out of Town. 10.30 For
Club and Country—The story of
Hampden Park, Scatland's national
football stedium. 11.15 Rock Stage.
12.15 am North Headlines. West and Crooked starring Hayley Mills and Ian McShane.

4.15 Aubrey. 4.20 Graham's Ark. 4.45 Spectrum. 5.15 Money-Go-Round. 5.45 News. 6.00 Thames News. 6.35 Crossroads. 7.00 Nature Watch. 7.30 Coronation Street.

8.30 World in Action.

8.00 Chintz.

9.90 The Sweeney. 10.00 News.
10.30 "Mackenna's Gold" star-ring Gregory Peck, Omar Sharif and Telly Savalas. 12.50 am Close: "Sit Up and Listen." with Baroness

Airey of Abingdon. All IBA Regions as Loudon

GRANADA 1,20 pm Granada Reports. 2.00
Money-Go-Round. 12.30 Monday
Matinse—Ian Carmichsel in "Double
Bunk." 5.15 Mr. and Mrs. 6.00
Granada Reports. 10.30 The Monday
Film—Stanley Baker in "Innocent

1.20 pm HTV News. 2.00 Money-Go-Round. 2.30 The Monday Matines: "Francis Gary Powers: The True Story of the U-2 Spy Incident." 5.15 Mr. and Mrs. 6.00 Report West. 10.28 HTV News. 10.30 Quincy. 11.30 Rock Stage.

VHF only—Open University: 5.556.55 am and 11.15 pm-11.55 and for students in Scotland, Wales and Northern Ireland only: 11.55 pmVincent Telephone Programs

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OLIVIER (open Stage): Tomor 7.15 TME
LIFE OF GALLIEO by Bernolt Brach.

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Tys Is John Vanbrugh. Tomor 7.45

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ROYAL COURT, S. CC. 730 1745. THE SEAGUIL. Chekhov's comedy in a new version by THOMAS KURDY. Eyes. S. Mat. Sat. 4.15. Mon. & Mat. Sat. all seats £2. Until June 5. ROYAL COURT THEATRE UPSTAIRS. 730 2554, I CAN GIVE YOU A GOOD TIME by GHY Fraser, Evgs. 7.30.

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St. Bartholomew's, Smithfield

Lontano

by PAUL DRIVER

The last of Lontano's short slightly anachronistic in idiom, scries of concerts at St. Bartholomew's was mainly performed on wind instruments and neatly balanced an earlier one which used strings, both concerts again and again during this reaturing the music of Brian vigorous concert. Stella Dickin Ferneyhough's On Thursday, Ferneyhough's wind quintet, Prometheus, and his oboe and piano Coloratura were given a fitting context of works by Varèse (the redoubtable Octundre, hurled at us with great gusto) and three contempora-ries, Jonathan Harvey, Nigel Osborne and James Dillon. To some extent each of the latter echoed Ferneyhough's special preoccupation with the opposition of schematism and spontaneity in composition.

The gist of Prometheus is that, typically, it proposes elaborate systems that are then deliberately allowed to "decay." It's a hard piece, with a pointil-list texture every bit as demanding on players and listeners as Stockhausen's Zeitmasse (written a decade before). Its complex formal motions—conditions plex formal motions—needing Once upon a Time for mixed to be appreciated metaphysic octet—a loud, dense, ferocious to be appreciated metaphysically as much as aurally—result, we are told, in a "version" of ally as much as aurally—result, we are told, in a "version" of the total discourse that is only one of several silent alternatives. Because pointillism has by now become an accepted style to many young players. Prometheus,

at any rate had the benefit of a stimulatingly accurate and idiomatic performance.

Lontano's virtuosity impres again and again during this handled the lucid but frighteningly disjunct figurations of Colorativa with brilliant caim precision. The whole group improvised confidently in the structuralist-inspired musical games of Nigel Osborne's Mythologies and in the "Serla/alea" piece from Jonathan Harvey's Album for wind quintet, where the players "are asked to per-form the impossible, to imitate spontaneously what took the

composer hours to work out."

Album proved a collection of miniatures with much quirky appeal, bandying about woodwind styles from Poulenc to Ferneyhough, and in "Brian's Fancy" even offering a "thank-Fancy you" style to many young players, felt sure the Lontano players Prometheus, though seeming were serving it wholeheartedly.

Coliseum, Oldham

One Night Stand

by B. A. YOUNG

It's very easy to write farcical comedy about rock-groups, and Make Harding really hasn't done anything very original. But They are schoolboy jokes One Night Stand, in its delight- (schoolgirl too, apparently). fully vulgar way, is very funny from start to finish.

We meet his group, Rocky Young and the Tenbeats, in 1962, when they are still at a Catholic secondary school, preparing to take their "A" levels. They come third in a competition at a crummy club, heaten by a singer who would like to be Frankie Vaughan but isn't and a boy whose act consists of hitting himself on the head with a tin tray. But they get occasional gigs, and they get four girl friends, and they get a manager who at once signs

them up for 15 years. To follow that line of the plot, they make a disc called Can you twist John Peel?" that takes them to the Palladium and the Royal Variety Show, Clive Duncan as a teddy boy after which they fade into with a walk like a hen, and

indifference. But what keeps the evening bad laste-jokes about sex, Carter.

religion, handicapped people; bad breath, anything you've ever been told not to joke about. (schoolgirl too, apparently), and a lot of the action is no more than teenage sexual

struggle, both mental and physical. If you throw bad taste about as thoughtlessly as confetti, the offence disappears at once; the audience and I laughed consistently all evening.

What's more, the playing and singing are very expert in their pantomime manner. The music is just 1960s rock, but the lyrics are suitably outrageous, both for the boys and the girls. I can't list all the performers, but I must record my special pleasure in Roger Philips as the manager and several other things, Linda Jean-Barry as a girl so shortsighted she can't see how spotty her boyfriend is, Jeffrey Longmore as the

singer. The able director is Kenneth going isn't the story but the Alan Taylor, and a special word jokes. They are in wondrously for the choreographer, Sheila

Wigmore Hall

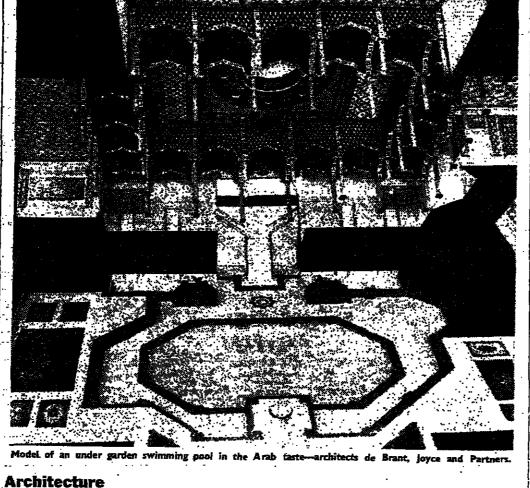
Verhey & Egorov

by DOMINIC GILL

The Dutch violinist Emmy sonata (with piano) was securer Verhey came to notice 15 years and stronger: but below the ago when she was the youngest surface it also lacked finesseprizewinner at the Chaikovsky all the nuances of colour, phrase Competition in Moscow, Preco- and attack which might have city is one thing, but maturity is set it apart and given it indianother. Her Bartok recital last vidual voice. Thursday night was decent enough as far as it went: but panist and partner, the young it was hardly the confirmation of the ripe fruit of early who stole the show. His reading

violin sonata was well-meant precise poetry, cut in smoke and but clumsy; texturally dull, low-marble, full of sombre mystery, keyed, lacking in any kind of Like his account later of the vital projection. Harmonics plano sonata, it gripped us were scratchy; intonation was instantly and never faltered. not always secure. The per- The comparison was hardly fair formance at the end of the to Miss Verhey; but then, when evening of Bartok's second was great art ever just?

It was Miss Verhey's accom-Russian pianist Yuri Egorov. at the start of their programme of Bartok's Suite Op. 14 for solo Her account of Bartok's solo piano was a marvel of quick.



Culture and canapés

by COLIN AMERY

members of the Royal Academy, two of them are senior academicians, five are full academicians, four are associates year these apostles of the architects' creed are given the for quality as he is energetic chance to show their own work in his fund raising and party at the Summer Exhibition and to make a selection for public display of the work submitted by outsider architects. A whole room at Burlington House is set aside for architecture and it is a wonderful chance for the public to assess the state of the art of architecture in Britain just once a year. Last year more than 120,000 people visited the exhibition and most gave the

architecture room a glance. The other thing about the Royal Academy that should be an encouragement for architects and the art of architecture is the fact that the lively president, Sir Hugh Casson is, by his own admission, "first and foremost an architect." He has just published his diary for 1980 which gives a chance to see how much energy he devotes to

architecture and the Royal One thing emerges from the book only too clearly; this president is so busy buzzing around from committee to committee, from luncheons to he barely has time to take a breath. But when he is still he remains what he was trained to be, a man who enjoys using his eyes. The Diary is a prettily places all over the world.

and doodles of people and To be serious in Hugh Casson's social whirl is to run the a little explication. risk of being boring and people

There are 12 architect ing because I do feel that the president of the Royal Academy apart from being a wit, bon viveur and raconteur should be one of the few people in the nation who can avoid comproand one is President. Every mise, can promote the best and can be as ruthless in his search

It would not be fair to blame the president alone for the dim quality of this year's architec-ture room, Gallery X at Burlington House, but as an architect and a man with an eye he must shudder a little when he wanders in. There are just over 100 exhibits and as usual they are poorly displayed.

In his diary Casson writes that he discusses "with some despair" the problem of exhibiting architecture with his fellow academicians. His despair is as nothing to the visitor's who still has to look at architectural models hanging on the wall instead of being shown horizon-

tally at eye level.

There are some good things. The villa design for Mr. and Mrs. Chaim Schreiber at Chester by James Gowan has the seeds of an adventurous house; the marine centre at Tortola on the Virgin Islands designed by Leonard Manasser has a very cheerful and colourful quality that is seldom visible in this Arup Associates show their head office for IBM UK at Cosham in Hampshire and their factory for Trebor at Colchester, both schemes serious, pleasproduced book, and is full of ing and elegant Richard Rogers Casson's delightful watercolours shows a gleaming model of a prefabricated hospital unit, a

There is a hint of some of who are boring don't get asked the current preoccupations in to dinner. I must be very bor- the architectural schools in the £8.95.

perfect example of a scheme

that would really benefit from

drawings by Michael Stiff of the Roman Forum seen as a project for an apartment block—Rome transformed into post-modern pastels. Quinlan Terry has his usual classical house shown by fine drawing, but with what looks like a rather awkward and cramped plan. John Partridge's strong drawing of the Albany. Deptford, has in the actual lines of the pen much of the vigour of his architecture. One practice. Powell and Moya, has devised an effective new way of showing a design for a building - they show the plan of the School for Advanced Urban Studies at Bristol with a peep-

show of planes on top of it. I liked the idea of the swimming pool in the Arab taste by de Brant Joyce and Partners-Islamic arches and tiles surround an eight-sided pool to be built beneath a garden in Kensington. I loathed the ugliest new house I have seen for a long time, 25, Marlborough Road, London, designed by Frishman, Freivokh and Rogers

I wonder what the new Ismaili Centre will really look like on its wonderful site opposite the Victoria and Albert Museum? It is designed by Casson Conder and Partners and has heavy overhanging top floors and a mass of faintly Islamic pierced screens.

To end on a serious note why doesn't the Royal Academy mount an exhibition of the best of British architecture? Take a break from the media

circus and the canapes Sir Hugh and nut British architecture where it belongs—at the centre help and it wouldn't be boring. Architecture is in Gallery X at Burlington House, Piccadilly, London, W.1 until August 16. Hugh Casson's Diary is published by Macmillan, price

Apollo, Victoria

Manhattan Transfer

evening. Their repertoire of now seem obsessed with jazz and melodic nostalgia, taking some with "vocalising" jazz tunes melodic nostalgia, taking some with "vocalising" jazz tunes of the best known, and unknown, and rhythms—and while I'm vivacity and sophistication. And at the Apollo on Friday it was still all there-in patches.

'40s and New York life, they

What irritates most is the excellence of Manhattan Transfer when they give a decent But while the quartet's roots song the treatment. There was

What an infuriating concert. were in early rock and roll, an exciting version of "Route Man Tran could always be relied which they civilised with songs 66"; a brief reminder of their from the more melodic 30s and past with a couple of "dooh-woo" songs exploiting the under-used Alan Paul, and, best of all, a quite beautiful solo by Janis of the best known, and unknown, and rhythms—and while I'm Siegel of "Deep in the night." songs of the last 50 years and sure scat singing is very tricky For style, charm, vocal wrapping them up in imagina- it also gets wearyingly repetitive. ingenuity and feel for popular tive harmonies and beautifully
orchestrated movement pandered
to the need in most people to
have the past served up with

Then there was a 20 minute
music Manhattan Transfer has
no competitors: if this group
the group disappeared to let its
band bash out a particularly
the past served up with
the past served up with diminished. Bring back the rock pastiches and the thirties

Messiaen in London . . .

by MAX LOPPERT

By what one assumes to be an extraordinary coincidence, Messiaen's two most recently completed large-scale compositions, the oratorio La Trans-figuration (1965-68) and the 12movement instrumental epic Des Canyons aux étoiles (1970-1974), were both being given in England on Saturday evening. the first at Birmingham, the second at St. John's Smith Square, Each, in the economic ciently clear what a quantity of climate of today, and in consideration of its exigent demands, constitutes an undertaking of rare and admirable daring, is it only the pampered critic, with not only the desire but the ability to attend both. who could regret the clash that

made it impossible to do so? After the first British performance of From the Canyons to the Stars at the Festival Hall in November 1975, I expressed a reluctant disappointment at what I felt was the self-indulgent sprawliness of the vork, its apparent willingness (for the first time in my Messiaen experience) to trade on vell-routined formula rather than break new ground - and, at the same time, a cautious hope that subsequent hearings might prove my estimation no more than the product of short-sighted critical vision. Satur-

putting it together, not before time, the chamber orchestra of Orchestra under its conductor James Blair, is owed a real debt of gratitude - a debt increased by the committed, vivacious, and colourful quality of the playing.

brilliant and stirring invention Messiaen lavished upon the enterprise; yet by the end the uncomfortable satiety remembered from the BBC/Boulez performance had unwillingly to be recognised a second time. Each of the 12 movements, written under the impress of North American physical grandeur (and specifically to hymn, among other natural phenomena, the glory of the great Utah canyons), is a complete entity, dramatically and formally. From each, one records beauty—the lyrical poignancy of the horn solo, "Interstellar Call" (casting a long glance back to the Quartet for the End of Time) and the two glittering piano solos, tapestries of hird song, remain high among such

souvenirs. But something loose-limbed

day's was only the second permust inevitably be inferred formance of the work here; by about the formal shaping of the whole work when each of its movements suggests so ready the Young Musicians' Symphony an alternate (and perhaps even preferable) existence as an instrumental independent extract, and when the sum seems in the end so exhaustingly over-generous. This last impres-The encounter made suffi-

sion was no doubt heightened in St. John's, whose acoustics at once resonant and "close-up" left the performers a less than ideal amount of room to explore contrasts of dynamics; one was unwilling to blame the pianist. Paul Crossley, for the cumulative sensation of being pummelled

by his instrument A slightly more spacious approach to the movements that close each of the three parts, and a weightier body tone from the hard-pressed chamber-size group of young string players, might also have delayed the feeling of being overwhelmed. But, whatever one's summation of the work itself, there could exhilirating virtuosity, singly and corporately, their keenly Michael Thompson, deserves a special mention. The concert was recorded by Radio London. and is to be relayed this coming

. and in Birmingham

by ANDREW CLEMENTS

composer flinched from tackling the massive and the apocalyptic, Messiaen's La Transfiguration de Nature Seigneur Jesus-Christ is a big piece. With interval it lasts two hours, and requires a choir and orchestra each of over 100 performers, tenor and baritone soloists as well as seven obbligato instrumentalists. It is a celebration on the grandest scale, as spectacular in its own way as Berlioz's Requiem or Mahler's eighth symphony. Saturday's performance in Birmingham Town Hall, the first in Britain outside London, was the ambitious climax to the City of Birmingham Choir's golden jubilee season. The enterprise was very impressively

rewarded. In La Transfiguration many strands of Messiaen's development are brought together that it is tempting to see the work as a summa, definitive stylistic and theologi-cal exposition. Around the central theme of meditation on Christ's Transfiguration is a gloss of biblical texts and extracts from the composer's beloved St. Thomas Aquinas; according to Robert Sherlaw Johnson there are more bird- in Lisbon, he gives the choir songs quoted than in any other largely homophonic passages, to suggest that he is one of our

Even by the standards of a sively exploited La Transfigura- mic pitfalls, but the Birming omposer who has never tion overwhelms as much by ham Choir coped splendidly: its remorselessness as by the grandeur of its gestures - the listener outgunned emotionally by the accumula- tion. tion of climax upon climax, by the inevitability of the rigid

> Two symmetrical halves septenaries" the composer calls them - are each capped by an enormous chorale (in itself a crystallising-out of Messiaen's harmonic systems); pairs of Meditations are separated by simpler Gospel narratives. The second half of the work does to a certain extent develop and extend ideas from the first and attempts to tie in some thematic loose ends, but the total effect is of a single vast edifice. mar-

moreal in its unapproachability. Conducted with great commitment by Christopher Robinson, the City of Birmingham Choir and Symphony Orchestra made their finest impression in the most overwhelming passages, in the two chorales and the more intricate later meditations of the second half Messiaen fashioned his choral writing cunningly; in a work written for the 1966 Gulbenkian Festival

the occasional ragged entry one could put down to over-

enthusiasm rather than inatten-

Problems of balance could not so easily be overcome. So many of Messiaen's later works seem to demand a notional "infinite" acoustic, a space in which his sound complexes can expand and die away uphindered. The Town Hall in Birmingham was sometimes too small to cope with these sonorities, and more seriously the instrumental soloists could not always be distinguished. Messiaen seems to have envisaged something between a Bachian obbligato group and concertante soloists; this performance favoured the former approach. With the notable exception of the pianist Peter Donohoe, many of the solos were to pale and reticent; the percussion writing (for vibraphone, marimba and xylorimba) especially needs to be

dispatched with maximum élan. Overall, however, a performance of the most elevating kind. At present the CBSO is evidently in fine fettle (the consistency of the orchestra's brass was one of its most impressive features); Christopher Robinson continues Messiaen work; the scrupulous vividly evoking the conventions most imaginative and accomcataloguing of Hindu rhythm of plainchant. It remains diffipulished choral conductors. A and Greek modes is here exten- cult to pitch, and full of rhyth- memorable occasion.

Morley College

The Emperor of Atlantis

opera was an adventurous and the opera could be went awry, and Till's cabaret undertaking for Morley considered a contemporary, staging of a couple of songs College's Music Theatre depart even post-Modernist product of needed slicker execution. These ment. It was imaginatively prefaced on Friday evening by a well prepared but rather nervous performance of Messiaen's Quartet for the End of Time, an interesting parallel, since both works were written during the composers' internment by the Nazis: Messiaen was a prisoner of war in Stalag VIIIA, Ullman remained in the Theresienstadt concentration camp before being killed in Auschwitz.

circumstances Emperor of Atlantis's gestation -it was originally intended to be performed by the composer's fellow prisoners—will deflect objective assessment Ullman's musical achievement for some time to come. His method is eclectic, veering from Wagner to Weill via early ANTONY THORNCROFT Schoenberg. The references

The British stage premiere of cited—Bach, Haydn, Mahler— plify and intensify the drama. Viktor Ullman's fascinating are deliberatedly unassimilated A complex lighting plot often European society for its deliberate, and in the context, pitiful, use of nostalgia.

performing edition (which brought the opera to public attention in 1975) by the restitution of a small cut and the reinstatement of a large number of harpsichord passages work effectively and secured remarkably good ensemble considering the separation of area) necessitated by Morley's

cramped studio conditions. Annie Smart's designs and Nicholas Till's production capitalised on these cramped cir- reckon with. cumstances, using them to sim-

its parts of the action were too close to Brecht's concept of epic theatre, where the inadequacies The conductor of the Morley of the staging compel the performance, Michael Granbart, audience to imagine the vast improved on Kerry Woodward's implications of the work-at-

hand's meaning. The cast was well prepared. well chosen. In the title role, Paul Wilson's firm and resonant baritone constrasted well with the softer, warmer tones of Woodward had decided to Richard Wigmore's Death. orchestrate. Graubart paced the Christopher Gillet showed the most stage assurance and sang Pierrot in a clear and gentle tenor. Soprano Dorothy Maddisingers and orchestra (placed son displayed a well focused top above and behind the stage register without a comparably firm or interesting grounding lower down. If she can balance out her attractive, clean sound, she will become a singer to

RICHARD JOSEPH

CRICKET by TREVOR BAILEY

All set for a summer of confusion

confusing for players and full day's play, an average of cricket followers, because of the numerous different forms of the game, the various changes in playing conditions and the fact that there are so many sponsorship awards that it is impossible to remember them

An England player could find himself having to adapt to no fewer than 11 versions of cricket-the Cornhill Tests, the Prudential Internationals, the Schweppes Championship, the John Player League, the Nat-West Trophy, the Benson and Hedges Cup, a Holt Products tourist match, the Lambert and Butler Cup. a three-day friendly buch as MCC v Middlesex, the Fenner Trophy and benefit

games for a colleague. The alterations to the rules have naturally been made with the best intentions, but whether they prove successful is a different matter. In recent years one of the less attractive features of test cricket has been the funereal over rate. Last summer at the Oval the West

THIS SUMMER is bound to be Indies completed 74 overs in a under 13 per hour. This is unsatisfactory for

spectators, particularly if the excitement of falling wickets does not occur. It is also patently unfair to the batting side, who, even if they average four runs an over—a real gallop in international cricket—they will not reach 300 in a day.

In an effort to provide a more acceptable over rate, and because fining offending teams has had little effect in county cricket, England and Australia have agreed that 100 overs should be the minimum to be bowled in six hours' uninterrupted play. To achieve this the tests start at 11 am and overtime will, if necessary, be played from 6 pm until the requisite number has been reached.

The idea is splendid, but a fluctuating time for drawing stumps provides problems for the tight programme schedules of television. This may appear unimportant until one rememhers how much professional cricket depends on the box, not only for the fees, but more vital on commercial sponsors, who

five to six tests and playing on Sunday in three of these. The timetable will need to be revised if Sunday tests become a regular feature. It is clearly absurd to have the Sunday, with its obvious crowd potential, falling on the fourth day. by which time the match could

be either dead or dying. The two principal changes in the Schweppes Championship are the ending of the 100-overs limitation in the first innings and the total covering of petches.

The first, which did so much to encourage negative bowling —and to discourage young middle order batsmen, is to be applauded. The second ends one of the great joys of cricket -making runs on a rain affected wicket, which provided batsmen with a real test and gave spinners the opportunity to win matches. Covered pitches are likely to

contrived

would not be so generous with-out the coverage. be the poorer and the duller for having lost the challenge Two innovations, both finan- and the uncertainty which rain cially motivated, in the fight for the Ashes are the increase from One of the more depress One of the more depressing

sights in limited overs cricket is the entire fielding side, with the exception of bowler and keeper, encircling the boundary. To prevent these tactics in the Benson and Hedges Cup, four fieldsmen, in addition to bowler and keeper, must be stationed within a radius, marked by lines or discs, of 30 yards off the stumps.

This prevents entirely negative field placing and may eventually lead to captains thinking rather more in terms of dismissing the opposition and rather less of merely preventing runs. Although one might think

that four competitions for 17 counties is already one too many, another, the Lambert and Butler Cup—a frolic staged on football pitches under floodlights-starts this ummer. The novelty and the excitement could attract a new audience, but in terms of cricket the increase the number of draws only real justification lies in the additional revenue it should | Prix tournaments. finishes. The game itself must provide for clubs and players.

TENNIS ' BY JOHN BARRETT

Vital secondary circuits expand

AS THE European men's season gathers speed with the conclusion yesterday of the German Open in Hamburg and the tournament in Florence — the latter a curtain-raising to the Italian Open which begins in Rome today—it is interesting to note the progress the professional game has made this side of the Atlantic at the level immediately below these Grand Prix tournaments.

The formation of the European Tennis Association in the mid-1970s was a major factor in preventing the entire profes-sional game from gravitating to the U.S. The satellite circuits which the national associations organise in Europe are vitally important in giving competitive opportunities to their own developing youngsters as well as to any visiting players of the required standard.

Together with single tournaments with minimum prize money of \$25,000, the satellite circuits are the only means of earning those vital ATP computer points that are the basis of acceptance for Grand

money of \$226,000. This year risen to \$565,000. In addition, the number of \$25,000 tournaments has risen from seven three years ago in three countries to 31 this year in inine Three of these, sponsored by

Pernod were staged recently at West Worthing, Chichester and Lee-on-Solent. Excellent they were, too, at bringing home to provincial audiences that tennis in Britain does not begin and end at Wimbledon. High standards prevail at this apprentice stage where a leavening of older players near retirement provide added tests for those climbing the ladder.

The growth in the women's game, though less spectacular, is equally important. From four circuits in three countries with \$125,000 prize money four years ago, there are this year seven circuits in five countries with \$155,000 to play for.

Whether the determination of In 1977 there were nine men's the women to plough a lone previous week, should have them there. It is easy to identify

satellite circuits in seven Euro- furrow at major events in the crashed in Hamburgthere are 14 circuits in 11 coun-tries and the prize money has attract large crowds—reports the outstanding U.S. junior from the Italian Open at Perugia were not reassuring on that count-but isolation breeds other less savoury problems which Mrs. King's recent revelations hinted at without revealing more than the tip of the iceberg.

> have interested me in highlighting the mental aspect of tennis. Given the fact that there are dozens of players who are technically competent, highly trained physically and suitably motivated, it is the mental control-of self and opponent-that year. ultimately decides a player's place in the hierarchy.

lar success. Thus it was no suggests similar inhibitions. Tournament of Champions the the mental chains that keep

Kirmayr lies this week and next in the French Open, for he must

pick himself up and believe that

he really is as good as he most

certainly was in New York. The loss of Vitas Gerulaitis –6. 7—5, 7—6 to little Angel Three or four recent results Gimenez of Spain at the same stage in Hamburg after his -5, 7-5 first round loss to Fritz Buehning in New Yorkis equally serious for a man who was the Italian Open champion two years ago and the runnerup to Bjorn Borg in Paris last

I am sure his problem is one of tension at the vital points. One of the commonest falls is Certainly he was very nervous that of the unfancied player in and tentative against Buerhning the weeks following a spectacu- and the score against Gimenez surprise to see that Carlos In a sense Kirmayr and Kirmayr, the 30-year-old Brazi- Gerulaitis are both losers. lian who had saved seven match. Though fine players, they know points in three matches to their places in the firmament reach the final of the WCT and only rarely break free of

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U.S. taxation and Europe

LESS THAN two years ago the authorities certainly smacked shortcomings of U.S. monetary of such indifference. policy, against the background of an enfeebled U.S. dollar, were at the centre of world attention. Today it is the fiscal policies of the Reagan administration, set against a dollar of worrisome strength, which dominate our economic

A period of lively economic growth in the U.S. has prompted the Federal Reserve to boost U.S. interest rates in pursuit of monetary control. The three month eurodollar rate has risen by almost 3 per cent over the past month to around 20 per This resurgence is now accompanied by a widespread suspicion in the financial markets that President Reagan's combination of tax and spending cuts will prove reflationary and thereby ensure the need for : high level of dollar interest rates for some time to come,

Medicine

The present character of the currency market means that much of the world suffers as the Fed exercises its monetary self-discipline. The volatility and disparity of world interest rates are now so marked that the foreign exchange markets have become acutely interest rate conscious. They have produced a topsy-turvy world where inflationary currencies, for which the medicine of high interest rates is prescribed, can be an attractive speculation.

High rates have helped drive trade-weighted exchange rate of the dollar up by 12 per cent since the start of the year. Because oil is priced in dollars this means that U.S. monetary policy has taken over from OPEC in driving up the oil import bills of the non-dollar world. And countries already borrowing to pay those oil bills are doubly burdened by the high level of interest rates on

Of course, such burdens are not necessarily apparent to the powers-that-be in Washington. America is now paying less in real terms for its oil than it was at the end of last year. There is some concern in Europe that the U.S. Administration is indifferent to the impact of the home to the embattled Eurodollar's strength, just as it once pean finance director. He can reacted to the dollar's weakness with benign neglect. The recent assertion by Mr. Beryl Sprinkel. Treasury secretary, that there will hence- excesses forth be less intervention in the currency market by the U.S. course of it.

Meanwhile, political developments in Europe have increased the discomfort for European governments as they seek to match the appealing yield on the U.S. dollar with interest rises in their own beleaguered The election of economies. President Mitterrand in France has required a 41 per cent increase in French official rates, to 18 per cent, to hold the franc inside the European Monetary System. The German Bundes-bank is now in the quandary that if it supports the D-Mark against the dollar it risks dropping the French franc through the floor of the European system.

It indubitably remains in all our best interests that the U.S. does not abandon monetary selfdiscipline and relent in the fight against inflation. This implies that other Western countries may have to accept a period during which their interest rates remain uncom-fortably high. That said, it is also vital that the new Reagan Administration creates an impression of fiscal responsibility in order to reduce the general expectation of high U.S. rates and the global appeal of the dollar.

certainly unanimity in the U.S. that President Reagan's combination of a cut in Social spending. hoost to defence spending. and a reduction in personal taxation will have an impact that is, on balance, reflationary. Yet the prevailing sentiment on Wall Street is that it will. The effect of this sentiment on the world outside America is very real and the Reagan administration needs to tailor its fiscal measures accordingly. Fortunately, there are some signs that the White House is willing to show some flexibility in its tax and spending plans.

Experiment

U.S. tax and Government spending, U.S. monetary policy, dollar interest rates, the dollar's strength, the price of oil, the need for high interest rates elsewhere-this is the chain of influences which brings President Reagan's tax experiment only hope that the experiment is not pursued too rashly and that all central banks do what under- they can to blunt the worst of the currency movements in the

The City and self-regulation

since the Bank of England annonced the setting up of a new self-regulatory body for the UK securities markets—the Council for the Securities Industry. But the Council has ret to establish a clear identity for itself, either in the eyes of the public at large or even within the narrower confines of the City of London. It is still a matter for debate whether the Council should be given significantly greater powers - or

Supervised

One explanation for this uncertainty is that, unlike the Takeover Panel, the council was not formed to fill any great gap in the regulatory system. Indeed, its main virtue in the eyes of at least some of its sunporters was that it would belo to deflect the Labour Government's thoughts away from the idea of any further intrusion by the statutory authorities into

the affairs of the City.

But self regulation is not an alternative to a statutory system, even in the U.S. where the Securities and Exchange Commission exercises quasi judicial powers as a regulatory agency of the federal govern-ment. There, as in the UK, the securities markets are supervised through a blend of statu-

tory rules and self regulation. The Wilson Committee found that the balance between the two was broadly correct in the UK at present, a view which we share. The job of the Council for the Securities Industry is to make sure that the various self regulatory bodies under its authority do their job properly. and that any gaps in the system are plugged. It also has a responsibility to define the limits of self regulation, and make it clear when in its view the law needs to be strengthened. Examples of this include insider dealing, the recent St. Piran affair, and the series of scandals among licence dealers which has highlighted the need for change in the Prevention of

Fraud (Investments) Act. So there is a job to be done, although it may not be particularly glamorous. The question is whether the Council is best equipped to do it in its present

One valid criticism made by Wilson was that too many of its In the main, the council is made up by the representatives of a large number of trade associations. Some of these have very little, if any, regulatory power over their own members, and a number are by no means central to the workings of the market

Increasing the proportion of independent members might help to give the council some hadly needed public visibility. Reducing the number of vested interests in the council would make it easier to deal with con-"dawn raids"—the one really hot potato which the council has stamped on so far. And it need not threaten its authority over the securities industry at large, since that is built more on the implicit backing of the Bank of England than anything

Guide lines

Another change would be to appoint a high powered chief executive to help guide the chairman and other independent members. At present, the council seems remote from the market place, and has somethings to do without knowing where to look for them. As a result some of the council's efforts have been misguided such as its embarrassing attempt to introduce a code for new issue sponsors, and otherslike its guidelines for personal dealings by fund managers-

have had little practical impact. The danger would be, of course, that a chief executive would dash around looking for things to do simply to justify his existence. To counter this, it has been suggested that the director general of the Takeover Panel should take a broader executive responsibility within the council. At present, the panel sits rather uncomfortably as an executive agency under the general authority of the

The securities business works hest under rules that are both flexible and fair. The Council for the Securities Industry must be in the best shape possible to preserve the balance between these two qualities.





VFW-FOKKER









TRANS-EUROPEAN MERGERS

Why marriages end in tears

By Andrew Fisher

1927

1964

1969

1969

1971

1972

ARRIAGE HAS not turned out to be the most enduring of institutions among European companies, many of which now find that the grand designs of 10 or 20 years ago have lost their lustre as the going has become tougher.

Companies

Unileve

Agfa-Gevaert

Akzo (Enka)

YFW-Fokker

Dunlop-Pirelli

Estel (Hoesch-

Royal Dutch/Shell

Financial imbalances harsh economic trends, policy disagreements; and the sheer effort of finding a way through dif-fering national tax and company laws have taken their toll of several much-heralded European link-ups in recent years. The main hope behind all such partnerships has been that marked rises in efficiency and profits would stem from economies of scale, joint investment and money-raising policies, and unified product and sales strategies.

Last month saw decisions to amateur film and cameras, lost end one of the most ambitious BFr 295m (£3.8m). cross-frontier unions, that between tyremakers Dunlop of the UK and Italy's Pirelli. and to put control of one of the earliest, Agfa-Gevaert, fully into West German hands with the agreement of the Belgian

say that so-called transpational pressures are often too great and lead to intolerable strains tal sums. when conditions worsen. But in the cases of Dunlop-Pirelli and Agfa-Gevaert, there is no doubting the strength of the original vision.

So what went wrong between the optimistic formation of such firm links and the rueful decision to shake them off? In the case of the Agfa-Gevaert photography merger, the taking of control by the Bayer chemical concern of Germany marks the end of a bold move, begun 17 years ago, to create a genuinely European company.
Not that Agla-Gevaert is

being broken up. The stronger partner is simply taking over because it alone has enough financial muscle to inject new capital into the company. This was foreshadowed last year when the original 50:50 ownership with Gevaert was shifted into a 60:40 relationship in Bayer's favour as it put in much-needed funds.

Looking back on the problems - not least the sharp rise in silver prices after the Hunt Brothers' ill-fated speculation -Andre Leysen, the chairman of Agfa-Gevaert, was quite clear on what went wrong. The taking over of the reins by

Baver was, he felt, inevitable. Always, when you have a strong parines and a weaker one, one of them canis needed," he said. "We have found the perfect solution -I feel happy." Ironically, it was the Belgian activities. centred on industrial and X-ray film, which made money last year, some BFr 1.3bn (£16.7m), while the German side, mainly

Hoogovens) W. Germany Semperit-Kléber Tyres 1973 France

Holland

Britain

Holland

W. Germany

W. Germany

W. Germany

Britain

Holland

Holland

Italy

Even without the silver price disruption, commented M. Leysen, Bayer would eventually have had to take control. "The better we work, the more money we need." Simply financing the growth of one of the world's artner. top photography concerns—
With hindsight, it is easy to Kodak of the U.S. is way ahead in first place, with Agfa-Gevaert groupings do not work. The and Fuji of Japan neck and neck-would require huge capi-

> Despite the fervent Flemish pride attaching to Gevaert, the Belgian shareholders, comprising banks, insurance companies, and individuals, felt they could not put up any more money. especially since no dividend has been paid since 1978. Belgian reaction to the impending full Bayer takeover has been muted, having been sharply expressed when the merger went from 50:50 to 60:40.

M. Leysen, who joined Agfa-Gevaert two years ago, does not believe that cross-frontier groupings can continue to work on a pure 50:50 basis, since each side thus has the power to block the other. Another hind-

rance is a major difference in the size of the partners, as the balance must inevitably tip in the stronger one's favour, as with Bayer.

MAJOR EUROPEAN CROSS FRONTIER LINKS

Sector

Textiles

Aircraft

Tyres

Steel

Oil

Highlighting the tax and structural difficulties caused by the lack of any uniform EEC company law, M. Leysen told the Press in Belgium recently that the great hopes placed by Agfa-Gevaert at its foundation in 1964 in a furtherance of European integration have not been fulfilled. "In this respect, the EEC has not advanced: national interests are undiminished in the foreground."

Clearly, therefore, the con-cept of the truly European company has taken a beating. Without EEC harmonisation of company law, taxes, and accounting practices - on none of which any progress worth mentioning has been made tors, originally took a close ferring to the traumatic turn — companies wishing to set look at the Royal Dutch/Shell rapidly taken by that country's up house together find it very and Unilever combinations— economy. "There was always hard to get beyond the initial

While Royal Dutch/Shell and both remarkable steps. of long-standing "B Unilever, transpational unions, managed quickly that we couldn't get to £41m against its stake in Pirelli to find the right formula back 50:50," said Mr. Roy Marsh. a which only returned to profit in

in the early part of this century. those who have tried the same thing in the last two decades have found the obstacles almost insurmountable. One of the most protracted

Continuine

Continuing

Ended 1980

Continuing

Ended 1979

German partner

taking control

and painful of recent break-ups took place last year when the Dutch and Germans decided at long last that the VFW-Fokker and board agreements. aircraft partnership had 10 be grounded. Here, national pride and squabbles over model the Royal Dutch/Shell arrange-priorities played a large part in ment, except that both comthe divorce. As for the shortlived link, via a Swiss holding company, between Semperit of Austria and Kleber Colombes of France, this eventually fell chairman of Dunlop, as "a victim to the weakness of the historic decision which requires tyre market.

Dunlop and Pirelli, now in the process of dissolving their sand very quickly. troubled 10-year union in the tyre and industrial goods secneither is a merger in the strictly legal sense-to see if they could follow in their foot-



Chairman of Agfa-Gevaert

director of Dunlop Holdings and closely involved in the Pirelli partnership. "So we got as near as we could." In fact, Royal Dutch/Shell is 60 per cent Dutch and 40 per cent British, while Unilever has no Anglo-Dutch crossholdings. being linked through dividend

The final Dunlop-Pirelli link was a vague approximation of panies took large minority stakes in each other's interests. Described ringingly at the time by Sir Reay Geddes, then chairman of Dunlop, as a both judgment and faith." the union began to run into the

"It was very much the Italian debacle," said Mr. Marsh, referring to the traumatic turn the fear on our side that any money we made here was going to disappear down a big black eps. hole." Within a few years.
"But it became obvious very Dunlop had to provide over

1980 after a decade in the red. Had all gone well with the union, both sides firmly intended to press on towards a full merger in the hope that European tax and legal harmonisation would make this possible. In the end, though, another of Sir Reay's initial statements—" partnership will, in the short-term, bring burdens to both of us"-was sadly borne out, except that the shortterm became long-term.

Within the companies themselves, differences of nationality obviously caused complications but did not bring about severe strains. In Agfa-Gevaert, too, said M. Leysen, managers from the two partner countries work well together—" the question of nationality is unknown on our

Writing seven years aro. Professor Renato Mazzolini, an Italian who lives in Monaco and lectures on business in France and the U.S., was quite clear on the benefits he thought could be gained from European amalgamations. Since then, however, no major new links have been forged across frontiers in Europe and several

have been undone. In his book, European Transnational Concentrations, published in 1974, he wrote: "The transmovement towards national business integration should accolerate—first in high technology sectors, then sectors requiring marketing commitment, and finally in all the sectors requiring large investments." This, he added, "should carry with it considerable promise for European industry.

As the table shows, few companies have helped to realise this promise. ambitious attempt in the hightechnology area singled out by Professor Mazzolini. But the Unidata computer link-up be-Germany's Siemens. tween Philips of Holland and CII of France lasted only two years until 1975 when the Paris Government decided that CII would fit better with Honeywell-Bull. Siemens and Philips are, however, joint owners of the Polygram record company.

In Europe, there seems to be less and less of a future for major cross-frontier unions, the emphasis now being on cooperation for specific projects. such as aircraft. "There are not going to be the big transnational mergers," said Philippe Haspeslagh, business policy professor at the INSEAD managment school in Fontainbleau,

Agfa-Gevaert and the often vain attempts of other companies to amalgamate across frontiers. Andre Leysen summer up philohave so many handicaps that it is better to avoid them."

and .

ESTEL: PRESSURE FOR DIVORCE RESISTED the newer technology being the Dutch-West Both sides have been losing Nijmegen. The Estel board

ESTEL, German steel concern which is still staggering on after six straight years of losses, may not be the most shining example of the benefits to be gained from a cross-frontier merger. But despite reports that a split cannot be long delayed, the group is doggedly pursuing a course which it hopes will see it emerge from the prolonged steel crisis intact and without too many

This year is likely to be a major test for Estel, which Hangavens Holland, with its relatively low-cost coastal site at Ilmuiden, and Germany's Hoesch whose Rhur site in Dortmund is closer to the industrial markets of Europe. money since the mid-1970s, but the red ink has recently been flowing faster

As a result, local output is to be sharply reduced in Dortmund while the amount of steel to be shipped there for processing from the Dutch end will be more than doubled by 1983 to over 1.1m tonnes a year. Not surpristhe German trade unious libbed at the restructuring plan, especially since it had been first intended to build a new oxygen steel plant at Dortmund to replace the open hearth furnaces. Over the next few weeks,

Estel hopes to push through a gradual rundown of the open hearth furnaces with

phased in throughout the 1980s. Clearly, with losses nearly trebling last year to Fl 488m (£92m) and the early months of 1981 showing little relief, the options open to Estel are limited.

Estel hopes for a gradual upturn in the second quarter which, if sustained, should regenerate some of impetus behind the original ago. At that time, there was much talk of the advantages to be gained from economies scale and the combination of coastal and inland sites.

Because of its 14.5 per cent holding in Hoesch, the Dutch Hoogovens company has the controlling edge in Estel, which is based in Holland at is equally Dutch and German — the chairman, Hooglandt, is from the Netherlands - but there is no doubting that the events of the past six years have caused strains within the bi-national management. If anything Estel execu-

tives feel, the restructuring two sides even closer together. In less than a decade of marriage, Estel has had more bad years than good. The fact that it has kept going until the 1980s does not guarantee further survival. but suggests that the pres-sures for divorce will be strenuously resisted.

Surveying the past 17 years of sophically: "If I am asked, I tell people that such mergers

Cross-roads

for Windlesham It is the lure of politics as much

as anything that has decided Lord Windlesham to quit ATV Midlands when it takes over the new ITV franchise for the East and West Midlands at the beginning of next year. "I have only been able to get to the House of Lords once or twice = month lately." he tells me, "and I do miss it."

Windlesham left ITV once hefore for politics. He was managing director of Grampian in 1970 when Edward Heath summoned him to a post in the Government as Minister of

State at the Home Office.
Within two years, he had been appointed deputy to Willie Whitelaw at the Northern Ire-land office where he consoliof 41, he was given a place in the Cabinet and made Leader of the Lards. .

Windlesham returned to television, in which he started

Government fell in 1974. His seven years as managing direclongest-serving managing director in the five major ITV

companies.
"It is a very demanding job,"

says, "and I've had a very long run." Since ATV is in the process of restructuring the company to meet the IBA's terms for the new franchise, the time seemed right to announce his departure in pursuit of broader interests. Windlesham will remain on the Board of the parent company Associated Communications after helping establish ATV's new management under chairman Sir

Gordon Hobday.

In television as well as politics, Windlesham has been among the land office where he conson-dated his reputation as a shrewd had his differences with the analyst of policies. "He was IBA, chairman Lord Thomson very good at foreseeing the very good at foreseeing the ribute to his "notable contri-tion" to the medium. And numbered among the progressives. Though he has had his differences with the bution" to the medium. And Windlesham's book, Broadcasting in a Free Society, is revered to Bible. as the industry's



Perhaps they are carrying on this Pantomime in the hope of getting a grant from the Arts Council"

A la carte

Difficult to convey in a few words the unique flavour of the American way of life. U.S. publishers trying to promote cultural understanding

that catches some of the distinctive taste. It includes a Sears Roebuck catalogue, a history of baseball and several sex manuals. From these basic ingredients, the Chinese reader can move along the shelf to acquire a more sophisticated palate on Lolita and Catch 22. Chinese who find it all difficult to digest can take heart

from the fact that Americans have their problems in capturing the essence of other The U.S. journal Community Life writes ruefully: "In last week's issue, a picture caption

listed some unusual gourmet

dishes that were enjoyed at a editor Olivier Todd (dismissed Westwood Library party for last week) and director Jean-students enrolled in a tutorial Francois Revel from the latest programme for conversational

students in the programme and was in the centre of the photo. We incorrectly listed her name as one of the items on the

Social status

With Claude Cheysson likely to be plucked from the European Commission shortly to be Mitterrand's Foreign Secretary, Britain's Ivor Richard is talking of making a firm bld for the job of supervising the EEC's relations with the developing Richard would have liked the

development portfolio when he arrived in Brussels in January. But Cheysson was then im-moveable. Now Richard's problem-is that of conflicting advice.
The British Government has let it be known that, of course, the final decision is his. But it just wonders whether he would be better retaining social affairs. Richard's advisers are divided. Some argue that with the EEC about to recast its policies, he could make his name as the man who swelled the social affairs budget and established it as a central policy.

Others say he has no chance of delivering solutions to the in China, I see, have put Community's social problems together an exhibition of books and that the Labour backlash in Britain could destroy his plans for re-entering domestic politics.

Richard's inclination is to push for the Cheysson jobbe ready to appear a good loser if the French insist on keeping it for their new man in Brussels.

Expressed views

Not a man to dilly-dally about, Sir James Goldsmith has been quick to make his mark as editorial boss of his French

Having struck the names of

English. a 60-word inset assuring his
"Mai Thai Finn is one of the readers that whatever they momentarily. thought, he is not a Socialist

> supporter. The l'Express cover which showed a decrepit Giscard d'Estaing might have suggested the paper was taking sides, he says. But no-It is still the same proud, independent and free newspaper which is the platform of liberal currents of ideas, whatever their origin: non-extremist Right, centre, or non-totalitarian Left."

Others wonder whether the paper can ever be the same. Former director Francoise Giroud says bleakly: "Press barons can come from anywhere, Right-wing or Left-wing, but to make a great newspaper you have to be a great newspaper

Pick nick

In a year when they recovered nearly 40 per cent of property stolen and reduced the crime rate by 5 per cent, the City of London police cannot have expected any thanks from the lads on the other side of the

The caring sharing cops at Snow Hill, however, have just received a glowing tribute from a prisoner detained there during the prison officers' strike. Now "back home" in Brixton, he writes to thank Snow Hill for "making our stay so accommodating"—even more appreciated, he says, since hearing some of the "horror stories" about other police stations that looked after his

"You will be amused to learn," adds the grateful guest, "that a shamefaced colleague discovered he had put on half a stone under your charge: quite clearly Snow Hill warrants a five-star entry in the Egon Ronay Guide to Police Stations."

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WITH SUCH sayings Kemal Ataturk set out to build up the morale of the povety-stricken nation which emerged from the ravages of the First World War, Allied occupation and Greek

Today, as Turkey enters the 1980s, Ataturk's slogans are back in evidence, for the Generals invoke the man who forged modern Turkey from the wreckage of the Ottoman Empire in their effort to restore the country's unity. They too, when they seized power September, took over a shell-shocked country, torn by and racked by inflation and debt.

The West bas tended to conrentrate on the strategic importance of its NATO ally. while the very severity of Turkey's recent troubles has drawn attention from how far the Republic has come in its 56 years. Roads now criss-cross rugged landmass Anatolia. A "green revolution" is well advanced in agriculture and the country is poised to improve its position as a major food exporter.

Illiteracy, though still affecting 40 per cent of the 45m population, has been slashed. Two decades of 7 per cent annual growth in national income have seen industry grow to provide one-quarter of GNP. The energy of the Euphrates has begun to be harnessed with dams. The Bosphorus Bridge now elegantly links Europe to

"One Turk is worth the whole- Despite this, Turkey is still a country of potential as much Happy he who can call him- as of performance. Five years self a Turk." ago the Turks seemed about to enter their second manhood, the first being during the hey-day of the Ottomans. Their leaders set plans for making the country the world's tenth indusschemes abounded, but a hint of the troubles to come was given when one presentation of this future had to take place by candlelight; one of the country's frequent power cuts was under way.

The years 1977 to 1980 gave a bitter harvest. Rising oil prices, stagnant exports and remittances, and appalling economic management meant Turkey could not pay its debts. Indeed, when Mr. Bulent Ecevit became Prime Minister in 1978: no one knew what the total these debts was. economic crisis, unemployment at 15-20 per cent of the labour force and unchecked inflation watered the roots of terrorism. The seeds had already been planted by the extreme right, which set sect against sect and provoked racial problems, and the extreme left.

Unworthy

In 1979, 2,200 people died in political violence. By September stepped in the death rate was running at around 20 a day. The politicians' response was unworthy. In 110 ballots they had failed to elect a new presi dent for the country. Parlia- Northern Cyprus in 1974. ment had become a graveyard for governments' plans: 1.275 Bills were awaiting enactment, which Turkey's

Turkey has taken huge strides since winning inde-

Shame on you!

It was General Evren, the olve, he has been able to have in the country's life. control

The 1961 military takeover ended after 18 months with a democratic constitution, elections and the services' prestige enhanced. The 1971 period of martial law was more contro-versial, though much was re-its own plans. To a far greater couped - at least domestically when the armed forces took It is still too early to predict

the outcome of the coup with

pendence, but its full potential remains to be developed. General Evren, who is interviewed in this survey, has still to announce a timetable for a return to parliamentary democracy. An economic recovery programme is on course, but solving Turkey's economic difficulties and its structural tensions will require time.

Asked how Ataturk would generals" launched the country have responded to this, General into the 1980s. For long, the Kenan Evren told the Financial basic dilemma of the Turkish Times in the first full interview tain the reformist momentum demanded by Ataturk in a country where the mass of the he has given a European paper that if Ataturk could raise his head from the mausoleum where he lies he would say population has tended to resist

In the past the way forward Chief of General Staff, who led has been the imposition of re-Operation Flag, the military form from above. Now, too, seizure of power. A mixture this is being seen in many of paternal warmth and cool crucial fields — the economy. tax legislation, the introduction rely on the particular place of a much needed land reform, which the Turkish armed forces and the public espousal of birth

The corollary of this is that the army is not just resolved to tidy the furniture—which, in areas such as terrorism, it has done successfully-but is reits own plans. To a far greater extent than after previous interventions it is setting its stamp on tomorrow's Turkey

Anxious to prevent fresh trouble, it is imposing its more "reluctant regimented views on

universities, labour, the political parties and election practices. There is no chance of it changing the regulations banning orthodox Marxist parties, regulations which have long caused a McCarthyist spirit to prevail and prevented the growth of a legal left capable of incorporating within the Parliamentary

drifted to violence. The timetable of the country's return to Parliamentary democracy is as unclear as the substance. General Evren makes no promises except that a constituent assembly - with limited powers - is to start work this antumn. He has caused one recent visitor to believe that the timing of elections will be announced this year and that these will take place in the autumn of 1982 or the spring of 1983. Many, however, believe that a longer holiday" is likely.

In any case the present plan is that all members of the last Parliament will be excluded out.

constituent assembly and the first Parliament to be formed.

Two factors pushing the Generals in the direction of a more extended stay in power are the long-term nature of many of the problems they are tackling and the three-four years needed to see through the country's economic recovery programme.

The problem it has faced are those of a society in transition. Barter has given way to the market economy. There has been breakdown of traditional rural values as communications have spread and a massive drift towards the country's sprawling cities has taken place. The industrial revolution, as so often, has been a painful pro-

The economic recovery programme predates the Generals. Designed to reverse two decades isolation from international market forces, it was launched in January 1980. Its architect was Mr. Turgut Ozal, an system many of those who have articulate and impressive figure whose background combines years in public service with periods at the World Bank and in top positions in Turkish

> At the time of the coup there was some debate about whether to continue his opening to the West. Even now there is some rumbling from colonels that his policies are those favoured by the holding companies, such as Koc and Sabanci, which have grown to dominate Turkish industry and that smaller industry and the workers are losing But the Generals have

made their choice and given Mr. Ozal their backing.

His policies require courage. They involve a major austerity programme as well as changing the course of Turkey's development. More emphasis is being given to agriculture, bureaucratic controls are being reduced, the doors being opened Western capital and though, perhaps understandably, will be opened to Western competition.

The aim is to increase efficiency and, to enable the country to stand on its own feet. It is of course a difficult time in the world economy; but results are already being seen. Workers' remittances and exports — particularly to the Middle East — are up. Inflation is down; in the year to March it was 40 per cent, a third of the previous year's figure. But unemployment and the low level of industrial production remain problems, even if their extent is slightly con-cealed by the lack of statistics.

Concern

In Turkey, the Generals re-tain much of the goodwill which greeted them, but none the less. there are four serious areas of concern. The first is over the nature of the democracy which will emerge, as well as its tim-Generals' willingness to accept criticism, in particular from the

There is no direct censorship. but the tough sanctions awaiting those who step beyond an CONTINUED ON NEXT PAGE

Foreign policy Russia Interview with General The importance of European relations The Middle East Economic overview VΙ Banking VII VЩ Afsin-Elbistan project VIII ìХ Agriculture ΙX Land reform Contracting Communications State Economic XI Enterprises 112 Labour Violence XII XIII Tourism Education XIII XIV Eastern Turkey The Aegean XIV $\mathbf{x}\mathbf{v}$ Population

Trading

A businessman's guide

CONTENTS

MRE

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increased by over 120 per cent last year alone – it has a rapidly expanding staff of experienced bi - lingual personnel.

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Cash and due from banks	311,513.659	259,766,910	19.9		
Receive requirements	252,589,315	174,955,901	44.4		
investment securities	89,990,630	47,048,920	91,3		
Loens	872,253,890	481,300,604	81.2		
Participations	38,182,818	23,255,824	64.2		
Bank premises and equipment	30,034,569	,			
Other assets	122,546,155	51,231,847	139.2		
Total assets	1,717,111,036	1,051,613,538	63.3		
LIABILITIES					
Deposits	1,285,455,076	713,572,536	80,1		
Borrowed funds	214,243,614	206,261,518	3.9		
Other liabilities	151,170,280		57.3		
Total fiabliffies	1,650,868,970	1,015,923,536	62.5		
STOCKHOLDERS'EQUITY					
Capital	28,011,205	11,204,482	. 150,0		
Reserves	27,572,150	20,191,925	36.6		
Provisions	10,658,711	<u>4,293,595</u>	148.3		
Total stockholders' equity	65,242,066	35,690,002	85.6		
Total liabilities and					
stockholders' equity	1,717,111,036	1.051.613.538	63.3		

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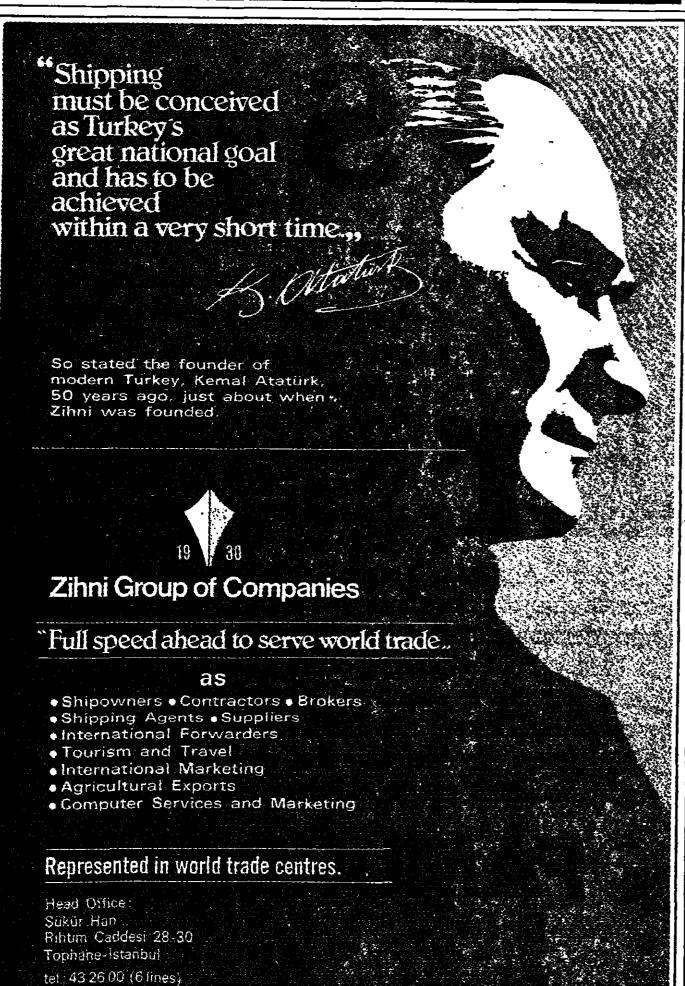
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TURKEY II

Pivotal position 'like living in a wind tunnel'

FOREISM POLICY

DAYED TONGE

UNUSUALLY, Ankara today exudes the sense of the capital of a country under siege. The Generals argue that their country's pivotal position heside the Middle East makes it peculiarly exposed: "Living in Turkey is like living in a wind turnel." tunnel," says Admiral Isik Biren, the forceful and articulate Co-ordinator of the National Security Council

The Generals' anxieties mean some of the old taboos are crumbling. For a long time, no official would dare talk of the problems caused by unrest among the country's 6-8m Kurds. Now the Generals themselves will raise the issue with visitors. And the same applies for the Armenians who have killed 17 of the country's representatives abroad during the past eight years.

To today's rulers of Turkey both these issues are manifes-tations of interpational terrorism which has singled out Turkey as a prime target. Their belief is that behind this terrorism can be sensed. though not seen, the hand of the Eastern bloc. This as well as developments in Afghanistanhas ended 20 years of growing relaxation with their northern neighbour. Further, it has affeeted relations with both France and Greece.

France has failed to act against Armenian terrorists, the Turkish Prime Minister, Admiral Bulent Ulusu has said. Greece has allowed meetings involving Kurds and Armenians. Further, others, among Turkey's allies now seem to be dusting off their battering rams.
Anxieties over developments
since the military seized power
last September have caused bevies of West European parliamentarians and unionists to descend on Ankara where they have been received by the more strikingly urbane of Turkey's generals.

Isolated

Herr Hans-Dietrich Genscher, the West German foreign minister, has been pressing Mr. liter Turkmen, his Turkish put future aid packages together for Turkey.

Such issues have tended to blur the basic clarity of Turkish foreign policy. In the last 30 years the country has gradually left behind the "special relationship" with the U.S. which left it isolated from the Arab and Third Worlds. Years of growing detente caused it to develop its relations with civilian flights, and a number Moscow at the same time as it of other small agreements ran into problems with Wash-reached on air matters. ington over Cyprus.

In 1964 President Johnson

embargo. The need for diplomatic support over Cyprus and, later, oil and credits caused Ankara to begin to develop a more muu-lateral approach to its inter-national relations. In this, par-ticular emphasis has been ticular emphasis has been

they also feel some reservations in their dealings with the U.S. For all the problems with Washington, good relations with the U.S. remain the keystone of Turkey's foreign policy. Mr. Turkmen, 2 respected career diplomat who became Foreign Minister after the Generals took power, last month followed the well-trodden Western route through the offices of General Alexander Haig, the U.S. Secre-He found a man who knew

Turkey's concerns well. But he also returned without apparently having modified his position on two basic issues where Turkey's position might seem to be at variance with that of the U.S. The first is over its refusal to allow the U.S. to use Turkey as a staging post for operations in the Middle

prism of the East-West conflict,

The second issue is that of the Palestinians. Mr. Turkmen insists that Turkey's approach "is not convergent with the policies of Camp David." He also repeats Turkey's committo full rights for the Palestiniaps. Last November Turkey insisted on a sharp downgrading of diplomatic relations with Israel.

Any problems this causes for NATO are only minor. On the contrary, Mr. Turkmen argues that the West has understood that Turkey is uniquely placed counterpart, for indications of to play a useful role in the progress back to parliamentary Middle East. It is the only rule, And Sir Ian Gilmour, Lord NATO member in the Islamic Carrington's deputy at the Conference and its access to the . Then there is the question of British Foreign Office, has been area was underlined when the Western concern over Turkey's are known to have died in telling the generals that respect- Turkish Prime Minister was return to democracy. Mr. Turk- custody since the coup. Talks ing human rights and curtailing among those involved in the torture will make it easier to Islamic peace mission between Islamic peace mission between "a healthy interest in parlia-its two warring neighbours, mentary democracy." Like other Iraq and Iran.

> These policies may be little changed, but considerable movement has been evident in relations with Greece. Since the coup Turkey has lifted its objections to Greek reintegration into the military wing of NATO, the airspace over the argument is put forward in some Aegean has been reopened to circles might surprise those civilian flights, and a number.

airspace claimed by Greece-10 stand behind Turkey if its whereas territorial waters are actions in Cyprus caused an intervention by Moscow. Then, after the Turkish occupation of Northern Cyprus in 1974, the U.S. Congress imposed an arms embargo.

The proof of the continental shelf between the two countries.

The proof of the continental shelf between the two countries.

Congress imposed an arms between the Secretarian continental shelf between the Secretarian continental shelf between the Secretarian continents. Talks two months ago in Ankara aspire. It is that which means between the Secretaries Turkey's diplomatic difficulties in the 1980s are likely to begin between the Secretaries-General of the Turkish and Greek Foreign Ministries, Mr. Kamuran Gurun and Mr. Stavros Roussos, seemed to make good

while Turkey's Generals see the world largely through the tists and archaeologists and establishment of chairs of Turkish literature and history in Greece and vice versa But hopes of progress seemed to receive something of a blow when Greece appeared to condone meetings of Armenians in Athens—even if it is argued by Athens that it could not have prevented them. Further, there were Turkish military flights in the Aegean which annoyed the Greeks. So now one appears back close to the beginning. with the fresh uncertainties of Greek elections coming up.

Cyprus too has yet to show any of the progress which it had en hoped the Generals would breathe into the intercommunal talks. There are suggestions that, once the communities elections are out of the way in June, Ankara might finally respond to the urgings by countries, such as Britain and France, to set out just how much territory it wants. But confirma-tion of this has yet to materialișe.

Impatience

If these areas show some uncertainty, it is relations with Turkey's allies which cause flickers of impatience in Ankara. Turkey argues that it has shown its commitment to the West in the economic programme it is carrying through and in its decision to take the steps necessary to prepare for apply-ing for EEC membership: at present it is an associate and insist that all torture member of the EEC.

men says that Turkey welcomes Turkish officials he attaches particular importance to Turkey's membership of deliberative bodies such as the Council of Europe as underlining Tur-key's commitment to the West and to democracy.

The intensity with which this argument is put forward in some Westerners who tend to pay only limited heed to the Council eached on air matters. of Europe or the European Disputes still remain on the Parliament—which, in a thinlyattended vote, recently gave the Turks two months to return to democracy. But it is a matter of intense pride to the Turks that they should not be rejected by those to whose way of life they with its allies rather than its enemies. For, as memory of last year's terrorism progressively fades, so will the pressure rise The Turkish hope was that for Turkey to adopt those parts the next step would be resus- of the Western system which the Generals have at present

Entering the 80s

1810

RSSR

CONTINUED FROM PREYIOUS PAGE

journalists to argue that censorship would be preferable to the present situation of telephoned warnings and occasional bans on circulation or printing.

The third is in the field of labour rights. Here, the Generals have abolished the right to strike, stopped collec-tive bargaining, stifled trade union activity and imprisoned trades union movement, the Left-wing DISK. Many of these leaders com-

plain of being tortured - the fourth of the main problem areas. Certainly the extent of terrorism means that firm measures were to be expected and indeed the prosecutors have asked for no less than 850 death penalties; one-quarter of these are for the heads of the neo-fascist Nationalist Action Party and its murderous offshoots. But the amount of torture now going on is hard to justify, particularly as many of those who describe being subjected to beatings or electroshock are released without

charges being laid. The Generals are understandably sensitive about the issue accusations are investigated. However, already over 20 people with relatives, lawyers and those released confirm the picture painted in the numerous documents now circulating abroadroutine administrative practice The authorities may hold people for up to 90 days without allowing anyone access to them.

Faith lost

One problem for the Generals is that the experience of recent years has caused them to lose groups' abilities to solve the country's difficulties.

But a problem for the West is that the question of the nature of the regime cannot be put to one side: Turkey is too close. It sees its future as being with West Europe and is preparing to court a coy and slightly frightened EEC. It is a member of NATO and it re-mains dependent on Western

On May 7, members of the Organisation for Economic Co-operation and Development pledged \$940m to Turkey. The World Bank's programme includes a \$300m structural adjustment loan. The International Monetary Fund has made Turkey a test case for its policies of increased leading. Western banks are involved in the exercise of rescheduling the exercise of rescheduling \$3.2bn of Turkish debt.

For the moment Turkey has not faced serious problems in West Europe, but the ground-swell is beginning to pluck at its feet. In the country itself the main politicians — those from most smaller parties are either under trial or "fugitives"

are beginning to stir.

Mr. Suleyman Demirel, the conservative Prime Minister toppled by the Generals, keeps his anger to himself, though does little to disguise his feelings from visitors to the file-filled "salon" where he receives his party faithful.

Mr. Ecevit is becoming in-creasingly outspoken in his magazine, Arayis. In an interriew last month he told the Financial Times that his anxieties about the shape of the regime to emerge were growing and called on those who did not want "a deceptive limited democracy" to speak out. That both men share the responsibility for some of the

problems which have plagued Turkey is undeniable. But both were elected politicians with a mass following. One crucial issue for the 1980s is whether power will go back to such mer or whether the Republic wit return to perhaps its older tradition, that of insisting tha the nature of the regime be imposed from on top instead of evolving from below.

Developments dampen calls for closer ties

RUSSIA

METIN MUNIR

THE FIRE bas gone out of the Turkish-Soviet rapprochement, blossomed for a decade, even though trade and industry delegations continue to be regularly

At least two developments have dampened Ankara's enthusiasm for closer ties with its neighbours. The Soviet invasion of Afghanistan reminded Turkey of its 460 km border with Russia, and the political terror which flourished before the coup has caused questions to be asked. The Generals believe the terror was at least in part instigated by

Moscow. never entirely happy with East- sion was taking place in West detente and the resulting another (Afghanistan).

changed and quickly the Soviet Union became one of the biggest suppliers of project credit similar. In fact one of the top
to Turkey. The steel complex
in Iskenderun, on the Mediterranean whose annual capacity is being doubled to 2m tonnes, remains one of the biggest general plan to bring the single projects the Soviets have Middle East and the Gulf under financed outside their bloc. Turkey has received around \$1bn in Soviet aid in the past two decades.

Demirel was secretly pleased about the Soviet invasion of Afghanistan because it changed NATO's attitude to the Soviet Union. In June last year Mr. Demirel, then Prime Minister, told the NATO Ministerial Council in Ankara—in his address — that inaugural "detente must be indivisible." There could be no meaningful Turkey, particularly under detente in one area of the right wing governments, was world (Europe) while aggres-

flexible response strategy. Several days later a senior towards the Soviet Union will which it considered a careless Demirel Cabinet minister told be cool, correct, firm and unletting down of NATO's guard a Western correspondent that

and represented a danger for it on NATO's flank.

Top level visitors were exTop level visitors were exTurkey.

The view of the current the Soviet Union as part of a their control. The views of the military

Government on the proposed wo decades. rapid deployment force have The right wing Suleyman neither been made public nor are they clear. However, the foreign ministry makes it clear the Turks are rejuctant to act as the West's stalking horse in the Middle East. But they undoubtedly feel they have a role to play in the area. The main concern of the

leadership seems to be to resolve the many problems with the West that have accumulated over the years, and emphasise Turkey's NATO role. For at least the duration of their rule Turkey's attitude

David Tongs

A return to Ataturk's principles

Q-General, how far has the military achieved its sims? A-You will have seen how there was no alternative if we calm the country is. We have were to avoid civil war. That been 80-90 per cent successful in fighting terrorism and anarchy and have established law and order in 80-90 per cent law and order in owner in order of the country. Secondly, we of the country State authority. This had ceased to exist but now every citizen attached to his country respects the laws. Before the general understanding was "why pass laws? No one abides by them." Thirdly, social peace has been largely restored and the unity and togetherness of the Turkish people revitalised. Fourthly,

we have returned the country to the principles of Ataturk. Politicians had begun to deviate from these or to seek to make people forget them. We were very lucky that 1981 was the centenary of Ataturk's birth. It was a great advantage to us. Finally, we wanted to rectify the economic situation. It was heading in a very dangerous direction. A family's finances cannot be repaired overnight and far more problems exist when a nation is concerned, particularly given the problems in the world. But we hope that in three to four years our problems will be overcome.

Q-Are you determined to continue opening the Turkish economy to the West?

A—That is the road we are

working on. Within the context of our laws, our doors are wide open to Western capital. Ataturk said in the Izmir con-gress in 1923 that he was not against Western capital. We are not against it. But we are against exploitation. Q-When was the military

takeover planned? A-Of course military operations are usually planned early on, but this was not the case with the movement of September 12. On December 27, 1979, through the then President, we warned the politicians of the problems of the country. We waited nine more months and no other solution

Q. Did contingency plans for a coup exist when the letter was

remained.

A. We had not then planned to take power. We gave the letter with good intentions but

discussed the matter and saw would have had serious con-sequences for the West and for world peace. Today we understand how right we were.

O. But could you not have

given the politicians one last warning that they should co-operate to overcome the problems of the country? A. It was not my duty to call

O. But you considered it your duty to seize power? A. Two to three months after our letter of December 1979 I told a Turkish journalist that would not present another letter. That was printed but the politicians did not attach im-

Q. What remains to be done in the fight against terrorism? A. We need to eradicate the remnants of terrorism. Then we need to make useful citizens of those who enter prison. As in many countries, in Turkey

We need to eradicate the remnants of terrorism. Then we need to make useful citizens of those who enter prison. 7

terrorism derives from Communist and separatist circles on the extreme left as well as at its nemesis, the extreme right, religious and nationalist. You cannot isolate these currents from international terrorism. The so-called Armenian and Kurdish problems are used by international Communism artificial subjects exploited by these circles against Turkey. In Turkey, neither qualitatively nor quantitatively is there an Armenian question. The Armenians living outside Turkey. have been puppets in international terrorism. As for the Kurds, at no time has there been discrimination between Kurds and Turks. They are a branch of the Turkic tribes who came from Central Asia. They have been judges, governors, officers, deputies and Ministers.

them from time to time to dead or wounded.
revolt against the State. They Q—Do you hav
have been used against us as other governments the language issue has been used to divide Belgium and as there are problems in France over Corsica, and in Ireland.

Q-What are you doing to one sees in the south-eastern Kurdish-populated areas where whole villages come under one feudal chief? A-I do not know of any

country which is evenly developed and certainly the south-east of Turkey has lagged behind the rest of this country. climate and geography. Many villages are in the mountains or remote peaks. It has not always been possible to bring them services such as roads, water and electricity. We are making land reform a priority. A law was passed after the military intervention 10 years ago, but it was not implemented.

Q-General, in your recent speeches you have concentrated the dangers to Turkey from the left. What about the widespread violence and killings by the extreme right before the

A-We are as strongly against the extreme right as the extreme left. Various trials of the right have now begin. We do not put pressure on the courts. Two months ago I called in the prosecutor investigating the extreme right. He stimated he needed two months to prepare the case. But because more people and organisations from the left were involved in the impression has arisen that we are only against

Q-Martial law was in force before the coup. Why could the Generals not then be more effective against terrorism? A-Martial law only applied

in 20 of Turkey's 67 provinces, meaning that terrorists could escape from the martial law areas. The authority of the State had disappeared. There was much interference with the police and police would warn groups which were to be raided. And we have strengthened the laws. Before September 12. police could not use their arms without the risk of arrest. We have given police the right to

Q-Do you have evidence of in the international terrorism

A-No clear evidence as yet. I cannot say which countries are behind the extreme left and extreme right.

Q—Are you satisfied with the help you are receiving from your allies in fighting inter-

national terrorism? A-The fight is moving slowly. Around 300,000 weapons have been given in to the authorities or seized,

6 We want to take all the measures necessary so that further military intervention will not be needed. 🤊

have sent a list of many of them to our allies. Most come from Eastern Europe, but many from the West. If our friends do not co-operate against terrorism but instead engage in untimely topics or ask when the parliamentary system will be restored. I am afraid the time will come when they will have to face international terrorism them-

Q-But Europeans are sensi-tive about torture and my own inquiries with lawyers and relatives convince me that torture is far more widespread in Turkey today than many of your colleagues accept.

A-Under our laws, torture is a crime and heavy punishments are prescribed. In the case of one person who died the prosecutor has asked for 20 years prison for the soldier Sixteen or 17 such trials are under way. But any such deeds are perpetrated without the knowledge of my administration.

Q-Why do you not issue formal order banning torture? A-We have put out the necessary order. But many of the claims are by those who are against the administration. Q-After complaints against

an orphanage, you visited it. Given the number of complaints about torture in, say, the baseofficers, deputies and Ministers. shoot when attacked, meaning ment of the Ankara security But foreigners have instigated that some terrorists are taken headquarters, why do you not

A-I have not heard of such other governments' involvement complaints and therefore have not gone. The security forces do occasionally see red. This does not just happen in our country. Before September 12 if a right government was in power the left complained of torture and if a left govern-ment the right complained. There were newspaper pictures of people whose eyes had been gouged out by torturers, of ears and other parts of the body cut off. Why did the various European parliamentarians not come then? Why do they only

> Q-General, how do you react to some Europeans' concern at the revival of the practice of

A-If a man kills 10 people and I cannot execute him, what can I do? I find it hard to rationalise this, that someone can have the right to-kill others and no one has the right to execute him. The question of capital punishment is one for each country to decide given its conditions. No one has the right to interfere.

Q .-- What is your programme for the future?

A .- We must overcome the bad working of the State machinery and reform laws going back 30-40 years. We want to carry through the tax reform which we have started and which parliaments in 20 years had been unable to achieve. We are preparing a new university law, a new law to cover the 46,000 associations which were in operation but sometimes had become training centres for anarchists, and a land reform. Then there is the constitution. This was one of the most disturbing problems. There were weaknesses in it which helped terrorists. New party laws and election laws are necessary. We want to take all the measures necessary so that a further mili-tary intervention will not be

Q.-What type of constitution do you plan? A .- The President's responsi-

bilities will be increased but I cannot say more. That will be up to the constituent assembly due to be convened some time between August 30 and October

-How will this be selected? A-Members will be chosen



General Evren in his office at General Staff Headauarters in Ankara

from Turkey's 67 provinces. There will then be a number appointed by the National Security Council. This will have a quota to ensure that all professions will be represented. In total it will have 100-150 members. Any civil servants who take part will have to resign from their jobs.

Q.—How will the provincial delegates be chosen? A.-A law on this is being prepared. The constituent assembly's draft constitution will be passed to the National Security Council. This will work as an Upper House and in that capacity make any amendment it considers necessary and then submit the new constitution to referendum. It will not go back to the assembly after amendment. We

wish to save time. 0-You consider that the constitution prepared after the 1960 coup did not work, while the martial law period after the commanders' ultimatum in 1971 ended in some ambiguity. Why vention will work?

A-We have a saying that you catch the grasshopper at the third try. Those coming in the future have the experience of the past. It took democracy a long time to evolve in the West. Here it is only 60 years since we were ruled by a Sultan. We have come a long way in that time. We believe we will be successful. Q-Why do you plan to

exclude former politicians from the constituent assembly and the next parliament?

A-It would not be appropriate for the politicians who brought Turkey to the state reached last September to take part in the constituent assembly or in the parliament which will follow. It would not be the will of the people either. Q—But will it not deprive the future regime of some former politicians? A-lf a man enters parliament he is not given a life-term

laws there are preconditions for those who wish to enter parliament. Q-Will you exclude all politicians and not just former

contract. Even in the existing

leaders such as Mr. Demirel and Mr. Ecevit? A-I am not a judge to categorise politicians. There were some very good ones. But

even the good ones did not resign when they saw the state which parliament reached. So it is better to exclude all of them from the first parliament. What will happen after the first parliament no one can tell. Q-When do you plan allow the restoration of parliamentary rule?

A-It is not appropriate to give a time at this point. Q-The procedures you set out would seem to require a minimum of two years. Can you say that you will have completed these procedures in less than five years?

A-I cannot give any time. Q-What do you look for from Europe?

A-We have given our word return to democracy. look for the same trust and faith from abroad as we have from our own people. If our friends in Europe help, then the process of return to democracy will be quicker. But if they put obstacles in the way of every step we make this will not give good results. You saw that the U.S. arms embargo following our intervention in Cyprus had the contrary effect to the one

Q-Will you run for Presideut? -It is too early to say. I

whatever the nation

'His name for ever'

WHEN THE Generals took power last September they did so invoking the name and principles of Kemal Ataturk Today they are celebrating the centenary of his birth with a fanfare, ensuring that each night the television talks of his life, and spreading his statue and sayings through the la<u>nd.</u>

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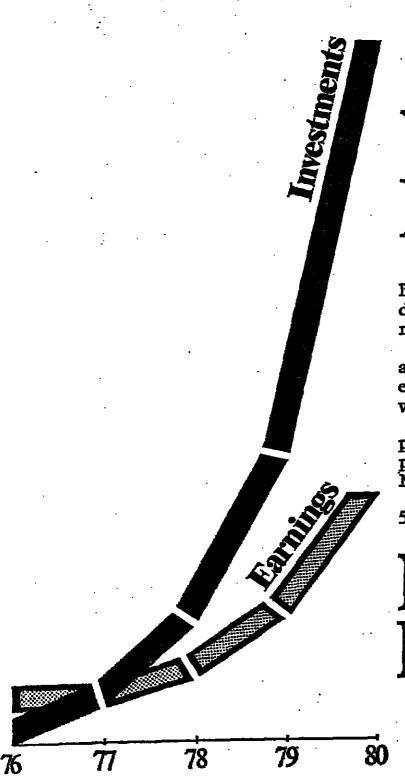
General Musiafa Kemaltook the name "Ataturk," father of the Turks late in life—has a dual importance. What he did was to lead Turkey through the dark days of its independence struggle and launch a traditional society in the direction of modernisation and reform. What he symbolises is legitimacy in a country which, in the 1920s, disestablished the Koran and east off its Ottoman history.

In 1937, the year before Ataturk's death, his right-hand man, Ismet Inonu, told the Financial Times that for Ataturk "force and strategy must always be subordinate to the influence of higher aspirations and ideals."

Today, General Kenau Evren, head of the Turkish State, stresses the continuingly practical nature of Ataturk's six principlesrepublicanism; nationalism; a popularism which saw the prople as a unity; a "soft' etatism which means the state should do what the private sector cannot; secularism; and reformism.

As General Evren says: "He is the distinguished son of mankind, the national hero, and a great statesman who has given a new direction to the course of Turkish and world history through the political, social cultural reforms he has accomplished.

By making fresh contributions to his achievements and by furthering his principles to their objectives, this noble and heroic nation, given a new life by him, with its hearts burning with love and deep gratitude, will make him live for ever."



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U.S. arms embargo leaves scars

DEFENCE

DAVID TONGE

BOOKLET put out by the picture of a crew-cut recruit stolidly breaking a roof tile with his head. The page is captioned Sports Activities.

The toughness of Turkish soldiers is legendary, and it is a quality on which Nato has come increasingly to depend. Much of the weaponry with which the Turks are expected to fight is out of date or deteriorating. In 1978, when General Alexander Haig, the U.S. Secretary of State, was Supreme Allied Commander in Europe he said the Trustick Europe, he said the Turkish armed forces had lost half their effectiveness.

His remarks were directed against the U.S. arms embargo on Turkey, imposed by Congress because of the Turkish landing on Cyprus and applied from February 5, 1975 to September 4, 1978.

The embargo was never totally enforced but it led to a dramatic slump in Turkey's weapons imports. It exacerbated the problems the country would, in any case, have faced as the U.S. obliged the country to move from arms transfers under U.S. military aid programmes to arms purchases. As a result, even before the onset of the economic crisis, Ankara's arms imports had dropped from 23-30 per cent of total Turkish imports during 1967-74 to about 6 per cent of total imports during 1974-76 and as low as 2 per cent of imports in 1977. The U.S. magazine— Armed Forces Journal International—estimates that, by the late 1970s, Turkey was import-ing less than one-third of its ninimal arms needs.

Now some U.S studies indicate that Turkey needs to spend a staggering \$15bn in a single purchase to enable its forces to face the Soviets in direct combat. Such estimates assume a conventional confrontation between the two countries whereas men like General Philip Kaplan, the senior U.S. officer in the NATO headquarters in Izmir, argue that the Turks would fight more of a guerrilla war against any Soviet

But compromise U.S. and

Turkish estimates show that Turkey needs annual military

Such figures have to be seen against Turkey's present defence spending of \$2.850 a year on its 540,000 forces. That palls beside, say, the \$26bn spent by Britain on armed forces three fifths the size of Turkey's. But, nonetheless, Turkey's spending represents one of the highest proportions of GNP in NATO

Abroad, all Turkey's allies agree on the country's increased significance following developments in south west Asia, but total aid is only around \$400m annually. Of this \$250m is being extended by the U.S. and is being largely used for upgrading the engines and sighting equipment on some of Turkey's 2,600 M-47 and M-48 tanks; these date back to the

tanks, Milan anti-tank missiles and upgrading M-48s. Belgium, the Netherlands. Norway and West Germany are transferring to Turkey their old F-104 Star-

"I think we are on the way the years. In the 1950s it was to arresting the decline," one a valuable site for missiles aid of \$1bn simply to stop its Western defence official in aimed at the Soviet Union. state of preparedness from get- Ankara comments, but he warns More recently U.S. bases in that in the next five years 60 per Turkey have been an important cent of Turkey's defence equip- source of information on Soviet ment will become unsupport-missile launches and on mili-able as the West will stop tary and economic developproducing spare parts.

But at least in this field the often controversial policy of import substitution appears to be paying off. Even before the Cyprus arms embargo, the Turkish armed forces had decided that they would have to boost their domestic war

Exports

Now factories such as the MKEK works at Kirikkals are producing a range of weapons and ammunition, including howitzers, mortars and missiles. some of them exported.

The country produces landing craft, patrol boats and submarines. An electronics factory is now in operation, and an aircraft industry is under study. The net result is that, however inelegant, Turkey's weaponry still provides a rough and ready deterrent.

For NATO Turkey's strategic importance has changed over

ments across the Black Sea. To some extent advances in technology have meant that satellites

can take on part of this role. But two contributions which the country makes which have not changed are that Turkey holds down some 15-20 Soviet divisions and that it sits across the Soviet Union's sea routes to the Mediterranean and its land and air routes to the Middle

However obvious that last point what is not clear is the extent to which the Alliance would help Turkey if it ever needed to stand up to the Soviet

Nato's doctrine of flexible response has been interpreted the Turks as meaning that the alliance might not neces-sarily respond fully to an attack on its wings. Nato officials are somewhat evasive on the subject of what reinforcements would be available if Turkey

Equally, Turkey's concern for resource

slightly different direction from the rest of the alliance. Many More recently U.S. bases in Turkish officials insist that their country's position requires them to treat with the Arab countries and the Palestinians in a more subtle way than that advocated in Washington and Brussels.

> But it would be unwise to exaggerate such divisions. The generals are strong supporters of NATO. They may be far more worried about the dangers of subversion than they are about the threat of invasion but their perceptions are that the hand of the Eastern bloc lies behind much of the recent terrorism. Certainly such factors as U.S. refusal to back Turkey over Cyprus, in the 1960s, and the arms embargo in the 1970s have caused the country to become a less pliable pact member of the alliance.

> In a way which Ataturk would have supported, Turkey has begun to walk more its own Yet it was always questionable whether this represented a drift towards neutralism. No such drift is discernible today.
>
> * Turkey's Security Policies, by

Mrs. Duygu Bazoglu Sezer, The

security" - sure Strategic Studies, London £2.

Generals wipe the slate clean

THE EEC METIN MUNIR

TURKEY'S relations with the Common Market, the moving hand wrote but, having writ, did not move on. It was lured back again and again to cancel half a line here, wash out a word there until, when the generals seized power last September, they found what looked like a blackboard in a primary school classroom at the end of a hectic day.

Turkey became an associate member of the EEC in 1963, two years after neighbouring Greece took the plunge.

Under the initial timetable, Ankara was to have become a full member after going through a five-year preparatory period and a 25-year transition period. Turkey must take all economic, the preparatory period lasted technical and social measures process of being set up in seven twice as long as planned and problems cropped up during the membership after civilian rule in the Foreign Ministry and the transition period almost as soon as it started in 1973.

In 1976, the Government in Ankara formally proposed that the rules governing the transition period be changed in Turkey's favour. Two years later the Ecevit Government imposed a five-year freeze on Turkish-EEC relations. In 1980 the Demirel Government suspended the freeze and an-nounced that Turkey would put in an application for member-ship before the end of that year.

Before the year ended, however, the army seized power and, as in many other fields, the Generals decided to wipe the slate clean and make the country's mind up for it. After two sessions with General Evren bureaucrats. and his colleagues decided that Istanbul.

This was in keeping with the ago by Mustafa Kemal Ataturk.

Greece's accession in July must have sharpened Turkey's keenness for Community membership. "We have no other alternative," said a senior Turkish diplomat. "Turkey's most meaningful association in

not make sense."

The Generals' decision has received full support from the community

necessary to apply for full ministries, to supplement those was restored (possibly in 1983). Ministry of Trade. A new unit will be formed in the Prime country's Westward orientation Minister's office to co-ordinate initiated more than 50 years them.

As a first step, the Government is planning to implement its obligations to the Community which it stopped undertaking according to timetable in 1976. Tariff barriers are expected to be reduced as planned. Furtherthe West is with the EEC. As more, age-long Turkish griev-the Community expands, so do ances towards the Community our problems. The only course like expatriate workers' moveof action is to get in. Our ments and farm product exports relationship can survive inside.

not outside. Being in NATO, the Council of Europe and the dropped for the sake of improv-OECD and out of the EEC does ing the atmosphere.

> The overall idea seems to be that Turkey should complete its transition period inside the Community as a full member.

Pressure for closer ties builds up

THE MIDDLE EAST

ANTHONY McDERMOTT

TURKEY HAS of late been stressing more than ever the importance of its political and economic ties with Arab countries and Iran. In terms of neighbourliness, this would seem to be both natural and sensible policy, but Turkey's position in the area has always

Turks and Arabs-not least because of the Ottoman Empire which the Arabs helped to dissolve through their revolt in World War One-have always regarded each other with a measure of arrogance and contempt. Until the 1979 peace treaty between Egypt and Israel Turkey was the only Moslem country to have full diplomatic relations with Israel. The pressures for closer

regional ties have been building up. On the political front, in-creasing criticism in Europe of Turkey's human rights record. especially since the generals' coup last September, has accelerated a movement already in existence for other reasons towards closer political links between Turkey and its immediate neighbours.

Economically, Turkey needs these neighbours badly as a source of oil imports, and as newly-discovered destinations for its exports.

Mediator

Apart from attracting friends to supplement ties with the West and NATO, a key motive in Turkey's search for support from Middle East countries has been to win votes, for example at the UN, to back its invasion of Cyprus in 1974, and its subsequent policies towards the

It has worked, too, towards this end through the Islamic Conference Organisation, at whose third summit in Taif last January Turkey was represented by its Prime Minister, Mr. 1980): Iraq 8.5m tonnes (5m Bülent Ulusu, for the first time. Symbolising Turkey's deliberate attempt to be neutral in the Iraq-Iran war, Mr. Ulusu has been a member of the Islamic Conference mission mediating between the two sides. Relations with Israel are now.

almost the reverse of what they were in the early days when Turkey was one of the first

states, in 1949 after the super- 50 companies are at present inpowers, to accord it recognition. Full diplomatic relations were established in 1952.

In general, Israel's military efficiency and its efforts to create on limited resources a modern state have been admired Nevertheless, relations were briefly suspended after the 1967 Arab-Israeli war. The trend towards downgrading relations increased during the latter half of the 1970s.

Last November they were re-duced to a minimal level (which came into effect from March this year) largely as a protest against Israel legislating that Jerusalem as a whole, including the Arab sector captured in 1967, would be the State's united capital. In August 1979, Turkey had become the first NATO country to have full diplomatic relations with the Palestine Liberation Organisation (PLO).

Whether these moves have been fully reflected in Arab support over Cyprus is ques-tionable. The Greek Cypriots for some time have had close relations with the PLO. Furthermore, some Arab countries find it incompatible to oppose Israel's occupation of Arab lands while backing Turkey's occupation of northern Cyprus. Consequently, support is mixed with only Libya and Saudi Arabia as Turkey's foremost backers.

On the Camp David agreements. Turkey has approved the principle of a peace treaty, particularly as a precedent for others between Israel and other countries.

While the direction of Turkey's political relations in the area have been more or less of its choosing, the drive towards closer economic links has been forced upon it.

The first reason is oil. Turkey's domestic oil resources are capable of providing currently only 16 per cent of its needs, and imports in 1980 cost \$3.2bm compared with total exports of \$2.2bn. For this it has concluded import agreements totalling 15.65m tonnes, distributed follows (compared with as tonnes); Iran 3m tonnes (3.4m tonnes); Libya 2m tonnes (2m tonnes); Saudi Arabia Im tonnes (—); the Soviet Union via Iraq 0.9m tonnes (1.3m

tonnes) - ----The second has been the spectacular performance of the inevitabil Turkish contractors—more than membership."

volved. This sector is dealt with in detail elsewhere in this supplement. But it is sufficient to say that in a highly competi-tive market the total value of contracts held by Turkish contractors, mainly in Libya, Saudi Arabia and Iraq is currently \$5bn, and both Turkish bankers and companies involved are confident that this will have doubled by the end of next

The third sector is trade. This has expanded enormously, under the combined impact of the depressed domestic market, the difficulties of penetrating the EEC market, and the advantages of short transportation hauls in serving neighbouring countries. The Gulf War has been a godsend (explaining to some extent the Government's studied neu-trality) with truck transit dues reaching about \$150m this year, carrying anything from Turkish food to uniforms to both sides.

It is too soon to quantify precisely export earning from Middle East countries, except that they were in 1979 worth \$400m and were about twice that last year.

Variety

The impressive feature has been the wide variety of exports, ranging from building materials (1.5m tonnes in 1981 by the State cement corporation), to paint cans for Iraq-buses to Egypt, and mutton, belts (worth \$16m) and beehives to Libya.

If is not just businessmet who have changed their aftitudes. Industrialists were when the newly staggered appointed ambassador to Kuwait touted private sector companies in Istanbul in January and February before taking up his post, announcing that "I am not an ambassador.

I am a commercial official." Companies are now looking outside their immediate neighbours, towards Egypt, and further down the Gulf, and even considering considering orders
Algeria in the Maghreb.

There is, Turkey believes, a genuine community of interests between and · countries of the region. Not least, it feels accepted despite its other political relationships. tonnes) and the United Arab. As Mr. Türkmen put it: "The Emirates 0.25m tonnes (0.35m countries in the area appreciate. countries in the area appreciate. the importance of a strong Turkey, and at the same time, the inevitability of its NATO

Regime fears a hostile campaign

EUROPEAN RELATIONS

JOHN WYLES

UNTIL NOW, last year's mile tary coup had raised only a ripple on the surface of Turkey's relations with most Western European governments. But the question which is now obviously beginning to concern Ankara is whether Europe's pragmatic and somewhat world weary response, to the coup may snon give way to a more active and abrasive campaign for the restoration of democracy in Tur-

With hostility to the military regime clearly taking a strong hold in both the European Parliament and the Assembly of the council of Europe, it appears that General Evren is now trying to build a diplomacy around his oft repeated commitment to hand the reins of power back to a directly elected civilian

government:
Specifically, he has just launched a new initiative designed to remind the European ommunity that the Turkish military Government, like its civilian predecessor led by Suleyman Demirel believes that Turkey's future belongs in the

General Evren appears to want the Ten to push aboad vigorously with implementing the EEC-Turkey Association agreement on the argument that a civilian sovernment in Turkey whenever it is elected, would then be in a better position to make a credible early applica-tion for EEC membership.

Ankara appears to be calculating that the more efficiently it meets its obligations under the agreement and encourages the Community to do likewise, the easier it will be for EEC governments to respond to any popular protests with the defence that the Community is making an important contribution to creating the best possible economic conditions for a return to democracy...

Thus on April 16, Turkey asked for the first ambassadoriel level meeting of the EEC-Turkey Association Council since the association agreement was re-The basic aim of the agreement, which dates back to 1964, is to Community membership through a process of domestic economic modernisation aided by EEC financial and technical support. the gradual elimination of tariff barrises on trade with the Com-munity and full alignment with the Community's external tariff.

On the Turkish side, progress on virtually all fronts had been extremely slow, but early last year Mr. Demirel's Government sought to frame a modernisation programme on the basis of a revival of the association agreement and an unwelcome warning to the EEC that an application for membership was imminent

General Evren knows that his military Government could make no such application, but make no such apprezame, occi-at the Association Council, scheduled for early next month, his Foreign Minister will urge harmonisation of various policies in preparation for membership.

The EEC governments are unlikely to withhold their agreement. None, of course rejoiced at last year's coup. but most were beginning to despair at Turkey's economic and political situation. Since the coup. the Community has winced at each imprisonment without trial in Turkey but largely in fear of possible political reactions from within

At least one Government, Denmark, does however, believe that more pressure needs now to be exerted. Copenhagen has been arguing that the EEC should demand a political declaration on the restoration of democracy from Turkey as the price for finalising a new financial protocol due to come into force at the end of October. Until now, this position has not won much support from other

EEC members. Elsewhere, the European TUC has led the field in cancelling delegation visits and campaigning against the trials of trade union leaders. But in April, Turkey surfaced somewhat unexpectedly at the European Parliament which passed a Socialist group resolution calling for suspension of the association agreement if Turkish democracy was not restored within two months. The Parliament will discuss the

issue again in June. European MPs were almost certainly encouraged to debate Turkey by the fear of being upstaged by the Assembly of the Council of Europe, Its. President, Mr. Hans de Koster, has recently returned from a fact finding mission from Turkey. His report urged that, General Evren be given a little

more time. But more members of the Council than expected questioned this, a hint of the problems which could come.



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Shift in development route

ECONOMIC OVERVIEW DAVID TONGE

THE 1980s have begun with a see change in Turkish economic life. Two decades of protection, a reinforced role for the State, and autarchy are gradually being left behind. In their place is an ambitious programme to open the economy to market forces and foreign capital. Less advertised but equally crucial is a switch of policy in favour of Turkey's large agricultural sector.

Like the last major change of direction, in 1961, this experiment follows an economic crisis in Turkey. But, unlike then, it is being carried through at a difficult time for the world economy. However, change had become inevitable. Just as the political system was failing to produce effective Governments or enact legislation, so industry was cushioned from the require-

economy strives to adapt a culture. Turkey is already a lism as well as the opening of radical shake out is under way, food exporter. Mr. Ozal is dethe country to foreign invest. The widespread sense of the termined to make it doubly so, ment and trade. a majority in Parliament He rapidly gained the support of the minorities with country's most powerful merchant class. Andustrialists. He now has the backing of the military-itself something of an economic force

through its pension fund.
As a result he has been able to see through major changes such as a tax reform and to begin the process of shifting the economic balance in favour the country's farmers and asants. Municipal taxation is to be introduced. Subsidies for bread, which benefit mainly the cities, are being removed.

Mr. Ozal believes the large cities should be relatively

more expensive to live in. One argument is that migration to the cities, with all the social problems this creates, must be slowed if not reversed. But there is also the deter-

was cushioned from the requirements of efficiency or the ment and the major mountry's needs. Now a tougher trialists—to develop the huge potential of the country's aggi-

failure of previous policies was . The magnitude of the change . It was the period when the one of the factors allowing Mr. is best understood by going aged Chevrolets which stalk the

had lost many of those from the minorities who made up its

Depression

Kemal Ataturk started off liberalism, with a relatively open approach to foreign capi-tal, provided it came on fair terms, and espousing a minimum of government inter-ference in the economy. But Turkey was soon to enter a depression, doing so before the world slump. The lack of interest in industry caused the state to take on an initiating role. The policy of etatism was launched,

The private sector was soon in the cheap products of the state economic enterprises. Those fortunes, war-time pro-fiteering and the huge incomes made in agriculture in the years up to the Korean War boom meant that, by the early 1950s, the private sector no longer ed the assistance of the

At the same time the U.S. was pressing Turkey to open

Turkish state.

Turgut Ozal, architect of the back in time. When Turkey won streets were brought in. But an new programme, to launch his its freedom and the modern overvalued lira, inflation, a new approach despite his being republic was set up in 1923 the slump in Turkey's export marpart of a Government without country had little industry and kets and a surge in imports soon provoked a foreign exchange crisis. And now the country set out to industralise through import substitution.

There was always the chance that this would be a success. Replacing imports is a neces sary first stage in the process of building up local manufactur-ing capacity. But in Turkey's case it was accompanied by such strong and durable pro-tectionism that industrialists had no incentive to be efficient, let alone to export. The way Turkey substituted for imports led to continuing dependence on foreign semi-manufactureds as well as foreign technology.

What is now under way is a major attempt to correct these weaknesses from the past 20 years, to dismantle the barriers put by the state in the way of market forces and to encourage firms to export. It is a policy welcomed by the larger industrialists. They have found their comfortable domestic market eroded by the slump and are responding most vigorously to the opportunities presented as the Government seeks to reduce

the constraints on exports. its economy. The 1950s, thus, Many of the smaller firms driving down the mainlines of saw a further period of libera- may be more critical, but Mr. the 1980s.

BASIC STATISTICS 781,000 sq km Population (1980) GDP (1980) TL 3824hm

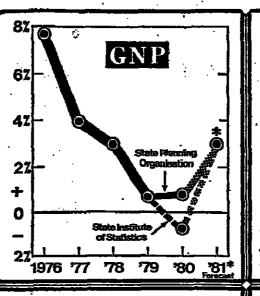
GDP per capita (1980) Trade (1980 estimate) \$2.91bn Exports Imports \$7.2bn Trade with UK (1980)

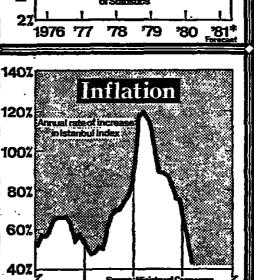
Exports to UK Imports from UK £147.1m Foreign exchange reserves (January 1981)

£=TL 213.27 \$=TL 101.46

Ozal makes it clear that he has no objection to the less produc-tive ones going under. Now the way has been opened for the import of foreign capital and technology and the hope is that later this year some major investors will appear on the scene: The way for this has been prepared without much controversy but there still remains the need for further measures to liberalise the im-

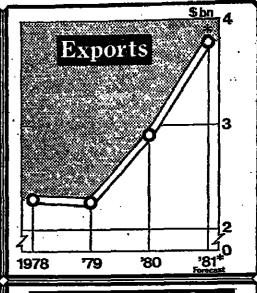
port regime. Some major steps have been taken in what was always likely to be a developing process. However, Istanbul traders say they are only a beginning and warn that the next stage could be more painful for local industry. But, from the evidence so far, that is unlikely to deter Mr. Ozal as he strives to set the locomotive of Turkey's economy





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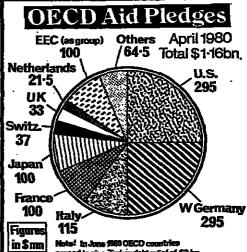
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Optimism the new mood

THE ECONOMY METIN MUND

FURKEY HAS entered the first year of its economic recovery. Perhaps the most important development, compared to the dark days before January, 1980, when the economic austerity programme was launched, is in mood. The depression psycho-logy and inflation expectations are quickly evaporating. Optimism prevails in both Government and business circles. There is a general feeling that things are looking up.

The military takeover of last september gave the austerty programme—now compiled in wo books running over 500 pages—the stable environment without which it could not

The programme enjoys the support of General Kenan Evren, the head of state, and is colleagues. "They are more or it than we are, particularly since the positive results are recoming tangible," said a Labinet Minister.

It seems that for as long as 'he army stays in power Mr. furgut Ozal, the Deputy Prime Minister, will have freedom in nanaging the economy. The general consensus seems to be hat the army will remain in power for at least until mid-

of the economic is to unchain the furkish economy from detailed Government regulations and ntervention and unleash market forces. It aims to solve a gamut of problems neluding stagmant economic rowth, decreasing investment, using unemployment, hyper-nflation, a large balance of ayments deficit and an unven and unmanageable debt

Mr. Ozal's reform measures are arguably the most radical, ar reaching and comprehenive in the country's history. Concether they constitute one of the most important developnents to have taken place ince Mustala Kemal Ataturk tholished the Ottoman state end established the republic in 923. More importantly, there are signs that the programme, absidised by credits from Nestern governments and

nstitutions, is succeeding. There is good reason to elieve that, barring unfore-cen developments, Turkey-he first country to have been ushed under by the upsurge oil prices-may be among

he first to rise. Perhaps the most important ingle achievement to date is he reduction in inflation. Inflation, as measured by the wholesale price index was about 10 per cent in 1980. The ndex's year-to-year increase in he first quarter of 1981 was 40 er cent. The Government's arget is to keep inflation at netween 35-45 per cent this rear and halve this in 1982. "We have broken the back of inflation. Mr. Ozal told susinessmen recently. "However, inflation is a beast with even lives. If we are not areful it can come alive

The other important developnent has been the increase in aports. Encouraged by results n this field the Government has evised its 1981 export target pward twice to \$3.80n—180
xports were \$2.90n—the
ceneral opinion is that exports

viil prehably surpass the \$4bn Exports in the first quarter vere \$1,031m—13 per cent daher than the comparative reried in 1980. The export of nanufactured goods rose by more than 80 per cent to struck the \$400m wark. surpass the \$400m mark.

Agricultural and mineral exports rose by 25 per cent

Another major development has been in the field of overseas construction where the undertakings of Turkish con-tractors are expected to more than treble to \$10bn by the end of next year.

In the last two years, the

Government has won major debt relief-worth \$5,477mfrom its major creditors and revised maturities to its advantage—the ratio of the short-term dropped from 46 per cent to 15 per cent. But debt service is still a heavy burden and will be \$2.4bn in 1981, excluding credits and further debt relief. A fresh rescheduling of \$3.2bn of commercial credit is now on track.

However, Western export credit largely remains suspended, in part because Ankara has slipped into partial default in this field.

Measures in other fields are also having positive effects: a tax reform package, impleexpected to reduce some of the burden on low income groups and ease the pressure on the budget; measures have been taken to reduce the borrowing requirements of the state economic enterprises (SEES) by improving their management and productivity; setting bank interest rates has led to a sharp increase in deposits and consequently to larger resources which can be allocated to investments and export promotion and eliminating Government subsidies of most consumer items has helped cut public spending.

The Government has promised its creditors that in 1981, it will:

- Further
- Decelerate monetary expan-
- Maintain a flexible exchange policy,

 Moderate wage increases,
 Increase domestic savings

and workers' remittances, Concentrate public investments in areas which ease supply constraints, develop domestic energy resources and promote exports.

The target is to raise GNP growth to 3 per cent from about nil in the last two years. The biggest single challenge now facing the Government is to revive investments.

Rise expected The Government hopes to

mobilise public savings through tax reforms—an 80 per cent increase in revenues is expected and improved performance of the SEES and to increase private savings through the inter-

est rate policy.

But this is easier said than done. Trying to boost investments while at the same time trying to reduce infiation is not easy. Money is tight and expen-sive—the cost of a short term loan is about 70 per cent. It is unlikely that the Gov-ernment will release its strangle-hold on money supply until in-

flation climbs down from 40 to

Until this happens cheap credits will be available only to exporters who can use cheap financing at under 75 per cent. While the screams of agony from manufacturers are becoming more audible the Government policy seems to be the correct one. Most companies are cutting their profit margins to increase turnover and cash flow. becoming more cost conscious increasing their capital, floating bonds and realising that to sur-

vive they must export.

The change may be painful but will go towards alleviating what has been a critical structural deficiency. Turkey is no longer a captive sellers' paradise where a captive domestic market can be literally skinned.



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TURKEY VI

Yavuz Canevi

long been a political football, of telling people that they and so it was with some sense of despair that foreign bankers learnt this January that the Exchange Department of the regime had ordered its head, Central Bank, but won general to the way he carried. Mr. Ismail Hakki Aydinoglu, to

to the bank to become deputy governor in charge of Turkey's governor in charge of Turkey's joining the Turkiye Garanti financial relations with the out-

Mr. Canevi came to foreign bankers' notice during the dark days of 1977 and 1978. It was then that the magnitude of Turkey's foreign exchange crisis

Central Bank, but won general respect for the way he carried out his job. His reward was to be removed when the Ecevit Government puts its men into resign.

If that was the bad news, the good news was that Mr. Yavuz Government puts its men into the Central Bank. He went to become deputy

The bank to become deputy

The bank to become deputy

The bank to become deputy

The bank to become deputy

The bank to become deputy

The bank to become deputy

The bank to become deputy

The bank to become deputy

He enjoyed his time there and it was a wrench when the present Government asked him to come back here to Ankara. His wife, who has written a burst upon the world, and Mr. doctoral thesis on Aristotle,

had settled in a teaching job in Istanbul. But eventually he accepted the offer.

Turkey is not yet out of the wood, but Mr. Canevi's task is relatively simple compared with what is was four years ago. Ankara is now playing according to the rules of the game.

being asked to reschedule money which they have already relled over once, but in private, they admit that there is no alternative. Further, they trust the man who Mr. Osman Siklar, the ebullient governor of the Cen-tral Bank, describes as "my

David Tonge



Government tries to stamp out black market deals

BANKING

A FEW months ago, when econrespectable professional woman in Ankara decided to sell her move, she decided to put only half of the TL400,000 (£1,876) proceeds with one of the local banks, where she says it now earns interest at 30 per cent net. On the advice of a friend, the the black market to an electronics enterprise.

Against the TL5,000 she gets from the established bank, the woman receives TL16,000 from the black market borrower, a 96 per cent annual return. only stipulation is that she collects her money in two tranches of TL8.000 on the third and fourth of each month, the same dates on which she originally lent her money in two blocs of TL100,000 each. The risk the woman faces is enormous—she has no guarantee that she will receive her original loans back, or that the borrowing company will even survive the six months. But so far, so good.

Pay rises

The military-dominated government in Turkey is now trying to erackcate black market activities, but they became the norm in the late 1970s. Everrising inflation caused individuals to put their money into enterprises, gold, foreign exchanges, consumer durables and real estate, rather than into the commercial banks. At the same time the banks' own costs rose substantially as their overmanned staffs won big pay rises and as expensive new security measures became neces-sary to resist armed robberies by terrorists funding their own nefarious activities.

Life was a far cry from the earlier post-war years, when Turkey's banking system had grown by gathering deposits from the public. With deposit and lending rates fixed by the central bank and no money market to speak of, Turkey's 24 domestic commercial banks competed through the establishment of more and more branches, by holding lotteries and offering fabulous prizes amid a suffocat-

ing welter of advertising.
Nine of these banks, owned by family industrial groups like Sabanci and Koc. even now illustrate what one international agency official calls the country's "feudal" banking system. At one time, until legislation changed things, these banks could even help buttress the family industrial conglomerates because there was no limit on lending to a group in which the bank held 25 per cent of the

As long as the economy continued expanding fast and prices rose only slowly, margins on lending, even with the taxes successive governments levied, were big enough for the banks to grow. The turn-round came when inflation brought a drain of savings and higher costs, when recession resulted in a decline in quality borrowing and when a foreign exchange crisis meant more limited business The position then deteriorated

equity.

until, by the time of the Demirel Government's stabilisation measures in January, 1980, Turkey's banking system was in dire straits. Then in June, 1980, in an historic move aimed at re-introducing the discipline of the market, the Government lifted almost all controls on both borrowing and lending Henceforth, the banks were expected to compete with other for deposits and No single move has gone fur-

ther to re-establish financial order to Turkey's banking system, although it has not been without problems and has not prevented the hanks from co-ordinating their actions in "gentlemen's agreements." In a revival of faith in the Turkish currency as well as in the Ankara Government, people have poured their savings back the commercial hanks, sitracted by the high interest

Reflecting this, Turkey's sav-



The Ankara headquarters of Turkiye Is Bankasi, the country's biggest commercial bank

ously plunged to low single ments. The central bank also figures. The trend, moreover, is told all banks to place 15 per likely to continue as long as the cent of their lending into inbanks continue to offer deposi- dustrial export-related business tors returns like 42 per cent for -a figure expected to change six-month money and 50 per to cover all exports—and cent for 12 months. With the another 20 per cent into rate of inflation said to be down financing manufacturing investclose to the 40 per cent mark, ment (10 per cent for some Turkey is now one of the few hanks). people a real rate of return on

their money. The Government has assisted the trend by allowing banks to to offer lower rates for medium issue certificates of deposit and permitting individuals to put which banks have tended to cash into the banks anony neglect in the past and which mously at similar high interest rates. This has helped channel black" money back into the formal banking sector, another objective in the bid to bring down the rate of inflation. Now time deposits and certificates of deposit amount to nearly onethird of deposits, compared with

one-fifth a year ago. The banks themselves have not found it easy to adapt to the new system. At one point last year, as if to push them into embracing the change, the government issued six-month Treasury bills carrying an interest rate of 28 per cent. This promptly drained money the banks, and they quickly recognised that the days of old had indeed passed. Other new forms of paper may still be issued by the Government, but this is expected to be for the more direct purpose of sound public financing than to inspire the banks.

One immediate problem for the banks concerned the actual deposit and lending rates they should set. It did not take long for them to form an informal cartel, producing the so-called "gentlemen's agreement " on a uniform structure of interest rates. This pact was more fragile than it seemed. Smaller banks not party to it wanted some of the action and offered still higher rates. The biggest Turkish commercial bank, Turkiye Is Bankasi, saw a danger in this at a time when lending was difficult and broke out of the agreement to match

Concern grew that Turkey might repeat the Argentinian experience—banks there lapsed because the deposit ratestructure rose too fast in relation to the number of quality borrowers. In a move whose effects are ironically reminiscent of the old days, the central bank called the banks in, indicated what deposit rates should be and ordered them to be followed on pain of being faced with penal rediscount rates. Central bank officials appear undisturbed by the gentlemen's agreement—as long, they say, as the banks' rates do not threaten the whole

system's solvency.
At this time, in a separate but related move, the central bank also offered all banks access to rediscount facilities specifically for export-related business. This export "carrot" is a key part of the govern-

ment's effort to harness the to its objectives, the banks ' central bank has ordered them and longer term lending, areas neglect in the past and which the Government would like to see encouraged.

For borrowers, of course, the new interest rate system has raised the costs of bank borrowing starkly, and brought home the determination with which Government is pursuing its policies and its unprecedented preparedness to see companies go to the wall. While the Interest rate on export credit is 27 per cent (and closer to 20 per cent under new taxation arrange-ments just introduced), and between 38 and 41 per cent on medium and longer term credit, in other areas borrowers now pay the banks 100 per cent for their money. Some of them, moreover, are distinctly precarious.

In all this relief has come in small doses - help in respect of credits given to small industrialists, artisans and merchants, and for industry a reduction in the bank transactions tax from 25 per cent to 15 per cent. But if industry is suffering. so too is that sector of Turkey's

peculiar banking system known as the "bankers," the informal, uncontrolled network of brokerage houses which grew up as essential financial intermediaries in the days when the interest rates of the commercial banks were still closely regulated.

These "bankers" thrived in earlier days because the conventional banks were under-tapitalised and always dose to their lending limits. They survived later because with inflation and the drain of money from the banks, there was also a physical shortage of lendable funds. Turkey's fledgling capital market expanded in the late 1970s, as more private sector companies issued bonds to raise the money they needed and the public looked for hetier opportunities. This business went through the "bankers," who had made their fortunes by it, and through more modern brokerage firms which appeared

on the scene.

Full-page newspaper advertisements placed by "bankers" like Kastelli suggest that the market remains active in the sent climate. In fact, business has shown a serious decline. The major regulatory change has been a decision that bonds could only be offered for sale at a maximum of five per cent less than the nominal value. Previously bonds floated by the private sector were often sold on the secondary market at 30

ings rate has climbed back ment's economic strategy to per cent less. Further, the above 20 per cent having previ-help Turkey's balance of pay- "bankers" have been brought

pared a draft law to establish and regulate a more sophisticated :capital: market, something failed to do for decades despite urgings from such international agencies as the World Bank. known, but its main features are likely to include measures to enhance the reputation of those making markets, comprehensive disclosure rules and a strengthening of the accounting

Upsurge

One favourable consequence of the effort to put the Turkish economy back on the rails has been an upsurge of interest from foreign backed banks. Previously only four foreign banks operated in Turkey. Three of these were the "grandfathers" dating from the Ottoman period —the Ottoman Bank, Banco di Roma and Hollantse Bank which commanded a tiny share of the market. The other was the Turco-Arab Bank, a partner-ship of Turkey, Kuwait and Libya-founded in 1977.

Citibank—one of Turkey's biggest creditors—set up a representative office in 1975, and last year received permission to establish a branch in Istanbul with \$1m capital. Within a few months three other foreign banks applied—American Express, Bank of Credit and Commerce international and Bank Mellat of Iran. Amex is setting up one branch with \$1m capital. while BCCI has received permission to establish three

Other foreign banks are known to be interested in Turkey. But, while they are not excluded from any banking not excluded from any banking activity pursued by the domestic banks, they face a banking environment statistical by regulations. I heritage of Ottoman and Byzantine days. Foreign bankers already in istanbul say that anything not actually spelled out as permissible must be presumed illegal rather than legal. They also say that telelegal. They also say that tele-phone and telex services need

to be improved.
Like domestic bankers, forsign bankers hope the appointment earlier this year of Mr. Osman Siklar as the new Central Bank governor will; at last end (cars that the appointment was doomed to become a political one a suspicion that had grown since 1978.

They are also pleased to see the return of Mr. Yavuz Canevi to the Central Bank, he is now deputy governor dealing with foreign transactions.

But they worry about Mr. Turgut Gzal, Turkey's economic tsar-or, more specifically, that more Government officials do not share his market-minded

He inspires confidence. say, and a lot depends on him personally. For everyone, this is hardly a comforting position

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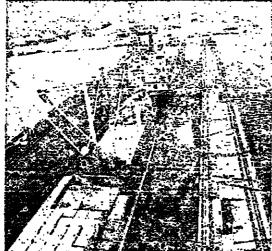
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Squeeze forces change on companies

INDUSTRY

DAYAD TONGE

"NASREDDIN HOCA, worried "NASREDDIN HOCA, worried at the cost of his donkey's food, decided to give it a little less to eat each day. After one month he stopped its food altogether. Three days later the donkey died, cousing the Hoca to complete to his neighbour: Stupiddonkey just when I had trained donkey, just when I had trained it to do without food."

This story about Turkey's most famous folk character is told today by the country's Minister of Industry, Mr. Sahap Kocatopeu, to indicate the plight of Turkish industry. A major squeeze on credit is undoubtedly forcing firms to use their resources more efficiently their resources more efficiently, as is the drop in domestic demand caused by Turkey's economic crisis. But now the question is whether industry needs some stimulus before

Mr. Kocatopou, an ex-indus-trialist—he was head of the major Pasabahce Group, one of the country's biggest exporters, selling goods such as glass—is worried about the numerous state economic enterprises which come under his tutelage. He is also well aware of the pressures which have caused small and medium-sized firms to ask for a change.

Convinced Mr. Murteza Celikel, member of the board of the Istanbul Chamber of Industry, was last year calling on Mr. Tungut Ozal, a chitect of the present policies, not to be "the man who wrote the epitaph on the tombstone of middle and small industrialists." He described the economic nolicy being implemented as totally to the benefit of the large holding companies which have grown up in recent years. But Mr. Ozal is convinced that no change of course is neces-Sary for the time being and in this he has the support of a number of the country's major

Mr. Rahmi Koc, who tuns the country's largest industrial and trading group, is the first to admit that times are tough and that his group is tightening up on the credit it gives to its clients and going slow on the payments it makes. But he argues that "Turkey has paid so much for inflation that we need to suffer a little more to control

Another leading businessman who shows signs of "shell shock" from the effects of the recent past is Mr. Ali Koeman, head of a shipping and manuof TUSIAD, the influential Turkish Industrialists and Businessmen's Assocition. From his office over the Golden Horn, he insists that the economic programme is proving a success even if it is painful for his "On a company basis I have many problems, but as a citizen and head of TUSIAD I fully support what the Government is doing."

The major problems faced by businessmen are the slump in the domestic market, the high cost and scarcity of finance, and the way inflation has made a nonsense of their capital base. They no longer complain about labour problems; strikes are forbidden. They also say that both energy and imported inputs are on the whole available. Virtually without exception all talk of their interest is in exports. Four case studies indicate the problems involved.

Asilcelik: This specialist steel firm represents a \$99m investment, the largest project ever carried out in Turkey, and last year recorded the largest loss ever posted by a private Turkish company, TL 927m (811m). The plant has a yearly capacity of 210,000 metric tons of hot rolled products and is located at Orhangari, about 100 miles south east of Istanbul. Thyssen Edelstahlwerke of West Germany provided process techand manufacturing knowhow. Ishikawajima-Harima Heavy Industries of Japan, provided the main equipment and Kaiser Engineers International of the U.S. were engineering consultants.

Construction of the plant be— Last month it settled the supgan in January 1977 before the pliers credits required to comextent of Turkey's crisis or the plant the machinery imports inoil price shocks were clear. A volved; Mr., Samsa Karaoil price shocks were clear. A volved; Mr., Samsa Karacontributed to financing costs quality of its product and its
taste of problems to come was meanet, general manager of
given during this period when the plant, had just been to

Turkey's crisis or the plant be plant to comsays it has managed to keep
contributed to financing costs quality of its product and its
amounting to around one half of
practice of packaging rather
than selling in built. The plant foreign exchange to pay for the pliers' credit covered by 200 kms of copper wire neces COFAS, the French export sary for the plant: "We arranged credit agency—which, unlike for 150 gypsies to travel round its major European counter-200 kms of copper wire neces-sary for the plant: "We arranged for 150 gypsies to travel round Anatolia collecting copper items which we melted down and had drawn. We bought the black plastic coating for the wire on the black market," says Mr. Tezcan Yaramanci, general man-

The plant, whose major shareholder is the Koc Group, is a crucial one for the economy, with a net import saving of stream when its major client, the car industry, is in a disastrous state and when local investment and production is also hit. The plant is only working at a quarter of capacity. at a quarter of capacity.

Despite this, the plant which employs 1,150 workers is just about meeting its operating costs. Mr. Yaramanci admits that its products are 70 to 90 per cent more expensive than the prices of imported goods. he says that these contain a dumping element. A 29 per cent tariff is charged on imported steel goods.

While Asilcelik could ride these problems, what is crippling it are its financing costs.

The company had a guarantee from the Ministry of Finance against devaluation risks on its \$60m foreign loans. But in 1978 these guarantees were res-cinded. When the loans were taken out the exchange rate was TL 16 per dollar, today it is nearly TL 100 per dollar. A second problem is the cost of domestic finance. Its latest bank borrowings are at rates of around 50 per cent. It has doubled its capital, from TL 2bn to TL 4bn. But it is also considering taking on a new share-holder like the Agricultural Bank or some party recommended by the Government. Government support is needed, and perhaps the financing of its foreign exchange burden with a long-term, low-interest loan. As Mr. Yaramanci puts it: "In

its infancy." The Government has responded to the point about firms foreign debts. It says it will extend eight-year loans for this purpose to a value of TL 8bs through the Industrial Development Bank of Turkey.

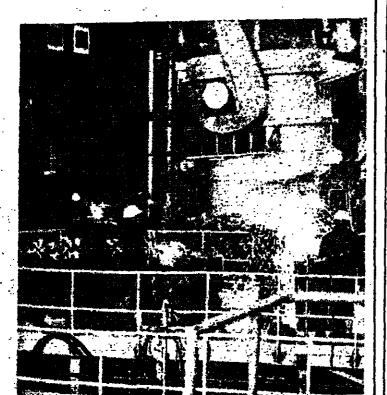
no country is a basic industry like Asilcelik not protected in

Modest profit

Cukurova Machine Production and Trade. The problems of Asilcelik's potential customers are vividly shown in Turkey's plant. This is located on the other side of the country on the rich Cukurova plain, just out-side Tarsus, birth place of St

Cukurova managed to turn in a modest profit last year, TL 12.3m (\$125,000) but its sales figures are a dramatic statement of its problems. In 1976 it produced 782 combine harvesters and in 1977 538. These are made under John Deere licence and Cukurova is Turkey's sole producer. But in the following three years it only produced 180 a year. In 1978 and 1979 the bottleneck was a lack of foreign exchange in Turkey to cover costs of import-ing the 35 per cent of the har-vester which had to be brought from abroad. This year the share is down to 30 per cent. In 1980 the foreign exchange was available too late for the firm's peak sales season. This year production is expected to rise to 360. Now the problem is the collapsed state of the domestic market. Capacity on a single shift basis is 1,200.

Mr. Ertan Akatay, the com-pany's marketing director, says he is about to set off to Syria, Iraq and Iran to explore export possibilities. He might have done so earlier but in 1974 the firm exported to the Middle East and there were problems over quality. Later the licenson had been "hesitant" over Cukurova exporting. But now he is sure of his product. In-deed the company is about to complete a \$29m expansion into the field of tractor production.



The Asilcelit company's alloy steel plant at Bursa

Turkey was unable to find the Paris to sign a FFr 20m supparts, has never really stopped cover for Turkey.

Sasa: A few miles from Cukorova Makina down the road towards Adana is another plant which had begun plant which had begun to expand before the crisis hit Turkey. This is Sasa, the synthetic fibre plant, one of the brighter jewels in the crown of the Sabanci Group and the biggest such plant in the Middle

This \$300m complex has an annual production capacity of 60,000 tons of DMT, 29,500 tons of staple fibre, 8,400 tons of filament yarn and 6,500 tons of tops. It uses two production pro-cesses, one from ICI and the other from Du Pont. The Du Pont line, which involves continuous polymerisation, has an annual capacity of 14,000 tons and a 100 per cent expansion is

expected next year.

The plant has been badly hit by the slump in domestic demand. It has been able to keep DMT production up, largely because it has been able to export to Iran and Yugoslavia, it is even exploring sales to Indonesia. But problems at producers find that they cannot engine plant, says: "The home have led to it clesing down sell, but Mr. Hans Eggerstedt, has come for integration."

According to Mr. Atil Saryal, the assistant general manager responsible for finance and pur-chasing, the plant has no ing powde working capital. Mr. Saryal and Iran. admits that it, like many Last A working capital.
admits that it, like many
admits that it, like many
Turkish companies, had Dogan, head of the
depended feo much on the
Capital Department in Ankara,
Turkish market. But now he
arranged in one week a capital
increase which the firm had
been pressing for 12 years.

set of problems has been encountered by Unilever at its margarine factory at Bakirkoy, an industrial suburb of Istanbul, well outside the Byzantine walls of ancient Companies are part of larger groups. As in Italy in the early 1960s, so in Turkey in the early 1980s, these groups are able to ride the storm when many small of ancient Companies are part of larger groups. As in Italy in the early 1960s, so in Turkey in the early 1980s, these groups are able to ride the storm when many small of ancient Companies are part of larger groups. As in Italy in the early 1960s, so in Turkey in the ea of ancient Constantinople. Its 110,000 ton per year plant is one of the three largest in the developing world. During the early part of the crisis there was

a dearth of the necessary imported oils as well as of the proper seed for local sunflower Vehicles associate which in-production. Many of the smaller cludes a fully integrated diesel producers find that they cannot engine plant, says: "The time

contributed to financing costs quality of its product and its amounting to around one half of operating costs last year.

then selling in bulk The plant. is working 24 hours a day, seven

days a week. Unilever is exporting scouring powder to Russia, Poland

So far there has been little experience of firms merging. The banks tend to move in to companies and either close them down or but in their own men. early part of the crisis there was a desperate shortage of margarine and cooking fats in integration, particularly in the troubled automotive sector. In 1980 the 16 firms worked at an what there was.

"The market was hit, but not us," claims Mr. Melih Yildizlar, who is about to take over as duction (1.098 representing 55 managing director. A shortage per cent of capacity) at all of foreign exchange had meant satisfactory. As Mr. Ziya Ozkan, general manager of the BMC Sanay plant at Izmir, a Leyland

Ali Kocman

INDUSTRIAL WEALTH in Turkey is slowly entering its second generation. The majority of the emplre builders, like the legendary Mr. Vehbi Koe, are still very much alive and kicking.

It would seem that, like Turkish political leaders.
Turkish tycoons are not in
the habit of retiring. But a
gamut of sons and daughters are slowly ascending from basements to spacious offices overlooking the Bosphorous where decisions are made.

Born into easy going wealth, these younger people are a different breed from their elders, who rose from rags to riches concentrating more on making money than enjoying it.

Mr. Ali Kocman, chairman of the powerful Turkish Businessmen's and Industrialists' Association (TUSIAD). is a typical example of this second generation of Turkish usinessmen. Mr. Koeman was born in

Istanbul 38 years ago and went to the local lycee. During his four years at the Istanbul Academy of Economic and Commercial Sciences he worked under his father and spent summer holidays in Britain and

After graduation, he worked for two years in the U.S., and one year in Britain, learning about the shipping business which he calls "my baby." Mr. Kocman's father

Mr. Kocman's father started life as a mining en-gineer but got so fed up with the process of transporting



chromium from the mine to the harbour on camel back that he decided to go into transportation. He now owns the Koctug Shipping Company, one of the biggest in the country, and has substantial shares in the BL plant in Izmir, and other automotive

"My father, who is right at this minute slaving away in the next room, did not have time to complete one single novel in his life." said Mr. Kocman. "He is from a generation of self made husinessmen who had time for nothing else except work."

The son, a corpulent bachelor, seems to have been blessed with more leisure. He is reputed to have the largest collection of Turkish paintings in the country. He is a student of Turkish history and, like many intellectuals, enjoys interminable conversa-tions on what is known as "solving Turkey's problems in one hour."

Fluent in English, Mr. Kotman has been described by an Istanbul socialite as "the kind of man you meet at a dinner party and hope that he is seated next to you."

Mr. Kocman divides his time between Tusiad and his father's business. He has been active in Tusiad, the for-midable lobby of Turkish tycoons, for the past five years and was elected chairman last November. He has led delegations to the U.S., UK, and Japan to help the Turkish Government's fund-raising efforts.

As Tusiad chairman, Mr. Kocman has given full support to the Government's economic austerity programme and its plans to apply for full membership of the Common Market.

Even at the darkest days of economic crisis and political terror, he says, he did not give up hope.

"The Turkish nation has immunity to pain and diffi-culty," he says. "Problems can rock other nations, but Turkey remains solid as a

Metin Munir

t It's made

It could be a car or a pack of margarine.

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As yet, exports are only a small part of our sales, but they are essential for the Turkish economy. If we don't sell our products abroad, we can't buy foreign products.

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We're also heavily involved in efforts to end Turkey's energy crisis. Last year we set up a subsidiary to work with international oil companies, developing our country's 370 million barrels of proven oil reserves and looking for more.

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Strategy has two encouraging features



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ENERGY meeting their

ANTHONY MCDERMOTT

regular long term conservation

measures, or by exploiting fully hydraulic and thermal re-

Thus while oil imports in

1973-before the first round of

major price rises—cost \$222m

and were the equivalent of

nearly 17 per cent of exports, last year, oil imports cost \$3.1bn

comfortably exceeding the value

Turkey's energy strategy are two-fold. First, the terms for

foreign oil companies exploring

Less satisfactory, however,

example has been the colossal

operate at full capacity.

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makes sure the net increase is

reflected in your income

simultaneously!

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been a more realistic ap-

The encouraging features of

of all exports, put at \$2.8bn.

made more attractive and offon a par with onshore operations. The Turkish Petroleum Priority Number One must be Authority (TPAO) is considerterrorism. But after this it is energy. Within this, petrol is a ing an increase in the 35 per cent proportion for export in main priority, and then elec-

This is the assessment of Mr. Kamil Toktas, the head of the Turkish Electricity Authority These inducements have not provoked an active rush for involvement in developing (TEK), and it is not hard to dis-Turkey's oil resources. Current licence holders number 11, But Turkey has been extra-ordinarily slow to publicise the fact that one major reason for its financial plight has been the cost of oil imports. Turkey has been equally slow in trying to close the energy gap either by

established and active: TPAO. Shell, Mobil and Ersan. Huffco the U.S. has licences for exploration around Divarbakir, Elazig, Adlyaman, Mardin and Siirt. Some local companies such as Koc, Eczacibasi, Transturk and Turkan have yet to be active. The same applies to Aladdin Middleast and World

Hopeful

priority development of Turkey's oil resources, the most optimistic view is that new exploration and new techniques for and producing oil have been improved. Second, there of secondary recovery will at proach towards the selection and planning of projects to take best eke out the reserves of middle - aged fields. TPAO remains hopeful that as techadvantage of the vast coal, lignite and water resources. nology develops it will be possible to drill below the 5.000-metres level reached for the first time in April-and discover new fields.

has been the execution of pro-jects, many of which are inexorably slipping behind planned targets. Perhaps the most dramatic and depressing There is no escaping the fact a day (mainly Shell about 21,000 b/d, TPAO 17,000 b/d, and Mobil 5,000 b/d). This was 19 power plant, which is years behind schedule and may never The Czal "stabilisation proper cent down on production in gramme" of January 1980 1979, and TPAO hope that small introduced several incentives scale discoveries in the Dincer in the oil sector. Oil prices, and Shelmo fields in the South which obscurely had remained east will enable and the south unchanged at \$5.21 unchanged at \$5.21 a barrel be kept at a similar level this from 1974 until 1980, were year.

allowed to rise. Currently at \$31.15 a barrel the price is now an important role in helping much more in line with those of In addition, foreign com- loans; one for \$67m for boost-panies were obliged under the ing the recovery of crude from new measures to sell 65 per cent of the oil produced after field-and the second of \$25m January 1 1980 in Turkey, but for exploration in the Hakkari could export the remainder, area in south east Turkey.

foreign currency earned could be used by the companies obligations.

Taxation benefits have been shore exploration has been put offshore production,

almost all in the south-east area of the country, where in spite of the fragmented nature the geophysical structure, the main fields are to be found. Of these, several are well

that Turkey's domestic oil production is extremely limited. In 1980, it reached 48,000 barrels

The World Bank will have Turkey with its oil resources through its provision of two the 20-year old Bati Raman



A petrol station in Istanbul. Turkey imports 250,000 barrels of oil a day

Raman are estimated between next 10 years. 1.7bn barrels and 2bn barrels, and by the injection of carbon dioxide for secondary recovery rate will rise from the present 1.5 per cent to 20 per cent, yielding 57m tonnes (or about 1.1m barrels) over the next 15 years. The pilot scheme is to tart at the end of 1982 and be in From the aspect of the full operation in 1984.

> The consequence is that Turkey needs to import from Iraq. Iran, Libya, Saudi Arabia and the United Arab Emirates about 250,000 b/d to meet its local requirements.

Two factors are liable to increase local consumption. The first is the eventual reflation of the economy during the next few years. The second and save the equivalent of 1.4bn kilo-parallel factor is the expansion watt hours, or about 6 per cent Aliaga, Atash, Iprash and Bat-man—with capacity of over 16m duction is expected to rise tonnes a year and the possible slightly to 24.5bn killowatt addition of two others. This hours, would almost triple the require-

should be greater concern with developing Turkey's other and more lasting energy resources. For the intention, according to TEK is that by the end of the century there will be no power plants fuelled by oil, except for

their emergency generators. Electricity production in 1980 totalled 23.29bn kilowatt-hours. of which one quarter came from oil products, and the rest divided between coal and lignite and hydraulic power with some electricity imported from Bul-garia and the Soviet Union. Installed capacity in 1979 was over

5,000 megawatts. Production, imports, is short of demand. Last year, power cuts were made to the existing refineries—at of production. The same is

TEK maintains that, as

In situ reserves at Bati ments of the refineries in the result of its investment in 18 new power plants, by the end of the second half of 1983 there will be uncut electricity in Turkey. It maintains too that by 1995 Turkey's energy consump-tion and production will total 160bn kilowatt hours, rising to

200bn by the year 2000. Then 100bn kilowatt hours will be derived from dams and the like and the rest from coal and lignite plants. Thereafter, as TEK points out, from 1999 it will be necessary to bring into operation every two years one nuclear power plant with the

capacity of 1,000 megawatts. The State Planning Office (SPO) has drawn up a list of 14 priority projects divided almost evenly between thermal plants deriving their power from coal and lignite and hydraulic power plants.

TEK identifies these as the main projects: Afsin - Elbistan, a lignitefuelled thermal plant.

● The Ataturk Dam, with a alone, are several years behind total capacity of 24,000 mega-even revised programmes, watts—with first of six units in incapable of meeting long-term operation in 1991, and sub-energy requirements, and their sequent ones at three month costs will be enormous.

The Karakaya Dam, with total capacity of 18,000 megawatts, with the first unit ready at the end of 1984-85, and the following five at three-month intervals.

• The Yatagan power plant of 1,000 megawatts capacity, the first of whose five units should be completed by the end of this year, and thereafter at six-

month intervals. • The Soma-B thermal power plant with three units of 165 megawatts capacity.

• The extension of the Keban Dam, which has currently four units of 155 megawatts in operation, but is to be extended by a further four units, each of 170 megawatts, with the first in operation by the end of October. and the rest at three-month intervals thereafter.

These are impressive objectives. The weaknesses the facts that key schemes, to judge from official publications

Project pulled from disaster

AFSIN-ELBISTAN

ANTHONY McDERMOTT

BETWEEN Kayseri and Malayta in south east Turkey, on a high, mountain-ringed plain, bleakly cultivated, lined with poplars and dotted with silver corrugated iron roofs, stands Afsin-Elbistan A-or what has been built of it so far. Reputedly, it will be the largest lignite-fired thermal plant in the world. In full service, it could provide about one-quarter of Turkey's needs, one-quarter of Turkey's needs, and ease its balance of payments problems. Even unfinished, the project is a spectacular sight. There are four three - hundred foot, elegantly curved cooling towers, slightly overlooked by parrow white and red by narrow white and red striped smoke stacks beside them. In the centre an enormous box-like boiler plant

is in place surrounded by roads, and jumbled heaps of giant size Meccano pieces, which should have been stored in warehouses. Two years ago, the project was on the brink of disaster. Between July 1978 and April 1979 virtually no work was The causes were: done. The causes were: terrorism, worker unrest, and inefficient local civil work, the Turkish Electricity Authority (TEK), the main contractor, was penniless and expairiot workers had drifted home.

Today work goes sheed

Today work goes ahead. There are no strikes—by order of the martial law authorities -whose barracks stand to the right of the main entrance, and local morale is higher. TEK is now able to pay construction contractors Foster Wheeler, and the other West German and French contractors involved. Foster Wheeler has changed its site management and its top.

Open drain

Given this improvement, it may sound scurrilous to be critical. But the facts all indicate that, although the project has backed away from total disaster, it could turn out to be the most protracted and uneconomic project in Turkey's history; an open financial drain. On top of that, it might never operate at more than half

The concept is to establish a four-turbine power plant (each overall schedule out, of 340 MW), providing a total of 7.85n kWh a year of of carbon dioxide for electricity. It would be fuelled by the nearby open cast lignite mines, whose proven reserves are estimated at 3bn tonnes enough for a century. Under the description of the

project dated October 1973, the first turbine was to be put between six and nine months September 1977. The first stage that there are blithe plans for its now scheduled to come on Afsin-Elbistans B. C. D and test a year from now in May possibly, E.

1981—and, according to official theory, the others will follow at six-month intervals, with all in operation by the end of 1984.

In practice, the gap between turbines being completed and in full operation, is probably nearer eight months. But this discrepancy is dwarfed by two other factors. The theft of equipment and its deterioration in the open air, has forced Foster Wheeler to cannabalise villages of houses with bright parts of turbines 3 and 4, for silver corrugated iron roofs, the first two, making their completion unlikely. More crucially,

In 1979, the overall cost was put at \$1.5bn. Cost target projections done at the beginning of this year put the ultimate total at 17.12bn Turkish lira (\$16.3bn).

Doubtful

Last month for example, international banks opened letters of credit for \$52m to cover wages for the 150 expatriots in the workforce of 5,000 until the end of the second turbine. It must remain doubtful that the World Bank, for instance, will continue to give support for this which the cost target projections are based. At the end of last month, the first turbine was 39 per cent complete, the second per cent, and the last two 2

per cent How has a project whose theoretical conception is logical and feasible continued to have such problems? The problems, in part at least, come from the isolated position of Afsin, in a plain approached by winding in April.

This makes not only the trans port of equipment from Mersin port, often delayed by customs officials difficult and hazardous but also the erection of a grid system, as TEK officials readily admit, a major problem.

Certain drawbacks have an enduring quality, which even the new determination of the military government has been unable to eradicate. With the notable exception of the erection of the cooling towers by the Turkish Holding company Kutlutas, local work has tended to be substandard and required time-wasting supervision and rechecking by expatriates. Time has been wasted trving

to track down missing equipment. TEK's civil work has been slow and its co-ordination with expatriots weak. Workers' absenteeism has been high. Subunco-ordinated and thrown the smaller details, such as the lack of carbon dioxide for welding tools, have caused delays, As a result, it is not surpris

ing that this major project continues to have problems. Emially, it is not surprising that officials are reluctant to discuss developments beyond schedules and banalities. Small into service - usually anything wonder that the TEK official on site felt inhibited in an interafter completion and tests — view by the presence of the in December 1977, and the local martial law commander infourth in July 1979. In fact, to 20 minutes of vacuosities. But work on the site began in it still gives pause for thought that there are bitthe plans for A MEMBER OF THE KOC GROUP



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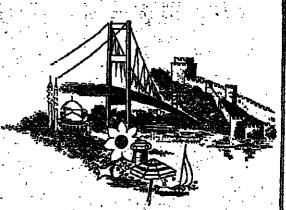
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An essential key to economic recovery and growth

AGRICULTURE

CHRIS SHERWELL

UNTIL RECENTLY, Turkey's farmers had become one of the country's under - recognised majority groups in the post-war dash for industrialisation. Yet Turkey is one of only a dozen countries able to feed itself; it is one of the top 10 wheat and cotton exporters; and it is the world's number one exporter of raisins, figs and hazel nuts.

cultural potential is being seen both by officials in Ankara and both by officials in Ankara and trative example to the rest of businessmen in Islanbul as a the country. The completion of vital element in Turkey's econo- the Seyhau dam, bringing elecmic recovery and an essential tricity and water, and the key to future economic growth arrival of tractors and ferti-The OECD, in its recent report on Turkey, went so far as to say that greater attention to agriculture would "help slow and also one of the most prosdown rapid and now mostly unplanned urbanisation which has vastly aggravated social

agriculture was recognised as harvester assembly plants.

was in the early 1950s and combine the parameter and combine the parameter assembly plants. was in the early 1950s, when agricultural exports were seen as a way to pay for the import of manufactured consumer goods. Good weather, the opening of new lands and increased demand for primary products at the time of the Korean war all combined to make the policy

Later, a decline in world demand and in local output brought a sharp fall in foreign exchange earnings. Although emerging agri-industries in tex-tiles and food processing offered a market, the emphasis in over-: !! economic policy changed to industry and to import substitution. This continued until the late 1970s when, despite the growth in remittances from workers abroad, a new foreign exchange crisis loomed and brought the present rethinking

By last year, agriculture supported 56 per cent of Turkey's the weather and inputs like 45m population, constituted 22 fuel, fertiliser and pesticide per cert of national output and may be used more efficiently, earned 59 per cent of the the fact that the rising trend in foreign exchange won through export. These shares are all crops is disturbing. In addition. smalle than their equivalents yields on grain and vegetables in the 1950s, reflecting Turkey's still compare unfavourably with trend of industrial and urban France for example, production

production from agriculture spread use of modern farming is happier. Since the U.S.

after the Soviet Union. About in size and farmers-117,000 of 57 per cent could be irrigated, whereas only some 44 per cent Government-controlled area. actually is. Moreover, much of it is concentrated in the west around Izmir and in the south around Adana. The vast under-developed eastern region offers is used to make morphine base. enormous hope for the future, especially if land reforms can maceutical companies. be implemented.

Now the country's rich agricultural potential is being seen both by officials in Aphina lisers, set the area on a path which has made Adana the fastest growing city in Turkey perous. Vast expanses of green fields are broken up by the factories of such agri-related industries as textile mills, food

Diversification

With growth has come diversification. The enormous range of crops now grown in Turkey includes not only wheat (grown on 34 per cent of agricultural land), barley (9.5 per cent), fruit (10.6 per cent), sunflower and other oil seeds (7.6. per cent) and cotton (2.5 per cent); It also includes maize, hazel nuts, sugar beet, potatoes, tea and olives.

Trends in output have in some cases been encouraging, illustrating how much yields have improved. Wheat output grew 58 per cent between 1974 and 1980, for example, while sugar heet rose 49 per cent and tea 140 per cent. However, cotton showed a slight fall, potato and grape production was static and tobacco and oil

While Turkey's agriculture may no longer be a victim of output does not embrace more development. But the gap be- of many major crops has been tweer potential and actual static in recent years.

imposed ban on cultivation of Turkey has the third largest 1972-74, the area under poppies denied sufficient financing. igricultural area in Europe has declined. Fields are limited them-are licensed in an official

> Poppies are no longer lanced. Instead, the Government buys the pod and stalk and makes which is sold to overseas pharoutput of concentrate has in-

> Afghanistan and Pakistan. Further advances in diversi-fication and output in Turkish on the irrigation projects the Government is now urging ahead. Turkey has the worst ratio of tractors to acreage in Europe, lower than Portugal's and twice as bad as Spain's More effective application is needed of research on seed varieties, land use, fertilisers and pesticides. Even more and pesticides. Even more vitally, improved packaging and marketing abroad is required.

The problem of poorly organised extension services is particularly attacked by agricultural scientists critical of Government effectiveness in such matters. They say officials fail to reach the farmers themselves, and in the Adana region point to their own success through twice-daily local radio programmes in which timely advice is dispensed to local farmers.

The Government is, however, giving help in an effort to boost agricultural exports. The marketing problem remains, and the lesson is only now being learned that if the best nuts or fruit cannot be brought fresh to the foreign consumer's doorstep, they might as well not be grown. Complicated export formalities are nevertheless being simplified, an export insurance policy is under discussion and tax rebates for different commodities are being applied.

The case last year of a basic commodity such as wheat illustraies the problems Turkey faces over exports. In 1980, in spite of a good harvest, both whent and hazel nuts displayed a poor export performance. In the case of the nuts there was simply a sharp drop in produc. In the south east itself the part of social reform in Mr. Oztrak says that an recent years with the increasing agricultural potential. But it tion. But for the wheat, clash between landless peasants Turkey," Mr. Oztrak says. "We irrigated area of 7,500 hectares mechanisation of agriculture in could yet founder on the rock inadequate Government credit and the feudal agas or landlords want agricultural land to be in Urfa is about to be rented Turkey, and their complaints of management incompetence. simply a sharp drop in product in the south east itself the tion. But for the wheat clash between landless peasants

In the specific and controver- following tough limits on public has clearly happened in the case gramme to breed more producremains high, despite the wide-sial case of opium, the position sector lending meant that the of tea. spread use of modern farming is happier. Since the U.S. official export agency, a State In a Enterprise, - The result was that Turkey's

total exports last year could not even cover the country's vital oil bill. But it is equally rather difficult to see how Turkey can increase its agricultural exports quickly. There is, for instance, a serious shortage of grain storage facilities. The country's real potential is in the medium term, and demands well-judged investment now.

Changes are at least going ahead to ensure better financing of agriculture. In the cause of greater efficiency certain subsidies have been lifted or reduced, notably on fertiliser and other inputs. Efforts are also expected to reduce the gap between producer and consumer prices,

pricing, farmers are to be given the World Bank. crop prices before the sowing time of harvesting. The scale of the rise in guaranteed prices this year remains unclear. In 1980 the increase averaged 100 per cent, more than the previous year although then, too, the rises were substantial.

Incentive

Three areas of the agricultural sector in particular offer notable opportunities — live-stock, forestry and fisheries. Livestock figures in Turkey strong rises in sheepmeat, beef although it is also appreciated and milk production. Output either to cut down a that such subsidies can assist remains slow by European or to replace young the process of diversification, as standards, however, and a prodown prematurely.

tive dairy cattle, for example, countries, Turkey faces a deple- the subsidy has been reduced, In a change to the system of is under way with the help of

The country's large meat season in order to provide an potential has caused some incentive, rather than at the people to start describing people to start describing Turkey as the potential "Argentina of the Middle East" — and the phrase "red petrol" is also gaining currency as Ataturk is once reported to have 1975-79

Turks ponder what they can best said that a "country without fresh and sell to the oil-producing states to keep their cars and industry running. Turkey, nevertheless, still needs to transform its animal assets into high-yield species if it is to improve its exports substantially.
Plain short-sightedness on the

part of Turkish governments has been blamed for the country's show a comforting but slow dis-placement of goats by sheep potential in the past. Govern-over the past 20 years, and ments have neglected to put enough funds into forestry either to cut down average trees or to replace younger trees cut

larger numbers of people rely below cost and remains cheap increasingly on wood for their by world standards. fuel and other needs.

prison sentences relating to criminal forestry damage.

These resources are the third scene that over the past ten largest in Europe and Turkey years, despite all the changes, could undoubtedly develop a the shares in total agricultural bigger paper and pulp industry. output of agriculture proper Last year the State Economic (58 per cent), livestock (36 per Enterprise concerned with cent), forestry (5 per cent) and paper ran at a loss, partly be-fisheries (1 per cent) have cause newsprint had to be sold barely changed.

Like many other developing at a subsidised price. This year tion of its forestry resources as but newsprint is still being sold

Anyone who has visited One curious sideline in Turkey and enjoyed its urkey, however, concerns sea food will appreciate the potential of its Black Sea fisheries. Over the five years inclusive, said that a "country without fresh and sea water catches retrees is no fatherland," and mained broadly static between such sentences, unlike all 250,000 and 300,000 tons a year. others, cannot apparently ever Fishing is still principally a be commuted into shorter terms. small man's business, and in the Unfortunately, around one-fifth Black Sea itself it is a family of Turkey's population is said business in which barriers to

to live in forest areas, and re-sources are thus bound to be It is one of the fir sources are thus bound to be It is one of the final para-depleted without further action. doxes of Turkey's agricultural

Smouldering support for Generals' plan

LAND REFORM

CHRIS SHERWELL

FADED SIGNS near tonely tracks in the Urfa area of south-east Turkey bear a message from the early 1970s which local peasants have since found to be yet another empty official promise: "This road to be built by the Directorate General of Land Reform," they proclaim. General Evren's Government, however, is determined to break with the past and is embarking on an ambilious programme of land reform, beginning in Urfa. The need for land reform soon strikes any visitor to the rural areas of the country. Makeshift tent villages set up by riverbeds in the rich southern plain of Cukurova turn out to be inhab-

district's capital, two groups of farm workers digging potatoes also came from this town.

ited by landless villagers from Urfa. Near Adana itself, the

which had begun seriously to justice." alarm Turkey's rulers.

The undersecretariat responsible for land reform has been absorbed into the Prime Minister's office. It is headed by a minister of state, Mr. Ilhan Oztrak, a relaxed professor of law, who was in charge of the Urfa project when a Turkish government last tried to introduce land reform - following the last period of military rule in 1971.

. When civilian rule returned the policy was undermined, but this time be is anxious that it should go through and that the stalled Urfa project, in particular, should be completed. A the potent local resistance land reform Bill has been formulated, and is due to be alleged to have carried out lies are expected to receive submitted to the National terrorist attacks in the region land.

Security Council this month. and, according to Mr. Oztrak. The principal beneficiaries Parliament has been sust the Urfa land reform area had are expected to be the share-pended, so the law is likely to become a no-go area before croppers who farm the agas' be frustrated by the parties or September 12, the day when the lands and hand over a ten per

who own whole villages lies at efficiently exploited by owners to a total of 4,500 families. The bave intensified the root of the Kurdish unrest directly. We want to see social Government's estimate is that Peasants who

families. where landless peasants live are owned by these agas, some

Terrorism

ing support among villagers for practice. An agricultural insurland reform which buttresses ance scheme is also envisaged. movement of "Apoists." This is ruled out by the courts on generals took power last year. cent tithe, the traditional technical grounds, as occurred before.

September 12, the day when he parties or generals took power last year, cent tithe, the traditional amount dating from Ottoman had to pay a water bill in the times. Available work for these "We consider land reform as area of TL50m (£280,000).

astice."
each family will then be able land are not expected to be
The main target areas are to earn a disposable income of affected by the measures, and the east and south-east of the some £750 a year by growing the Government is apparently country. In these regions vegetables. Another less fertile almost 750 villages fall com- area nearby is also to be rented pletely or partially under the out, he says, and in five years' ownership of individuals or time, when this land is also p of individuals or time, when this land is also decline in farm output.

Even the dwellings irrigated, it will be sold on easy

In the view of one are terms to the families.

The new law, which will conbution and consolidation of land, along with measures to prevent its fragmentation upon Altogether, says Mr. Oztrak. 550.000 presently landless fami-

The principal beneficiaries sharecroppers has declined in

vegetables. Another less fertile unconcerned about the agas. But it does want to ensure that the reform produces no actual

In the view of one university economist, the Government has enough broad support at the of whom own literally dozens tain some 250 articles, is said moment to do almost what it of villages, to cover appropriation, distrilikes, and need not worry about the old links between modern industrialists and --traditional landowners. These, he says. The need to move on the issue inheritance, which occurs under have outlived their useful is emphasised by the smoulder traditional Islamic law and political purpose in supporting political purpose in supporting governments in Turkey.

The Government, he suggests is moving in this direction partly for national security reasons relating to control of the east and south-east of the country, and partly to do what the civilian politicians abjectly failed to do.

The chances of success may be better now than in the 35-odd years since important post-war reforms gave a boost to Turkey's

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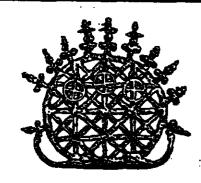
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Remarkable performance in the Middle East

CONTRACTING

ANTHONY McDERMOTT

THE PERFORMANCE of Turkish contractors in the Middle East has been remarkable. Unlike the bulk of Turkish businessmen and companies now driven to exporting because of the depressed local market, the contractors recognised the importance of the Middle East market long before it became fashionable for others.

Sezai Turkesh won a contract not come for three or four years. Nevertheless, a spectacular precedent had been set.

The second factor has been

that this was achieved against the slowness of the Turkish Government to give encouragement to the activities of their contractors abroad. Had they recognised that they were driving these companies to operate almost as offshore ventures, they would have derived more funds repatriated directly from the companies involved and from Turkish workers employed abroad, and could have boosted the sale and export of Turkish machinery at a time when the home market was becoming increasingly unattractive to construction com-

tracting companies were involved in contracts—mainly in Libya, Saudi Arabia and Iraqworth U.S.\$2.5bn. Today, the value of such contracts is about

Pamukbank, which has been involved in financing some of these deals and indeed in one fortnight alone in April this involved some U.S.\$700m worth of contracts in Libya, is confident that the value of Turkish contracts in the Middle East will reach U.S.\$10bn by the middle of next year.

This optimism is justified. Enka Holdings, one of the Turkish contracting pioneers in the Middle East has currently pipeline (worth U.S.\$20m); the activities. pipeline (worth U.S.\$20m); the activities. ing abroad, and has won a trying their l water distribution system in Stamp duties, amounting to U.S.\$25m contract for govern-resist the ten Riyadh (share worth U.S.\$20m); 0.5 per cent of contract values ment buildings in Libya and is inwards again.

and a water channel in Jubail were dropped under earlier expecting a second one in Iraq.

(worth U.S.\$50m). ... legislation.

In Iraq, Enka has subcontracting work on a sewage speeded up the process of obtaining commercial bank contracting work on a sewage speeded up the process of Cement Industry (ICL), which system and cement factory, obtaining commercial bank operates 16 out of the country's worth U.S.\$30m. In Jordan its guarantees, and concluded direct 35 coment plants, appears to be share in the construction of a government agreement to back surviving the construction motash plant is worth U.S.\$40m. Turkish bank guarantees when industry lean days with some and it is exporting to Jordan and Iraq this year 7.5m tonnes of steel worth about U.S.\$11m. In Libya, Enka has formed a

and has one road contract worth U.S.\$10m and a military camp construction deal worth U.S.\$5m. It is preparing another joint venture with Kutlutas for to build the second phase of two housing projects in Mecca Tripoli port in Libya in 1951. The next Turkish contract did Kutlutas itself in the last three months has been invited to tender for seven projects in Saudi-Arabia (including the housing ventures) and reckons

its potential share in these contracts at \$2bn.

Modest

Until recently, overall earnings by Turkish contractors have been comparatively modest when compared with the size ings include the remittances of Turkish workers, of whom there will be about 75,000 in Iran and the Arab world by the end of this year and up to 120,000 next. In 1978 for example net receipts totalled only U.S.\$55m. Accordttractive to construction coming to Pamukbank they will be anies.

Two years ago, Turkish con-rising to U.S.\$500m next.

Part of the reason for this can be accounted for by the cost of setting up operations. But it reflects too the Government's slowness in supporting and encouraging this industry. A major change in the past

year has been closer co-operation between the Turkish Contractors Association and the Government. Once a month, representatives of the former and of the main governmental economic institution meet to consider contracting problems. A decree was issued last month permitting banks to pro-

vide foreign currency loans with maximum maturity of six months in principal and interest the Middle East has currently repayable in foreign currency. four contracts in Saudi Arabia: In addition, changes in the law ntracts in Saudi Arabia: In addition, changes in the law year, which he describes as er treatment plant in now permit the repatriation and "one of transition." In 1980, (with Enka's share use of up to 20 per cent of Mimtas's profits were TL 25m \$50m); for two pumping contractors profits for financing and are likely to be down this a water treatment plant in now permit the repatriation and worth \$50m); for two pumping contractors' profits for financing stations on the Jubail-Riyadh imports or any of their other

they were not acceptable abroad. Turkish contractors may con-

tinue to prosper was the inclusion for the first time of a Turkish bank—Is Bankasi—on joint venture with another Turkish company, Kutlutas for the approved list of the Saudi a U.S.\$260m housing project Arabian Monotary Agency, albeit with a limit of only U.S.\$13m per contract.

To a considerable extent, contractors have been doing well abroad because the domestic construction market is so low, with the public preferring to put money in the bank rather than purchasing houses or flats. During the first nine months of last year, the construction area of building fell by nearly 2 per cent and the number of building permits issued fell by more than one

While, according to provisional data, industrial production as a whole rose by 1.1 per cent in 1980, cement production fell by 8 per cent.
Fixed capital investments in housing fell for the public and private sectors together by just over 5 per cent in 1980—from TL 25.2bn in 1979 to TL 23.8bn. But while the public sector

fears a small increase, private sector investment fell. According to the 1981 investment programme drawn up by the State Planning Organisation, investment in the housing sector is to rise overall by a meagre 3 per

Private sector construction companies are grimly holding on at home and hoping for bet-Ozcan, the chairman of Mim-tash put it: "Everybody is helping everybody else and holding ther breath until cirhad to lay off workers, but as required by the martial law authorities he continues to pay

Out of a total workforce of about 600, 100 have already been suspended, and another 200 he forecasts will follow this year. Mimtas is inevitably look-

By contrast, the public sector, represented by the Turkish hey were not acceptable abroad. success. According to Mr. An additional sign that Mehmet Yildiran, the general manager, profits last year total-

> to reach TL 2.5bn this year. the TCI had made a profit. This year is described as being "static," but like others he hoped that exports would provide the needed additional income. TCI's exports last year were worth U.S.\$97m, but these should rise to U.S.\$150m this

led TL 920m and are expected

Confident

In terms of cement produced, some 10 per cent of the 3m tounes output went on exports tonnes produced this year, more than one quarter would be going abroad, mainly under government to government deals with Iraq, Iran, Syria, Libya and

The TCI is also confident of continuing expansion through involvement in government dam and irrigation schemes. The Turkish Government is also planning to release TL 70on of credit, probably this summer, for investment in housing. Of this, the TCI is confident of picking up about half.

If there are qualifications on the future of this sector, which is fundamentally healthy, they

First, the construction sector in the markets of the Middle East are diminishing as the primary level of infrastructure gets into place. (Reconstruction in Iran and Iraq after the war is an exception here.) As a result, it might be necessary for the broad based private sector Turkish holding companies to think more of diversifying out of pure contracting into the management, building and manning of factories.

Second, as the contracting market in the Middle East becomes more competitive and the Turkish domestic market expands, it will be interesting to see whether Turkish contractors, the vanguard of those trying their luck abroad, can resist the temptation to turn

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Cash shortage delays upgrading Turkey's transit links

COMMUNICATIONS

CHRIS SHERWELL

THE CONSPIRACY between history and geography which has made Turkey the link between Europe and Asia is nowhere more breathtakingly symbolised than in the magnificent suspension bridge across the Bos-phorus. But Turkeys growing role in facilitating trade between the West and the Middle East, so reminiscent of its old "silk route" link, extends far beyond this remarkable structure — so much so that the country, as a communications centre, could one day come to be seen as the

region's Singapore. Not only is a second Bosphorus connection under consideration. In line with the Government's broad emphasis on infra-structure in its economic strategy, efforts are also being made to improve Turkev's vital road network, to electrify the rail system and raise its freight-carrying capacity, to increase the efficiency of the country's main ports and to expand Turkish Air-lines' activities.

Shelved

The task of improving Turkey's transport and communications systems is an uphill one, however, partly because of the country's sheer size— it is 1,000 miles across - but especially because of the overall shortage of financial resources. The question of a second Bosphorus connection, example, was effectively shelved last October precisely for cost reasons, although the Government still feels the link will become necessary in the next

A decision has yet to be made on whether the connection will consist of a second road bridge or a tunnel carrying just rail or both road and rail. The preference is apparently for a tunnel, to be able to link the European and Asian rail networks. Preliminary studies for second bridge were begun in the first bridge, and later underlin stopped. A U.S. consortium limited tarted feasibility studies for a reserves.

of a 6,250-mile trans-European motorway linking Eastern Europe with Asia. Last year 10 countries agreed on a grand design for a route which they said could be in place by 1990.

Traffic on Turkey's urban and rural roads has grown enormously over the past few years, putting them under tremendous strain. Car ownership has virtually doubled over the past five years, as residents of Istanbul and Ankara know to their cost. At the same time, much of the increasing trade during the 1970s between the oil-rich Middle East countries and the West has gone by road through Turkey. The number of transit trucks, for example, rose from 10,000 in 1972 to 110,000 in 1976, and has since soared fur-

The Ankara Government now wants to renew the main northern road between Iran and Bulgaria, and has asked the two neighbouring countries how much they are able to help. The \$400m project is one of several Others under consideration. Others focus on the establishment of kish ports, from which improved roads or rallways wil take freight to the main network serving other Middle East coun-

Top priority is being given to a rail ferry service linking Venice with Mersin, Turkey's important southern port. The big sea hop will take advantage of lower shipping costs, while Turkey's Communications Ministry has plans to electrify the rail link between Mersin and

Also under consideration are ferry services from Romania and Bulgaria to the Turkish Black Sea ports of Samsun, Trabzon and Hope, from which freight could then be taken by road to Iran. These plans would require improvements to the linking road network, and Turkey is anxious to secure help from its trading partners here.

The case for greater emphasis on rail rather than road in 1977 by Freeman Fox, who built Turkey's transport policy is underlined by the country's foreign According to 1976 tunnel under a U.S. AID grant. figures, foreign currency spent Overall costs are put at well over on road transport—spare parts. tyres, equipment and especially

A second connection would oil and petrol—amounted to succeeded admirably, reinfor-probably give a fillip to the idea almost \$2bn. The position cing the boost the port had almost certainly grew worse sub-In 1978, road transport took a

92 per cent share of Turkey's passenger traffic and 70.8 per cent of cargo shipments, and the country is unofficially expected earn between \$100m and \$150m from road transit trade this year. Only about 18.5 per cent of cargo shipments went by rail. This consisted principally of meat, minerals, coal and military supplies. The figure should improve with the hoped-for quadrupling of the railways' transport capacity over the next 10 years.

Marine cargo's share in 1978 was less than rail's at 10.5 per cent, while the comparable figure for air was a paltry 0.2 per cent. Efforts are being made to improve these proportions too, but the obstacles are enor-

One day last month, for example, outside Mersin, 285 grain trucks loaded with wheat and barley were lined up along the main road, queuing to offload their cargoes into the quayside grain silos for export. The problem was electricity cuts which prevented the trucks being tipped up to unload the grain—and the position then had, if anything improved, for the queues were said to have been far lengthier previously.

Such infrastructural problems are the bane of Turkey's economy. The ports suffer badly from shortages of forklift trucks and cranes, an obstacle some operators overcome by using cranes ostensibly in transit elsewhere because four of the sixrailways—a loss-making State Enterprise inefficiency and lack authority have tended to become Mersin to Bandar Abbas. the norm. In the words of one distillusioned shipping agent,

Giving a port to the railways is like putting a train driver in of a transatiantic To combat inefficiency in the also in Turkey's bustling south, the military-dominated Government was forced last year to instal a senior naval officer to

cing the boost the port had already achieved with the ending of labour troubles following last September's coup. The Government is now considering a new law establishing a single administration for all ports, starting at the beginning of Mersin and Iskenderun have

both benefited considerably from the decline of Beirut as a Middle East shipment centre since the Lebanese civil war broke out in the mid-1970s. They have also exploited the trade which has mushroomed -trade in food items between countries like France and Denmark, on the one hand, and Ruwait, Jordan and Saudi Arabia on the other, has encouraged Turkey to do the same, with growing success.

But the most recent boosts have come from the Iraq-Iran war and the release of the U.S. diplomatic hostages from Tehran Because of the war, Iraq has imported many of its civilian supplies through the two ports. There are reports of queues of trucks at the Iraqi border, and a taxl service has sprung up between the south-Diyabakir and towns inside Iraq. When Iraq's refinery was damaged, 1.500 trucks a day were said to be sending diesel

oil to Baghdad. Shipping agents confidently expect Iran's trade with the West to pick up with the settling of the hostage issue. They say they are receiving inquiries from several countries in Europe, and that they expect Turkey to benefit both from main ports are operated by the handling this trade and by selling direct to Iran finished consumer goods and items like wheat—the latter to be sent via

The task of improving the share of cargo which goes by air in Turkey is more problematic than in the case of marine Turkish Airlines is evidently keen to compete for the business of air freighting port of Iskenderun, which is frozen meat, fruit and vegetables abroad. But it apparently lacks the resources to run a service out of key agricultural marketing towns like Adana. exchange end the bureaucratic bottle At the moment Turkish Airlines necks and indecision which is objecting to proposals that threatened to throttle the port's this business should be congrowth. From the comments of tracted out either to the private

Custom Formalities, etc.

First steps taken to set companies on right road

STATE ECONOMIC **ENTERPRISES**

CHRIS SHERWELL

THERE IS a growing impression that Deputy Premier Turgut Ozal, architect and executor of gramme, is ready to see any one of the country's major state economic enterprises go to the ail, simply to demonstrate his fight for themselves.

When Mr. Ozal was asked recently if he would allow the collapse of Isdemir, the huge Soviet-supplied state from and steel plant at Iskenderun, he was brutally frank. "Why not?" he responded instantly. "You have to have the Sword of Damocles over these companies."

But Mr. Sahap Kocatopcu, the the Minister of Industry adopts a more fatherly approach: "I lie awake at nights worrying about them," he tells visitors.

The major losses recorded by the 28 State Economic Enterprises (SEEs) have long been one of the more important factors contributing to Turkey's rate of inflation. The SEEs have been criticised for being badly managed, overhaving payrolls swollen by patronage and being

generally inefficient. In January 1980 the Government took a first step towards restoring some of the disciplines of the market. It allowed the SEEs to set their own prices, with the exception of five basic items—electricity for metallurgy, coal, chemical fer-tibsers and oil and marine services. Prices of other goods ing costs and to provide investment funds. Rises, varied between 45 per cent and 400 per

Tight limits were also imposed the SEEs could no longer come is a more controversial question vate sectors. running to the Treasury and whether any one of them might automatically cover their losses. already have collapsed had the

losses for the year are put by vitally important feature of the some at up to TL 60bn, although state's intimate involvement in given to workers for high prothe OECD, for one, expects a the OECD, for one, expects a TL 30hn surplus.

The OECD also estimates that total revenue for the SEEs when he first set them up before increased by TL 200bn in 1980. the Second World War, namely. It points out that whereas in to spearhead Turkey's modernithe period 1971-79 the shortfall sation in areas of industry and in resources to meet investment had consistently increased, in 1980 the gap has at last snown signs of narrowing, from TL 59hn in 1979 to TL 26bn in

Greater losses

If 1980 is considered disappointing, it is because losses on the "basic" goods and services—notably for the enter-prises TKI (coal) and TCDD prises TKI (coal) and TCDD the private sector. Successive (railways)—turned out to be governments' involvement in greater than anticipated. This the SEEs' production, pricing expected.

Similarly, the hoped-for profit of certain SEEs like Sumerbank or Isdemir was smaller than expected because planned price and with absurd pricing struc-increases were not fully implemented—although some other unacceptable face of Turkish mented—although some other large increases were actually revised further upwards, and revised further upwards, and of ever-increasing magnitude of ever-increasing magnitude are turning a profit after years demands on the budget because

With the limit on horrowing from the central bank, however, the net effect will still be to contractors and suppliers. This effectively shifts the burden to in the economy. the private sector-hardly a desirable outcome for a Government committed to the wellbeing of private enterprises.

It seems indisputable that the authorities' economic measures since January 1980 Assessment of the financial measures been implemented impact of these measures is still more thoroughly.

and a key problem of the Turkich economy. Equally improvement in 1980 may not Turkish economy. Equally have materialised — operating though, the SEEs remain a

> It is generally agreed that they achieved Ataturk's aim when he first set them up before communications where the private sector feared to tread. The SEE's also spurred Turkey's industrialisation to greater heights by providing private sector businessmen with cheap industrial inputs for the ventures in which they did wish

The cost of the policy has been substantial since the opportunity was missed in the early 1950s to turn the SEEs over to was mainly because the rate of and employment policies meant was higher than they became objects of political patronage and institutions to supply work for the un-employed.

Overmanned, badly managed State capitalism, piling up losses of their ambitious investment programmes. Unable to generate capital by themselves, the SEEs resorted to Government adding to inflationary pressures

1980s will be strengthened by narrowing. Both trends mark a the present Government's major reversal of the past. tax reform, introduced in Mr. Ozal is adamant about the January. This will not only infuture. "I can guarantee that on central bank credit to the have, as intended, put the SEEs will also be used to limit wage able than last year." Principles public sector. In other words, under increasing strain. But it increases in the public and pri- have been applied, he says. "The

duced to help tackle the prob- closure.

SEEs' combined operating deficit had risen to TL 36bn (£168m) a major factor preventing a in 1977, and then climbed to TL 52bn in 1978 and TL 71bn in 1979. The hoped-for overall improvement in 1980 may not prove management competence. There will be less interference, ductivity. Expenditures will also be more carefully moni-

On top of this, priorities have been set for SEE investments, according to Mr. Kocalopen. Top priority has been given to the fields of energy and power, roads and transport, and cement, fertiliser and iron and

for support could be further reduced by allowing the SEEs to go directly to the capital mar-ket to fund their capital needs.

The Government will also have to consider at some point whether to sell off profitable and no decision has been taken." says Mr. Kocatopcu. Re suggests that the SEEs could be sold partly or wholly to private sector companies or direct to the public, or perhaps a com-bination of these. One possibility would be to have the state retain a 15 per cent share, to sell 15 per cent to the private sector and offer 70 per cent to

Optimism

All this must await improve ments in both the private and public sectors. But the idea is an indication of the official optimism, even if the immediate picture still seems gloomy besubsidies and cheap official cause of the SEEs' financial loans to recover their losses, weakness. As far as the Government is concerned, the SEEs are making smaller losses and The prospect of an improved the shortfall between their reperformance by the SEEs in the sources and their investments is

Mr. Ozal is adamant about the crease government revenues, it most SEEs will be more profitsystem is responding, As price liberalisation will anarchy has ended." But the plainly be insufficient, other real test will come if and when new measures are being intro- a SEF reaches the very brink of

Nurettin Kocak

tomed to rising at dawn in of and built into one of the 40 per cent of shares in his Sivas, the central Anatolian largest in the country. town, where he worked on his

secondary school years. struction business boomed in and trialisation programme. coming
Mr. Kocak's first job was division.

deputy site manager in a textile

His lahours paid off in 1982

By 1977, when the economic crisis stifled the construction business administration in business Kutlutas was a hold- Geneva and will start at the father's farm during his crisis stifled the construction business It was a habit which came in ing company embracing about bottom next year to be groumed handy when he graduated from 20 firms and employing more to take over her father's com-Istanbul Technical University's than 10.000 people. It diversity panies. School of Engineering in 1955, fied its activities to include Those were years when the con-machinery, textiles, chemicals pre-fabricated Turkey when the Government, housing, its consolidated turn-aided by the Marshall Plan, over in 1980 was more than launched an ambitious indus- \$170m, less than one seventh

Mr. Kocak, at 49, says he can factory construction in Aydin, afford to rise at 7 am. Most of tion company. in the Aegean Region. He was the top executives in his group to work on sites in many parts are either former class mates or ning new contracts in Saudiof Turkey for the following engineers who were with him Arabia—where he has set up a when Kutlutas was a small. "For the first 10 years of my struggling company. According vited to tender for five projects career I did not take any holi
to Mr. Kocak this is one of the worth 82.2bn. days. I rose at 5 am and went secrets of success — "They to hed at 11.00 pm almost every worry about the job more than

He claims that Kutlutas is

MR. NURETTIN KOCAK, one when he acquired minority unique in that although it is a of Turkey's contractors, making shares in the Kutlutas Construction family concern, executive a name for himself in the tion Company, a modest concern boards are made up of managers became accus- which he quickly took control and employees who own up to

His only daughter is studying

Kutlutas was forced by its size to place contracts abroad in 1976 when it won a contract to extend the Baghdad-Daura Therman power station in Iraq. It is building a \$70m foundry coming from the construction in Iraq and a \$360m housing division. another large Turkish construc-

> Mr. Kocak is confident of wincompany-and he has been in-Although construction

a relatively small part of his business he sees expansion opportunities there and believes



siderable growth potential in the Middle East and the Gulf. "Turkish construction firms will have \$10bn worth of contracts abroad by the end of 1981," he says.

Metin Munir

Yildirim Akturk

CALM, LUCID and strik-ingly rational, Mr. Yildirim Akturk has been making a name for himself in inter-national bodies such as the World Bank and the Organi-sation for Economic Co-operation and Development.

As head of Turkey's State Planning Organisation he finds himself regularly dealing with them at pledging and planning meetings. His preci-sion is appreciated, as his key role in the team which is forcing through the Government's radical reforms over the often-Ottoman traditions of the country's bureaucracy. The team set up by Mr.

Turgut Ozal, architect of the reforms, is an unconventional one-for two reasons. On the one hand it is made up of men who first came to prominence during the beyday of the National Salvation Party, the Islamic movement whose leaders now face up to 36 years' prison for breaking the ban on secularism.

Mr. Akturk, for instance, then became head of the administrative board of TESTAS, a state electronics

The second characteristic of many members of the team is that they have both risen to their present position and, paradoxically, been brought in from outside because of their qualifications. In this respect Mr. Akturk's career is representative. Born.

in 1941 in Izmit he has mixed an academic and business career with one in the State Planning Organisation. He graduated with honours from Liverpool University Elec-tronics Faculty in 1961, and had some experience in London at the university and a research centre before joining the SPO. During his five years as head of its incentives Department and as a special research expert he completed courses at Harvard Business

In 1976 be joined TESTAS, being brought back to the SPO by Mr. Ozal in 1980. The day of the coup he managed to have an official car collect him for work—though it took nearly two hours to cross the various road blocks. Now he says he sees the role of the SPO as helping implement the changes under way. Planning, in other words, has become practice.

David Tonge



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'Unrestricted unionism' is out

in Turkey.

They have reduced

es paid to workers —

of hand. Less significant, employees social security con-

tributions have been slightly

Now the aim is to tighten up

the collective bargaining and labour laws. Yet senior ministers

insist they are not against the

workers. To buttress their case they point to five measures they

The first is ordering all com-

panies negotiating collective agreements to pay a 70 per cent

impressive sum until set against

the approximately 90 per cent

inflation at the time the decree

was taken. The second is a relatively-effective ban on dis-

missals. The third is cutting

inflation and thus protecting the

worker's pay packet. The fourth

and perhaps most important, is a tax reform. The average rate

of tax paid by a well-paid indus-

50 per cent to under one-third.

a huge backlog of unpaid

greeted by employers with relief. The intensity of strikes

had reached alarming propor-tions; in the first nine months of

1980 7.8m working days were

lost, six times the amount lost

strikes were about to begin.

That some companies could not

sell their production and were

thus not averse to letting strikes

continue tends to be glossed

over. Also, in the capital inten-

sive industries such as chemicals

employees.

advance to their workers-

Five measures

LABOUR

DAVID TONGE

TURKEY HAS entered the 1980s with a Government trying to re-introduce some of the labour practices seen in the discreet clawing back of some country in the 1950s. Now, as of the rights won by workers. then, strikes have been for They have decreed that pen-bidden unions pressed to keep sions are to be paid at 60 per out of politics, and a single con- cent of the average of the pre-federation encouraged—one set vious five years' earnings; up on U.S. lines and with U.S. before the rate was 70 per cent

In time strikes may be reallowed. But what is clear is the (admittedly large) severthat today's rulers do not ance bonus paid to workers. countenance allowing a return The State Accounting Office has countenance allowing a return to the . "dangerous and unpast decade.

The problem is that in recent years, Turkey has moved far from the conditions of the The cities have burgeoned and the industrial labour force has soared; in the 10 years to 1977 it doubled. Returning workers from abroad have brought tales of labour practices in West Europe. And; most important, during the 1970s the unions had grown accustomed to being a power in the land.

The expectations of organised labour had become high. Certainly, there were severe problems in the situation which had arisen, but in changing situation the Generals have taken harsh steps.

Part of their approach involves a frontal attack on the unions. They have banned strikes and abolished collective bargaining; wages are now fixed by compulsory arbitration in a tripartite body in which workers are poorly represented. trial worker or senior civil servant has fallen from around

The Generals have aunched a systematic campaign to curtail trade union activity. Finally, they have caught up on They have allowed Turk Is, a moderate federation formed in severance pay for retiring State 1952 and having 1m members, to stay open, but they have frozen its operations. Members of Turk Is have received circulars from the confederation saying that they must not recruit or organise in any way. Three union congresses have been allowed in Ankara, but not in any previous year, and further one in Istanbul, the country's ndustrial centre.

While Turk Is has been masculated, the more active radical left-wing union DISK has felt the Generals' "Iron "Iron which was formed in 1967 and had some and petroleum, workers had be-

Abroad, the criticism has been far tougher. Last month the International Confederation 500,000 members, has always insisted on its political as well as union nature. The Generals have Suspended DISK, arrested its leaders and many, if not most of them, have been subjected to torture. They are now accused of "setting class against

Mr. Otto Kersten, General Secretary of the ICFTU, said Generals' approach is a more tht Turk Is's membership could be suspended if its General Secretary, Mr. Sadik Side, continued to hold the post of Minister of Social Security in the General's cabinet. warned that Turkey's membership of the International of the previous three years' Labour Organisation was under

limited the number of monthly EEC unions, has also come out though these, too, had got out

> ward major claims at a time because of the slump in the economy. Secondly, there was a major difference in perceptions of these claims. A few major strikes in the tions of these claims. A fre-quent demand by workers was for a doubling of net take-home pay. But to an employer this

While employers complained at the level of claims, they also criticised the rights exercised by unions in a country where unemployment had risen to around 20 per cent of the

meant a trebling of his wage

A further issue was severance pay. For the employers protection in a country with- and rubber. In many of these out proper unemployment industries foreign capital has benefits or comprehensive old- a major stake.

up a mission to Turkey complaining at the "wholly unacceptable suppression of human and trade union rights" in Turkey. reply on the other issues. He worst in Europe and the working week the longest. In a growing economy this conflict between Party to the (illegal) Com the two sides could probably nist Party of Turkey.

have been borne. But once Turkey's economic crisis began to develop something had to

Membership surge

Turkey's experience of free hallenge. collective bargaining only goes The European Trades Union back to the 1960s. The 1961 Confederation, the grouping of military intervention led to the introduction of the right It needs to be stressed that all was not well before the coup. In the first place, inflation caused unionists to wife and adoption of a trade union law based on Western practice. Such items as the check-off system for union contributions in union membership.

> disenchantment among some of its members. These broke away in 1967 to form DISK. DISK has always seen itself as class union movement on the lines of the left-wing confederations in France and Italy.

It has done less well than Turk Is in the State sector and in industries such as textiles where small traditional enterprises with limited union organisation exist alongside larger production units. But this was a crippling burden it was soon to attract workers but for the unionist high levels in capital intensive areas such of severance pay was his only as metals, petroleum, chemicals

ge pensions.

The unionist also had his between the tough, professional stance DISK adopted when it a number of factions ranging from the Republican People's

Its present General Secretary. Mr. Abdullah Basturk, made it his first task to weaken such influences. But he also strongly believed in the need for workers to have a political movement in a country where they had no political party in parlia-ment to further their cause.

It was this which led DISK to support the massive May Day rallies of 1977 and 1978 the last of which supporters of the CPT unfurled hundreds of banners calling for the legalisation of the party. And it is this which has caused the mili-tary authorities to set out to crush DISK.

In revising the laws covering trades unions and collective bargaining, the authorities are expected to set tighter limits on unions' political activities. Today they are forbidden to give financial support to political parties in the way that, say, the British TUC supports the Labour Party.

The authorities are also expected to define the functions of union representatives and to amend check off practices; the present mechanism has contributed to the fragmentation of Turkish trades unions, of which there are now over 900. But a lock, stock and barrel redrafting does not seem necessary . or at least so concluded many of the speakers at a recent seminar in Istanbul of representatives from the Ministry of Labour, Turk Is and the univer-

But there is a burning need to speed procedures at the labour courts so that they begin to provide the protection for employers and in particular workers, for which they were set up. Then, some solution has to be found for the problem caused by the existing early retirements allowed in the state sector. Men can retire after 25 years' work and women after 20 years, meaning that the state pension burden is

However all these points are resolved perhaps the crucial issue for the 1980s will be what form of political expression Turkey's workers will find. In the 1970s, the lack of political representation helped contribute to the way that they proved a fertile ground for radical ideas from the left and to an indefinitely lesser extent

For Mr. Halil Tune this situation must change. It is unlikely to do so soon, but it is equally climate of industrial peace can survive without firm police



Oktay Eksi

Journalists in Turkey, but Mr. Oktay Eksi, chief leader writer of the country's largest newspaper, Hurriyet, makes it clear that it is not impossible. His sometimes - trenchant editorials have for instance criticised the military for harassing journalists. paper has also printed the occasional story on sensitive topics such as torture. Like other papers it is liable to be telephoned by the military. But the only real trouble it has faced was when it refused to obey military orders to correct a story it had written -four of its top executives were promptly detained for

two-to-12 days. Mr. Eksi is realistic about the problems: "We have to accept that under a military regime we cannot write as comfortably as under an open regime." He says the paper tries to be careful in sensitive areas. It cannot criticise Ataturk or his principles and cannot criticise the regime or armed forces as such though suggestions can be made for their better functioning.

He is not new to such prob-A journalist since leaving university in 1952 he observed the 1961 coup while doing his military service. He then became one of the youngest members of the Constituent Assembly. In 1971 resigned his job as head of commentaries at the Turkish Radio and Television when the military took over. Today he still believes in the constitu-tion he worked on. He says it might need some minor modifications but that no constitution could have survived. the politicians Turkey had in the past two decades The paper he works for has

been a remarkable success story. Set up in 1948-on May Day, like other moves by today's publisher Erol Simavi —it was the first to introduce the colour printing makes the Turkish something of swap shop. was the first to introduce regional pages and the first to start printing ... Europe for migrant workers. start printing in West' It prints 660,000 copies in Turkey and 100,000 in West

Its size is something of a protection but it is certainly true that its centrist line, causes it to be less critically, scrutinised than more radical papers such as Cumburiyet, whose sale is frequently interrupted by the martial law authorities and whose journalists have even been summoned in over articles on

As for the future, the chief leader writer of a paper whose name means Freedom says: "We just have to be careful." David Tonge

come used to pitching high claims, and obtaining them. But at home and abroad the Government has run into considerable criticism. Turk Is has been largely silent but its long-time president, Mr. Halil Tunc, from the right. traditionally a moderate, has recently begun to speak out. He has criticised employers for being allowed freely to "misinform public opinion" since the coup and to blame workers as being unlikely involved in the terrorism that Motorcycle police patrolling the streets of Istanbul racked Turkey.

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Military regime's big victory is restoration of law and order

YIOLENCE

METIN MUNIR

NIGHT AFTER night Turkish television has been showing groups of bedraggled youngsters, arrested with their weapons. The message is clearthe fight against terrorism is

being waged successfully.

It is in the field of law and order that the military regime in Turkey has scored its quickest and largest victory.
Eight months ago on the eve
of the coup the country was
on the verge of civil war as left
fought right, Kurd fought Turk
and Sunni fought Alevi. Hundreds died every month in hitand-run murders, riots, armed clashes and massacres. In many parts of the country armed political gangs ruled in no-go areas where state authority was vir-tually non-existent. Terror permeated everything and everyone's life.

The situation now is drama-tically different. State authority has been re-established and the people's confidence in the future of their country largely

The Government says that while it is too early to declare victory over terror-acts of violence in the post-coup period dropped by 80 per cent and continue to fall. In the seven months since the coup 360 people have lost their lives in terror-related incidents. In the two years preceding the take-over an average of over 200 people were being killed each month.

The entire country is under martial law and under curfew between 1 am and dawn, Martial law commanders have been given a virtual free hand in uprooting terror, and they enjoy virtually unlimited powers.
Since the coup, four people

three leftists and one rightist

have been tried and hanged

for acts of terror. According to

official figures there are about the "seeds of terror" 26,000 people in jail—80 per cent leftist, 10 per cent right wing and 10 per cent belongdespite the to Marzist Kurdish seces-

sionist groups. Some 14,000 are described as militants" belong to underground terror organisations. About 30 of these organisations have been broken up and many of their members are before martial law courts.

More disturbingly, about 200 members of the Revolutionary Workers' Unions Confederation (DISK), including the en-tire leadership, are in prison. The regime has also arrested the leadership of two extremist parties. Mr. Necmeten Erbakan, chairman of the pro-Islamic National Salvation Party (NSP), and 34 leaders of the party have gone on trial for conspir-ing to establish a religious state in Turkey. Mr. Alparslan Turkes, chairman of the ultraright wing Nationalist Action Party (NAP) and 500 party members are in prison awaiting trial. The death been sought for him and 219 other leaders of the party. It was one of his followers who tried to kill the Pope last

The administration believes terror was fed from abroad and -while not naming namespoints an accusing finger at neighbouring Soviet Union. According to the military's thinking, terror in Turkey was part of an overall Soviet plot to destabilise the Middle East and establish control over it.

"We seized enough arms to equip an army," said a Turkish general. "Most of them were in the hands of people who could not afford proper shoes. How can somebody who cannot afford \$10,000 machine pistol? Ob viously someone else paid for them and sent them to Turkey."

There is no shortage of conspiracy theories in Turkey and little use in recounting them. What is beyond theory is the fact that Turkey was ready for of terror" and, outward calm,

Inequities in wealth, uninst land distribution particularly in Eastern Turkey where the Kurdish minority lives, unemwhere the ployment, inflation and lack of opportunities for the young are a few of the causes of terror. The problem is further com-

pounded by the high birth and urbanisation rates which have turned the large Turkish cities into—in the words of a Turkish sociologist — "nurseries for terror." The degree to which the army

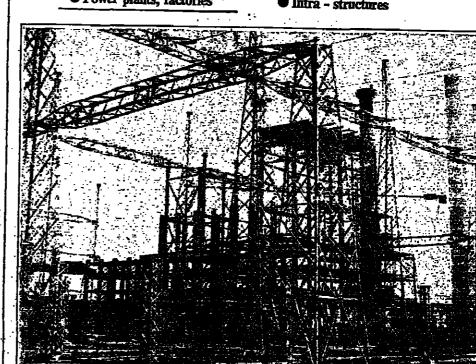
succeeds in undoing these Ills will in the long run be more critical to the law and order situation than anything else.



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Attracting visitors is a top priority

TOURISM

BARBARA SMITH

FIFTEEN YEARS ago a trip to the Eastern Mediterranean was considered slightly daring. Now a holiday in Greece is common-place and comparatively risk retaining a wild and frontier that is still not geared up to prices.
flavour. In 1980 it attracted handle volume trade. flavour. In 1980 it attracted only slightly over 1m tourists,

and Mediterranean coastlines are among the most beautiful and least spoilt of the region. Inland too. Turkey has much to rugged landscapes, relics of Turkey easily rivals Greece in other areas too: its cuisine

is of exceptionally high stan-dard, its arts and crafts are renowned, its people and hospitable. And equally important, repeated devaluations of the lira over the past few years have made Turkey an overall cheaper place and comparatively the free, as close to 6m tourists vacation spot. But turkey had last year could confirm. Turkey, its clear disadvantages too. The main ones are a bad public and a tourist industry

In tourist potential. Turkey dwelt on the drugs trade, as towers over its Hellenic neighbour. The Turkish Aegean film. Over the past four years. however, the main worry and deterrent for tourists, and this time with justification has been tourist numbers had been rising modern Islam. Istanbul, bridg- dropped right back to just bones over the fact that mistrkes economy.

ing two continents and the over 1m. The army takeover were made in the past and that The outdated 1953 investment successive capital of three world in September of last year some time will be needed to law is being replaced by one

rve to allay fears and remove this particular obstacle to larger

identified tourism as a top priority sector and in April he issued a stern warning to anyone interfering with the care-free enjoyment of tourists. Special security measures are being introduced to protect foreign visitors from disturbances and strong punishments are to be meted out to anyone caught charging unreasonable

could provide only 56.000 licensed beds and generally the Only a i per cent of the budget over the past 18 years, and less than 1 per cent of capital exrampant terrorism. Until 1977, penditure, has been devoted to s of steadily if not spectacularly to Tourism and Information, Mr. and reach 1.7m. By 1980 they had Ilhan Evliyaoglu, makes no

healthy

ourist numbers.

One of the faults of previous
General Evren himself has administrations was to spread scarce funds too thinly. Now not only is tourism to receive 5 per tions, but this money is to be concentrated on four rather than 104 locations. Antalya is to receive half of public funds as well as a \$26m World Bank loan: the other three areas are Izmir, Ephesus and Islanbul.
The Government clearly can-

not afford to do much more than Throughout the 1960s and public image will not on its own structure, the rest must be left 1970s endless newspaper reports be enough. Last year, Turkey to investors, Turkish and dwelt on the drugs trade. as could provide only 50000 foreign. "Promotion of invest-ment" rather than "promotion of tourism" is the key, stresses Mr. Mustafa Turkmen, the deputy under secretary at the Ministry of Tourism. The red tape is being cut and the incenment in fourism no less than in any other sector of the Turkish

empires, possesses perhaps less brought a period of calm to rectify them. "We are engaged replete with generous incentives known but no less spectacular Turkey which should in time in creating an environment for including tax exemptions and including tax exemptions and guarantees of capital and income repatriation. Applications for tourist investment will from now on be handled exclusively by the Ministry of Tourism rather than by the 11 or so separate ministries whose

> The Tourism Bank of the Republic of Turkey has also been given a new lease of life
> -a capital injection of —a capital injection of TL12.5bn to add to the meagre TL2.5bn it started with in 1960. Last month Mr. Cafer Canli, General Director, described as imminent the signing of a loan agreement with a Belgian com-pany for a TL600m, 400-bed project in Antalya. The atmosphere is clearly changing. Mr. Turkmen said that in his 10 years at the Ministry he had never received so many never received so inquiries from potential investors. These include the

approval was needed previously.

Hilton and Sheraton chains. But until the new projects come on stream and demand come on stream and demand Gobal and Cosmos Tours he picks up, the large tour stressed that until numbers operators may continue to shun warranted charter flights, the Turkey. A survey of UK tour cost of packages would remain

operators makes rather dismal reading. All of them claimed that city tours of Istanbul were popular and some, such as Sunquest, reported bookings up 50 per cent this year over last. But outside Istanbul, cancellations or total lack of interest were the norm.

Sovereign has had to with-draw its 15-day coach tour, lack of demand caused by a relatively uncompetitive price was given as the reason. Thomson Holidays was forced to cancel its package tour to Moglu because the new Dalaman airport had delayed its opening by a year. Now this is to be opened next year for charters encourage investment in badlythe mood is still quizzleal.

"Not an easy country" was how a spokesman for Thomson

characterised Turkey. He felt the hotels along the Aegean did not yet satisfy his com-pany's requirements. Like

A baker displays his wares in Islanbul

unattractively high.
The Turks are realists though and they are not expecting a wild tourist boom. By 1985, they hope that the number of beds will have tripled and the level of revenue increased five

Risks will have to be taken if Turkish tourism is to emerge

pared to take some end investors in an enhanced and are finding it easier to commit

But ultimately the main spur for Turkish tourism may be consumer disaffection with consumer disaffection with overcrowding and pollution further west in the Mediterfrom the doldrums. The ranean and Turkey once dis-Government in Ankara is pre- covered is rarely forgotten.

Aim is a generation taught to have no truck with extremism

EDUCATION

ANTHONY GREENE

TURKEY'S EDUCATION ministry bears the proud style of "Ministry of National Education." The title is a clue to its role in society—and to the ex-pectations of successive govern-ments of varying political hues.

Essentially, Turkey's educational system is a legacy of the Ataturk years. During its heyday in the 1930s and 1940s it vas a prime instrument for Kemal Ataturk and his successors when trying to build up a rew middle class with new cultural orientations as a bul-wark for the fledgling Turkish

This helps explain why, after the revolution of 1980, the Ed-ucation Ministry was one of the half dozen singled out as needing a military man at its helm. General Hasan Saglam, a retired army officer, was selected. He and his officials are now in the advanced stages of preparing what has been heralded as

which is being contemplated is years. pedagogical in its aims. The military have said many times since taking office that henceforth Ataturkism, the creed of Mustafa Kemal, is the only ideology which will be tolerated in Turkish seats of learning.

The hope is that stronger dose of Ataturkish doctrine. combined with the weeding out teachers committed to extreme left or right wing views. will help create a new genera-tion of Turkish school children impervious to the appeal of shares the widespread assumption of many Islamic societies

tional reform mooted a year carlier by the Demirel Govern-ment. This was talking vaguely of introducing Islamic religious media, is one of the key figures classes, with instruction in of the recent upheavals in of the system from the begin-ning of primary school. This the terr would have been a virtual re-versal of everything Ataturk country.

the system (which is still major metropolitain centres) and that they want vocational and technical education spread more evenly across the country. Improvements are promised in foreign language teaching (which lags far behind the country's needs) and science. But pronouncements so far make it clear that the rewriting of textbooks on history and political subjects may constitute the brunt of the effort.

Until the new education law is passed it will be hard to judge the reforms. But drafts of a new university law have given a taste of what could come. They foresee abolishing the cherished automony of the universities and reducing the powers of university staff. They say a professor or lecturer absent for 10 days will be deemed to have resigned and demand they clock in at 8.30 am. University fees for students would be introduced.

A major turning point may come on June 23 when the National Educational Council, a kind of teachers' narliament However the major overhaul meets for the first time in six

Problems

Meanwhile the need for a drastic readaptation is obvious. Turkey's schools and institutions of learning are beset by grave problems of both quantity and quality.

Quantity is an issue simply

because there are too many people coming into the system each year for it to be able to educate them properly at the present level of resource allocation. Turkey devotes a lower proportion of its GNP to education than any other European country. Yet 60 per cent of the young.

The main goal of instilling even greater awareness of Ataturk's revolution and its principles into the young is a far cry from a proposed and aged below 20 and ine number of students in high schools rose fourfold between 1960 and 1975. There is a shortage of vocational schools and the jobless, prospectless far cry from a proposed is a shortage of vocational schools and the jobless, prospectless far cry from a proposed is a shortage of vocational schools and the jobless, prospectless far cry from a proposed is a shortage of vocational schools and the jobless and the jobless, prospectless far cry from a proposed is a shortage of vocational schools and the jobless, prospectless far cry from a proposed is a shortage of vocational schools and the jobless, prospectless far cry from a proposed is a shortage of vocational schools and the jobless, prospectless far cry from a proposed is a shortage of vocational schools and the jobless, prospectless far cry from a proposed is a shortage of vocational schools and the jobless, prospectless far cry from a proposed is a shortage of vocational schools and the jobless prospectless far cry from a proposed is a shortage of vocational schools and the jobless proposed is a shortage of vocational schools and the jobless prospectless far cry from a proposed is a shortage of vocational schools and the jobless proposed is a shortage of vocational schools and the jobless proposed is a shortage of vocational schools and the jobless proposed is a shortage of vocational schools and the jobless proposed is a shortage of vocational schools and the jobless proposed is a shortage of vocational schools and the jobless proposed is a shortage of vocational schools and the jobless proposed is a shortage of vocational schools and the jobless proposed is a shortage of vocational schools and the jobless proposed is a shortage of vocational schools and the jobless proposed is a shortage of vocational schools and the jobless proposed is a shortage of vocational schools and the jobless proposed from his rural and traditional background by his modern school and exposure to the mass

> Turkey. the terrorist gangs recruited their membership all over the

profession carried Ataturk's sionaries of radical modernisation, often coming into violent conflict with the village imam and aga (landlord). Their radicalism took a more leftward turn in the 1950s and afterwards when conservative groups were in the political ascendant. Impoverishment further contributed to radicalisation. For many sons of peasant families or landless agricultural workers, becoming a teacher was the easiest way of escaping from the

soil. But it was a temporary, unsatisfying and underpaid The lowly economic status of the teacher contributed to increasingly politicised. TOB DER, the main professional association, was closed down at the time of the coup just as its predecessor TOS had been military intervention. It is un-

likely to be reopened. Quite apart from the numlum and syllabus are open to

the curriculum provides for the teaching of too many subjects at too superficial a level: even rooms, which is not the case in many Anatolian lycees. As a result, critical or inno-

vative thinking is discouraged. Learning by rote from text books predominates. The number of Turkish school leavers who have an adequate grasp of their own language and can express themselves effectively in it tlet alone do advanced problems in mathematics or physics) is very small. The prestige of the humanities is

Recent trends in Turkish educational practice, partly in-spired by Western example and cational partly by the need to cope with enormous classes, have not helped. Many exams take the form of multiple choice tests. Intelligence tests have come to it is assumed that students with

Teachers' training facilities pressing ahead. To enshrine for long.

The military say they are also pose a problem which is their changes in the system, they also determined to improve not merely educational. During are setting up a National Education of opportunity within the 1930s, the new teaching cational Trust, chaired by the present minister. It will rely heavily biased in favour of reforms into the heart of the on voluntary contributions and Western Turkey and the three countryside. They were mis- potentially will offer a vast range of education services from the writing of textbooks to the huilding and equipping of Businessmen schools. others can buy seats on the trust and these seats can be bequeathed. But the trust is only open to newcomers for the next year. Critics of the trust, who are headed by forme Premier Bulent Ecevit, claim the Educational Trust take power out of the hands of future governments and ministers of education and place it in those of the trustees of the NET.

Widespread

project has been the launching of a new mass literacy programme. Illiteracy is still wideclosed down after the last spread in Turkey, even though over 90 per cent of eligible children now attend primary

There will be a self perpetuating

Estimates vary sharply, but of creating schools and teachers and nearly half adult Turkish for them, the Turkish curricu- women are still illiterate.

lum and syllabus are open to Literacy rates diminish among criticism on many fronts. Based the elderly, among women, and on 19th-century French models. habitants. Spreading literacy in Turkish is expected in eastern Turkey to reduce separatist senwhen there are sufficient timents among the largely teachers to man the class- Kurdish speaking population. But it is not yet clear that the programme will have much im-

> problem for the military is that of religious vocational education. During the 1960s and 1970s heavily in religious education. helieving that a trained clergy would be a bulwark against the spread of Communism. But the curlook which has generally prevailed in such schools has enerally been closer to that of Dr. Necmettin Erbakan than that of the founder of the Turkish Republic, who victually

Turker's soldiers are caught in a dilemma. They want an not be Islamising or traditionplay a major part in university alistic but will not steer the entrance exams, partly because young towards political activism on the Left either. Given the It was from this stratum that provincial backgrounds will be country's social and demo-he terrorist gangs recruited very weak in all formal disci-graphic problems, this may turn The military meanwhile are will not be able to hold its own

banned religious education.



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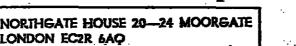
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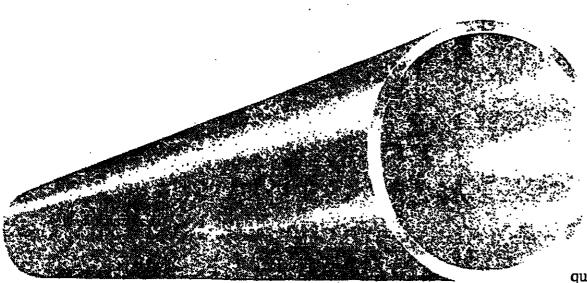
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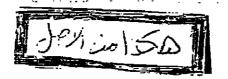
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Yasar Kemal

LAST WEEK saw the publica-wandering and working in tion in London of Yasar Kemal's Anatolia. He has won the prize is his eleventh book to appear France and in Sweden where in Britain and the 112th edi- he lived, has been nominated tion abroad of the works of a for the Nobel Prize. What man who tells, like no other, Kazantzakis is to the Greeks, the tale of Turkey under change. he is to the Turks.

kish literature with his first at one point his own skills novel, "Memet my Hawk," the almost led him to become a

the West knows as progress. Many are set in his homeland, the Cukurova plain in the south, and movingly evoke the dust, the heat and the struggles of the area as cotton and tractors came in and traditions, brigandry and the nomads went

The Saga of the Seagull." It for the best foreign work in

A warm, ebullient 58, he is Mr. Kemal was born one year happy to describe the 15 books before the Republic was formed he has in mind to visitors to in 1923 but he has drawn on his apartment up the Bostraditions going back to Homer. phorus. These are for the As a youth he was struck by future, but it was in the 1950s the storytellers who used to that he set his stamp on Tur-travel from village to village and story of a village lad who takes minstrel. His vocabulary is one to the hills to champion the of the richest in Turkish writing and he has used the epic His 25 books since this describe tradition to bring the life of the people and life of Anatolia and the effects on these of what

In joing so he has brought out the extent to which popular tales and poetry are an expres-sion of revolt. He recalls as influencing him the lines: "The State has issued an edict. The edict is the Sultan's, the mountains are ours."



from a line of feudal landlords and his mother from brigands. his father assassinated in the suffered less than many writers

lems in Turkey, and most of Turkey's leading recent writers have spent years in prison, but that he has avoided politics in Mr. Kemal only had a brief spell behind bars in the 1950s. He calls himself a Socialist

His own family combined both and in the 1960s was one of the e power of his writing de- His own family combined both and in the 1960s was one of the from his long years elements in that his father came leading members of the Turkish

Workers' Party. been active in Turkish writers' associations. He appears to have because of the drop in book sales Writers have often had prob- since the military took over.

> As for the present, he insists recent years: "I have too many works in my mind to be able to afford distractions."

> > David Tonge

A land of poverty stripped of its former glory

EASTERN TURKEY

EIGHT MONTHS after the coup, Mr. Hasan Celebi, a 24-year-old Kurdish aga (landlord) in Siverek, still carries a pistol in his belt and is afraid to go out unaccompanied. His home is ready for siege.

The basement windows of the large, century-old stone building on a narrow, cobbled back street, have been completely bricked in. The windows on the first floor only have box-like openings through which attackers can be fired on. The main gate, opening into a spacious courtyard surrounded by high walls, is of solid wood reinforced with iron bars. When one knocks on it, the head of a sentinel appears somewhere on the roof to make inquiries before the door creaks open.

"The Apoists are to brame," said Mr. Celebi, a slight man wearing baggy trousers. He sat on a tiny stool, inches from the floor, his 10-year-old son in his on a tiny stool, inches from the floor, his 10-year-old son in his lap. About half a dozen of his men squatted along the wall in the shade, smoking silently.

The land is mountainous, ment.

The Apoists are but one of through banditry.

The Apoists are but one of through banditry.

The coup has brought calm to secessionist groups which sprang the whole of Turkey, including up after the mid-1970s, as politic the south east. There is a drop the south east. There is a drop the south east. There is a drop the south east. the shade, smoking silently.

"They want to do away w

murder and oppress.' Mr. Celebi is a member of the Siverek, a town of about 50,000 people, in the province of Diyarbakir. The Bucak also own villages around Siverek, together with the peasants, houses and land.

and the Apoists, a Apoists made an unsuccessful attempt to kill Mr. Mehmet Celal Bucak a right-wing member of parliament and the head of the Bucak clan, as he was

breaking fast during Ramadan at a relative's village house. The Apoists fought to liberate the peasants from the centuries old yoke of the agas. They also dreamed of setting up an independent Kurdistan in the Kurdish-populated south eastern regions of Turkey, along the borders with Syria, Iraq

and Iran.
The Kurds make up an estimated seven million of the 45 million population and regions settled with them correspond to about 30 per cent of Turkey's territory. These are the most backward regions in Turkey, where in many regions agas and sheiks rule with the support of the Central Government.

easants, houses and land. upper Mesopotamia to become refused they either had to live About three years ago Siverek a major centre for Turkish or go elsewhere.

The major cities of the region by nearly one-third. Even now, The major cities of the region by nearly one many like Gaziantep, Urfa and Diyarmany shops are still barred and like Gaziantep, Urfa and Diyarmany shops are still barred and many houses empty despite the Kurdish Marxist underground bakir have a long history as many houses empty, despite the group, organised by a dozen trading centres, but are now presence of a large number of Kurdish university dropouts.

The feud started after the tive centres without much of "I own nine villages," said. tive centres without much of the lustre of their former glory.

The poverty of the land is aggravated by the unequal distribution in land ownership, a heritage of the Ottoman times. According to one calculation, third of the arable land.

Nearly 40 per cent own no land at all while the rest own small, uneconomic plots. Only about 10 per cent of State investments and under 3 per cent of private investments in an average year are made in the south-east. Under 3 per cent of total industry is here.

Mechanisation of farming has been faster in the east than in the west, depriving many peasants of their livelihood and forcing them to emigrate to cities in other parts of the country.

The rich prefer to invest their earnings in the west, depriving the region of the funds that

The greater part of the region tical terror became a part of is drained by the Euphrates daily life in Turkey. Until the and Tigris Rivers which run in army seized power these flour-Bucak clan, one of the most gorges cut deeply into the ished, creating no-go areas in a powerful of the Kurdish clans surface. Land is devoted to dry number of towns like Siverek. which live in south eastern farming for cereals and there where Ankara had virtually no Turkey. Their home is in are large areas of grazing used control. Hundreds of people by both cattle and sheep. But were killed as the terror groups a massive irrigation and hydro-electric dam is now planned, and police. As in other parts the Ataturk dam. This could of Turkey, the common folk cause the huge Haran Plaio in were forced to take sides. If they

"I own nine villages," said Hasan Celebi. "The Apoists forced away the peasants from seven of them. They told the peasants that if they continued to work for me they would be killed. In some of the villages less than 3 per cent of the they carried out their threat, south-east's population own a I have 30,000 acres of land. I was able to plant only 2,000

Other people in Siverek pro-tect the Apoists and condemn

the Agas.

The Agas oppress the people, rape their women, steal their harvest, murder those who raise their heads," said one.

. Terrorists

According to the Government, the Apoists are terrorists who formed armed gangs to annex the south eastern regions of Turkey. About 450 of them are standing trial in Diyarbakir and about 2,000 others are in gaol being interrogated. They are being charged with murdering 243 people in the last three years and financing themselves

in the number of terrorist acts

return to their homes Probably recognising the social and economic ill which led to the separatist movements and terror in south eastern Turkey, the military regime is conducting a study of the region. A land reform Bill is being drafted and should be before the ruling Security Council before the end of summer.

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Wealthiest region relies on farming and trade

THE AEGEAN

METIN MUNIR

THROUGHOUT history the Aegean has been a prosperous region where civiliations flourished. It appears to ride out Turkey's economic crises more easily than areas such as Istan-

"As far as we are concerned the crisis is over. We are expanding, exporting and invest-ing," says Mr. Ali Nail Kubali. the deputy director of Yasar Holdings, the large Izmir based group comprising Turkey's largest dairy and hotel, and a virtual monopoly in paints and chemicals, fertilisers and beer. Executives at the main local newspaper Yeni Asir reflect this optimism. "We are used to being number one in the Aegean. Now we plan to be number one in Turkey," they say.

The port city of Izmir, in ancient Smyrna, is in that part of Asia Minor where classical civilisations, particularly Greek, had their greatest impact. Many of the best known

sites, Pergamum, Telmessos, Miletus and Didyma are in this region. The Meander (Buyuk Menderes) and Hermus (Gediz) valleys are still famed for their agricultural wealth.

district. Owned by Scottish, which in 1980 made 3.056 English, Italian, Jewish and lorries, 696 pick-ups and 361 tractors. It has the only fully-Mansions are now completely integrated diesel engine plant overtaken by vegetation and the in Turkey. Last year its bill ravages of time. Fire destroyed for imported parts from Britain much of old Izmir in 1922. Now came to \$20m, while it earned a modern spacious town rises \$4m in foreign exchange by above the slightly noisome

Nato's 17 nations flutter in the BL at Bathgate in Scotland. breeze on the sea front to mark. This is now concentrating on where it houses Nato's south- larger tractors. east beadquarters.

arily to agriculture and trade. Large alluvial lowlands, among the most extensive in the country, mild winters and hot summers combine to mean the Aegean produces more, in value terms, than any other region of Turkey. Its population densi-ties are also among the highest in the country.

High-value crops

The farmland is primarily devoted to the production of high-value Mediterranean crops. The Aegean is responsible for 60 per cent of Turkey's tobacco. 90 per cent of its olive oil, 35 per cent of cotton, and practically all its figs and sultanas.

Izmir, Turkey's largest port after Istanbul, dominates the region. The Gulf of Izmir is one of the best natural harbours in the Aegean, protected as it is from the open sea and free of silting. Over the past two decades the city has started to industrialise. The industry is mainly agriculture-based, but new groups like Yasar Holdings are beginning to spread into other fields. Aliaga in the north of the city is one of the country's three refineries. It was supplied by the Soviets.

Traces of Izmir's old mercantile wealth remain in the the area is BMC Sanayi, an stately homes in the Bornova associate of Leyland Vehicles district. Owned by Scottish, which in 1980 made 3.066 exporting lorries to Cambodia waters of izmir harbour. It has and Britain, tractors and spare expanded under the republic parts. It is now going to sell and is the third biggest city small tractors to Britain, replacin the country. The flags of ing a model previously made by

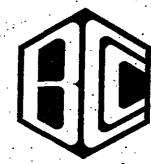
Apart from sales to Britain, The Aegean is Turkey's Mr. Ziya Ozkan, the plant's wealthiest region, thanks prim- general manager, says the firm is pressing the issue of third world exports. "This year we will take part in 12 trade fairs." We have entered the markets of Zaire and Saudi Arabia. It is a beginning.

The classical sites, element climate and the lovely coast make the Aegean one of the most important for Turkish tourism. The new international airport in Dalaman, Mugla, will be completed at the end of this summer, giving easy access to such places as Bodrum and Marmaris. An international airport is under construction in

The rate of urbanisation in izmir, which has a population of under 1m, is the lowest of any large Turkish city. Peasants are content to stay on their own farms, which are bringing them higher returns every year as a result of more intensive methods of farming and higher market prices. The distribution of land in this region is fairer than others - feudal landlords, the bane of life in the south east do not exist here, neither does the dire poverty, ignorance and tyranny that goes with it.

The Aegean has other distinguishing characteristics which aid prosperity: the birth rate is lower, infrastructure better, and the quality of life is higher. Political terror did not affect the region as severely as it did other parts of Turkey, although some of the most violent workers' riots occurred in Izmir in the state owned Taris textile plants.

Izmir itself is luckier than the other cities. More than 80 per cent of houses have electricity — double the national average. Ownership of cars television sets, radios, refrigera-



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TURKEY XV

Growth rate highest in Europe

POPULATION

CHRIS SHERWELL

TURKEY'S GENERALS are so worried by the country's high rate of population growth that they are considering whether a new policy is neaded. They planning education programme within the army itself, something never done before, and Turks can soon expect advice along with commercials during their favourite television pro-

At 2.3 per cent a year, the net rate of population growth in Turkey is easily the highest in It means that more Europe. than 1m people are added each year to the present total population of over 45m-or, as one topbusinessman anxiously points out, 300 more children at the national breakfast table

every day. Some 60 per cent of Turkey's population is under 20 years of lage. Turks are leaving the country in droves in search of opportunities elsewhere, and as many as Im now work abroad. Internal migration has accelerated, and the flight from the land has intensified the _strain on services in the crowded

population soared to 44 per cent :20 per cent, and in 1990 it is expected to be over 60 per cent. stanbul's population is officially under 5m. but local residents put the number in the larger

Ataturk Boulevard is as busy as the Champs Elysees it seeks to emulate, while 'Adana in the south could soon overtake Izmir probably the country's fastest growing centre.

At one level Turkey's population problem seems to be no for concern as it is one of the few countries in the world that can feed itself. But the allimportant need to export in order to pull the economy round may have to go unsatisfied if increased output must be used to meet the demands of an exploding population.

Of seemingly greater comfort are statistics which suggest that Turkey's people are more progressive in their thinking than the successive governments which have refused to get to grips with the issue. Fertility surveys conducted every five years since 1963 show that a relatively small-sized family is now becoming the norm in Turkey, even in rural areas.

Modern methods

Ninety per cent of "evermarried" women, for example, say they want only two, three or even four children. Of those already with three or four children, a significant proportion did not want their last child. More than half of all women in Turkey, moreover. The rotio of urban to total already practise some form of contraception.

The need would thus appear to be less to convince people to limit their family size than to educate them in the use of more modern contraceptive methods. But there must still be concern



Turkey's burgeoning school population with a picture of Atalurk, whose principles they learn early

methods are so tiny, that effective dispensing and use of contraceptives depends on such factors as the gender of the person doing the dispensing, and that it is still possible to find men in Turkey with three wives and 22 children.

Abortion and sterilisation remain illegal in Turkey, although it was found as long ago as 1959 that the majority of maternal deaths in Turkish villages were actually caused by abortion. An abortion law might, however, win broad public support in Turkey at the moment. Certainly the present government of soldiers and technocrats appears more receptive to the idea of a comprehensive population policy than the politicians they replaced.

Some of these politicians still believe that Ataturk's reasons the manpower was short, still apply. prepared to embrace.

that the number using modern The Law on Population Planning -finally passed and extended in the 1960s-did not bring their arguments to a close, even though it lifted the ban on contraceptives and created a family planning programme.

Even now some rightists believe Turkey needs a population equal to the Soviet Union's or that manpower is still needed to boost industrialisation, or simply that family planning is immoral, unethical, atheistic or

dangerous.

If the reverse case is more compelling and economy cannot afford a high population growth rate, it is still remarkable that the Government appears ready to consider a population policy at all. Like the land reforms it is also contemplating, population is a longterm matter, bardly crucial to immediate future for boosting Turkey's nopulation democracy in Turkey. But it is in the 1920s and 1930s, when an issue Turkev's generals seem

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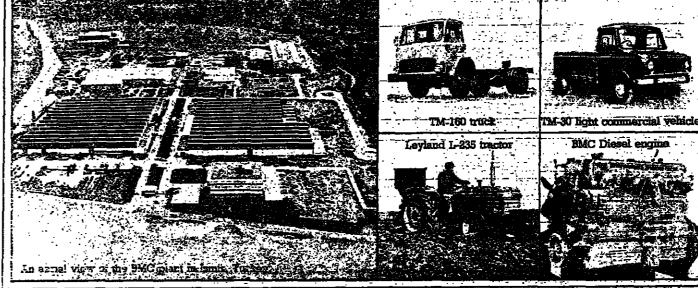
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Regime to uphold secularism

RELIGION

ANTHONY MODERMOTT

SECULARISM -- or the disestablishment of Islam in Turkeywas one of Ataturk's Six Arrows, the policy planks of Kemalism. To judge by his own words in

rule is a weakling. No weakling

commanders, who took power last September, to uphold this Arrow as firmly as the other suspended National Salvation Party (NSP), and 33 of his supporters, were put on trial last month. Professor Erbakan was charged with acting against

Constitution, and with trying to change the political foundations of the state. His sentence could be 36 years in jail.

This trial reflects military concern on two levels: first, that Islamic fundamentalists might get the idea, as in Iran and Pakistan, that the state could and should be run on the basis a dead thing and A ruler military are trying to enforce, who needs religion to help him On the face of it, the political record of the NSP would not support those fears. Formed in It is an earnest of the January 1970 by Prof. Erbakan Ententions of the military as the National Order Party, it was closed in May of the following year on grounds of the constitution's violating five, that Professor Necmettin rulings on parties through antisecular propaganda. It was re-established in 1972 as the NSP, and drawing its support from the poorer areas in southeast Turkey it won 48 seats in 1973 elections. This fell to 24

enough to qualify the party for inclusion in both Demirel and by Mr. Bulent Ecevit. Ecevit cabinets, Erbakan was a deputy Prime

Minister to both mea. The prosecutor in Prof. Erbakan's trial charged that he tions, and the subsequent was benind a series of meetings realisation by most politicians between 1978-80 at which hundreds carried banners pro- directly out of politics. In the of a Koranic constitution; and claiming "the se-ular state will results of elections this view the biography Grey Wolf he second, that hy exploiting sects be toppled " or " The only way has been broadly shared by the and minorities they could is Islam." In August, the last electorate. In a period of four "Islam," he said, "this present a direct challenge to straw for the army was Mr. years between 1924 and 1928, theology of an immoral Arab, is the law and order which the Erbakan marching through Ataturk discovered the Control of the control of th Turkey's religious Konya. under banners in capital. banned Arabic script with some 80,000 supporters, many wearing hierarchy to the civil service, - equally banned - turbans, nationalised the calling for an end to secularism. One group refused to stand up for the national anthem. Shops selling beer were stoned.

In spite of incidents such as these, and, in spite of the dislocation caused by terrorism and an acutely depressed economy. it is hard to conclude that Islam is more apparent as a direct and anti - Government force or dramatically in practice than it ever has been in a population of whom 98 per cent are Moslems. True, on Friday mornings in ministries work stops at mid-day for prayers in the corridors. Outside Ankora, buses are likely to stop for the same purpose. Perhaps more young women wear scarves wimple-style, and men beards. In the south-east more women wear either colourful or more stately blue chadors. The call to prayer is sung out five times a day in Arabic—which was re-introduced in 1950 after being proscribed by Ataturk. who ordered the call to prayer to be proclaimed in Turkish.

Exploitation

But there is no evidence that there are either politicians with the national charisma or overall national circumstances they

are Sunnis and the rest mainly with some input from Christian Shi'ite Alevis. The lutter tend and pagan rites, and with its to be found in the poorer areas and have allied themselves mosque attendance, fasting more with the left. This is partly and abstinence from drink. because their interpretation of provides a spiritual and social Islam has always tended to be service outside some of the more radical, but also because, stricter confines of the as a minority, they would prefer orthodox branches of Islam. to be associated more closely with a secular oriented Government than a right-wing Government whose allegiances would centres around the author of be closer to the Sunni majority. Jacosm in Turkey, Ataturk, At be closer to the Sunni majority.

There have been two disturbing examples, in particular, of Christmas in 1978 at Kahra-shrine was being erec maras in southern Turkey the departure hall, when riots broke out between A huze, hollow orthodox Sunnis and Alevis. In frished like anyone else as it July of last year, more than 60 passed through the security people died and Alevis fled their checks—was set up in its homes in Corum, north-east of midst. Behind was hang the Ankara. The Sunnis tended to red national flag with white support the right-wing parties, crescent and star-but in such

People's Party, formerly headed

The main reason for the endurance of Turkey's secularity is the extent to which Atzturk assaulted its entrenched posithat it was a force better kent phate, abolished the religious fez, subjected the religious religious endowments, and closed the dervish religious

Crippled

In 1928, Islam stopped being the official religion of the state. Islam has remained-barring occasional crippled as a political force and its senior officials come affairs, which is in turn attached to the Prime Minister's office. The 40.000 or so Imams, literprayer leaders, and 1,500 muftis are appointees.

At the same time as upholding Ataturk's secularism, sucing the present one-has been prepared to overlook its own rules in relation to the dervish orders such as the Nrkshibendis, the Mevlevis, Bektushis, and the more recent comers, the Suleimancis and Nurcus. They are, in theory, illegal as well as being secret societies, although some of their rituals have been downgraded to tourist performances.

At Hacibektash, a 6,000

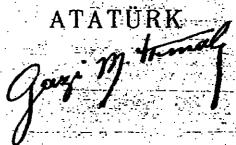
population market town in the middle of a broad agricultural plain 150 miles south east of could exploit to create an Iran Ankara, there is an attractive or even a Pakistan. With fair shrine, mosque, museum and precision, a Turkish official has courtyard visited by thousands summed it up that Turkey has of people a year paying tribute "no shah, no Savak, no to Haci Bektash, himself the some times disputed, founder More disturbing should be of the order. Officials occept the fact that political parties in that the Bektashi order particular from the right have in its more relaxed attitude exploited inter-sectarian relitowards Islam (and most gious tensions. In broad terms. Bektashis are Alevis from two-thirds of Turkey's Moslems small towns and villages).

In the end, if there is certain sort of ideology being re-fostered, it Isranbul airport last month as The first occurred at tions of his birth, a leafy

the Justice Party and the new a way that the crescent formed Fascist National Action Party, a nent halo over the head of while the Alevis have tradition- the Father of the Turks.

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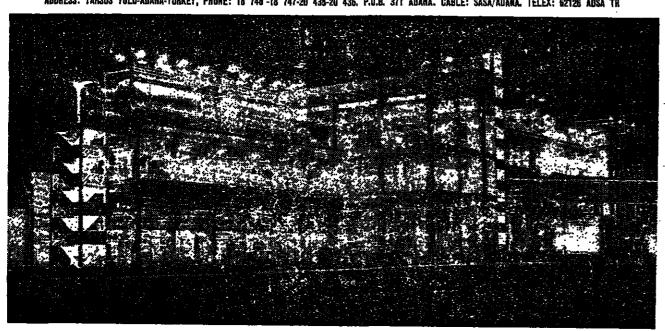
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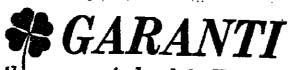
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A difficult market which has plenty of business to offer

TRADING

NORMAN COYEY

WHEN TURKEY is mentioned to any group of British business men; as many will say "Why trade with Turkey?" as will admit to doing regular business with this difficult but potentially important market of 45m people. There has not a foreign trade surplus since 1946 and Turkey has long suffered and still suffers, from a chronic shortage of foreign

In the 1950s and again at the end of the 1960s payments in respect of imports fell badly into arrears and big debts piled These debts were eventually settled: the use of cotton exports to settle some of them was to establish Turkish cotton on Liverpool and other exchanges. But there were obviously some very disappointed suppliers who vowed never again to trade with this EEC-associate. Even bigger debts in respect of imports were in-curred between 1977 and 1979. However, the majority of these were for shipments for which export insurance cover had been secured from the Government agencies concerned. On the other hand, some \$1.2bn is due to uninsured Western exporters for shipments made beween 1977 and 1979.

Settlement

many thousands of creditors concerned have formally accepted one of the two forms of settlement which were on offer until the end of last October. Settlement in foreign exchange difficulties, why trade with over a period of 10 years was Turkey? offered as the alternative to payment in limited-use Turkish liras within two years.

It would be useless to deny that the accumulation of these debts has not badly dented Turkey's credit ratings abroad, but a sense of proportion is necessary. Probably about 60 per cent of the total amount unpaid according to the Central Bank's books has actually been settled by the importers con-cerned through the so-called parallel market"; many other suppliers shipped at prices which included provision for long-delayed settlement and yet others are receiving (unofficompensation for

regular suppliers to Turkey who took a calculated risk to maintain their presence in the

There are, of course, other deterrents for would-be traders with Turkey. Despite recent moves towards liberalisation, the regulations governing both imports and exports are complex and stringently applied; the foreign exchange regula-tions, which are still based on a law passed in 1930, have been so often amended that even the experts are often baffled as to

One of the shortcomings of the 1954 Law for the Encourage-Foreign Investments (Law No 6224) has been that it is generous in its provisions but these were so framed that their application has depended (until lately) almost entirely upon the policies and attitudes of the Govern-

needed for a particular trans-

ment at the time investment application made. As a result, up to the end of 1979, less than \$400m had been invested in 26 years and there were then only about 100

Although by the end of the 1950s standards had been adopted and accepted abroad in respect of most of Turkey's staple exports — such as cotton, a few badly-intentioned export tobacco, sultanas and hazelnuts houses but the overall quality About 80 per cent of the fact that a few get-rich-quick, those companies which do not the tany thousands of creditors irresponsible exporters have satisfy their customers abroad oncerned have formally accept given some of Turkey's manualthough practically all the

So, in the face of all these

sheer volume of trade involved. Turkey's foreign trade totalled \$10bn in 1980 and the official forecast for 1981 is a total of \$12.5bn, made up of imports of \$9bn (including oil purch >3s estimated at \$4.25bn), and

exports of at least \$3.5bn.

The continued injection of Western aid for the current account-in addition to project aid, of which there is usually something like \$1,500m in the pipeline—and the very real efforts being made at all levels to ncrease exports, have greatly improved operation of trading rules. Import licences for raw materials, spare parts, capital equipment and other essentials International Investment and

The hard-core debt is probably of the order of \$600m but delay, the quota system has this includes amounts due to been abolished and currency investment is concerned, it is transfers are being effected within 10 to 40 days as a general

rule. Practically all business is now being done on a Confirmed Letter of Credit basis although the way has recently been opened for the greater use of Acceptance Credits for various key imports. Even during the most difficult period, acceptances by the commercial banks which are authorised to maintain their own foreign exchange position" were invariably met on time. Well over \$600m worth of this year's imports will which piece of paper and how be paid for through the scheme many different signatures are whereby exporters of manufactured and processed goods and minerals may retain 50 per cent of their foreign currency earnings to meet import requirements. Retention rights are largely transferable and it is perfectly in order for the holder of the funds to charge a premium to the actual user.

Irritations

In general terms, the restric-tions on exports have been removed and although a lot of irritating formalities remain, exporters now receive real encouragements and delays on the part of the authorities are less serious than in the past. Further export credit is cheaper than other credit.

Inevitably, there will remain —the range of exports has of Turkey's industrial output grown rapidly in the past has risen most markedly and decade and it is an unfortunate other barriers in the way of factured goods a bad name in new and expansion investments foreign markets:

which have been approved so

far are related to lira funds in respect of unpaid import accounts, there is now a genuine In the first case there is the and a rational approach to foreign investment. A special Foreign Capital Department has been established.

The regulations aimed

streamlining procedures which were introduced with the January 1980 economic rehabilitation package, are expected shortly be be incorporated in the law itself; this will have the effect of clarifying the fields where investment is sought and, at the same time, it will make it far more difficult for arbitrary decisions to be taken in the

Another favourable development is that Turkey has at last decided to adhere to the OECD

noteworthy that although all investors have suffered to a greater or lesser extent at one time or another from the inelasticity of "the system," not many Law No. 6224 investors have lost money in Turkey. The vast majority of them have usually earned

profits which have provided

compensation for the frustra-

a fair return as

tions, risks and difficulties which they have encountered. For the would-be exporter to Turkey, a good, well-introduced agent is essential. If the product is capital equipment, the agent should maintain close touch with the Industrial Development Bank of Turkey and the Indus-Bank, as well as with the State sector and private entrepreneurs. Because Ankara-based agents tend to specialise in government business and rarely visit the financial and business centre of Istanbul, an Istanbul-

advantage. After his appointment, any agent should be given a fair opportunity to prove his worth. In so far as capital equipment is concerned, principals should be prepared to assist potential customers with plans, drawings and even feasibility studies to help them negotiate for investment and import approvals from the authorities.

based agent may be an

In many fields, buyers from Turkey would also do well to consider appointing a local renresentative to supervise shipments, especially when it's a question of a new supplier. Indeed, there are very many exporters who prefer such an arrangement to obviate the pos sibility of misunderstandings or subsequent claims.

The present Government is

dedicated to a policy of economic and foreign trading development and has pledged itself to ease the lot of the businessman, manufacturer and investor. Difficulties will remain for a long time to come; this is inevitable when it is borne in mind that the bureaucracy was

But already there have been improvements. Why trade with Turkey? Because

Norman Covey, who used to he the Financial Times correspondent in Turkey, was Secretary of the British Chamber of Commerce in Turkey from

A businessman's guide

Taxis

It is no longer necessary to Ankara with the agony of haggling over the cab fare to the hotel. Taxis still don't have meters, but at Yesilkoy Airport (Istanbul) and Esenboga (Ankara) there are counters (Istanbul) where travellers can buy tickets." Travellers are required to tell the man in charge where they will be going, pay the official rate and give the ticket to the taxi driver upon disembarking. The system does not work on the way back, but the initial fare should give the traveller some idea of price. Taxis of the hotels are more expensive than others. Door-men have fare lists and should be consulted.

Ankara

Hotels The Grand Ankara Hotel (telephone 171106, telex 42398) remains the only luxury hotel in the capital. Dedeman (telephone 171100, telex 42408), Mola (telephone 183140, telex 42294), and Tunali (telephone 278100, telex 42142). Hotels are all centrally placed, clean, efficient and less expensive.

Restaurants

The Kristal is probably the best restaurant in Ankara, offering a mixture of Turkish and European food. A meal-for two with a bottle of wine is around £12. Ataturk O<u>rman</u> Cifligi Lokantasi (Telephone 233230) also offers delicious foods from the Turkish cuisine: it is located 20 minutes' drive outside town. Other restaurants which can be recommended for business lunches or dinners are the RV (Telephone 270365), Kral Ciftligi (Telephone 275087), Yakamoz (Telephone 183586 for fish, meze and violins) and Liman (Telephone . Cin Lokantasi (Tele-284341) offers good offers

Business contacts

The Chamber of Commerce

Britons favoured

BUSINESSMEN from Britain are beginning to be favoured in dealings with Turkey. In Istanbul they can draw on the long experience of the British Chamber of Commerce of Turkey, set up in 1887 and still going strong—after, like all associations being temporarily closed after September's coup. Its address is P.O. Box 190, Karakoy, Istanbul, telephone 490658.

In London they can turn to a new venture, the Turkish British Chamber of Commerce and Industry in the UK. Set up last July, this is now earrying out a member-ship drive which has brought it some 150 members. Fees are not cheap—£100 for full membership and £50 for assoclate membership—but the Chamber's President, Mr. Melih Berkman, says that it will provide the full services of a chamber of commerce, business introductions, and

It aims to provide facilities for documentation acceptable to the Turkish authorities to cover the flourishing trade between the two countries. Its offices are at 43-44 New Bond Street, London W1, telephone 01-409 2129.

"There was a lack of public relations on the opportuni-ties Turkey provides. Our aim is to make up for this but adopting a hard-nose business approach to the problem." Mr. Berkman says. The chamber groups most of the lead-ing Turkish businessmen in London with a number of dealing companies

Telephone 298421. The major countries have commercial attaches who have good contacts among the business community Hotels and in government circles. There is a good EEC office, now headed by Mr. Robert Cox. Telephones 276145/6. The State Statistics Institute provides good

Telephone and telex

but late statistics.

For overseas calls it is necessary to book a call through the international international exchange (240325), which is efficient and generally fast. The average waiting time for London is between 30 and 60 minutes. Telex lines are usually good but may break down for some times as long as three days. Communications are faster in the morning and late in the evening. Hotels in Ankara do not have direct dialling facilities in their rooms.

Pastimes

Ankara is not an interesting and Industry is available for or attractive place. The Museum advice and information. Mini- of Anatohian Civilisations, small advice and information. Million of Alexander Civilisations, small sters and civil servants are but one of the best in the generally accessible and helpful. as, in particular, is the following Capital Department of Turkey, is buried, is also well worth a visit to capital property.

Istanbul

The city has three large international hotels which are centrally located: the Hilton (telephone 46 70 50, telex 22379) Sheraton (telephone 48 90 00, telex 22729) and the Marmara Etap (telephone 448850 Telex 24137). Companies who send businessmen to the city regularly can have special accounts in these hotels which offer discounts from 40 per cent upwards. Grand (telephone 621000, telex 26203) and Yenikoy Carlton (telephone 621020, telex 26260) are on the Bosphorous and are for travellers who do not mind services. The Chamber of Comcommuting to the centre. There is a variety of smaller, good 18 10 02) is useful, while good hotels of which the best are advice is available from the Etap and Pera Palas (telephone 45 22 30, telex 24152) where Agatha Christie and Kim Ilter Koral, telephone 40 06 58. Philby have both stayed.

Restaurants

Istanbul offers a large number restaurants. The city is famous for its fish. Newcomers are advised to consult friends (or waiters) as to which fish to eat the State Planning Organisa- also well worth a visit to gauge Facyo is noteworthy. tion, head Mr. Husnu Dogan, the esteem in which he is held, restaurant of the Divan Hotel

(telephone 46 40 12) is one of the best in town and ideal for business lunches. Camdan is the finest and probably most expensive restaurant and bar in town. It also provides after dinner disco music.. Abdullah (telephone 636406) and Sureyya (telephone 635576) have delicious food and are in the top category. Rejans is recom-mended for its Russian cuisine and fin de siecle atmosphere. There are many bars. The one at the Bebek Hotel is recom mended, particularly around

Pastimes

Istanbul, astride two tinents, and seat of Byzantine and Otto empires, is one of the world's eternal cities. The Blue Mosque, Topkapi Palace, Santa Sophia Church, Kariye Mosque and Dolmabahce Palace are among the better known of the dozens of historic places of interest and museums. A taxi ride across the Bosphorous Bridge is recommended, but particularly memorable is a leisurely boat trip up the Bosphorous or to the lovely Princes' Islands where Trotsky once lived. The covered market in old Islands is well worth a visit.

It is now possible to directly 4 1 dial many capitals from some districts of Istanbul. Hotel exchanges are generally excellent. Telex is direct to many countries and available in all larger hotels.

Business contacts

Industrialists' Businessmen's Association of Turkey (TUSIAD - telephone 462412) can provide excellent merce and Industry (telephone British Chamber of Commerce in Turkey, acting secretary Mr. Foreign banks such as Citibank (66 90 82) can be of great help.

IN THIS survey, names have been given largely as they are written in Turkish. However. as fish is seasonal. Tarabya it is not possible to include the offers a number of Bosphorous-side fish restaurants of which and c. These cause the letters. to sound as 'sh' and 'ch.' A

Nagging doubts about U.S. nuclear policy

THERE was a bit of a flap nine months ago when some people soothing.

Strategic Survey*, is much less soothing.

For one thing, they regret its states had switched its nuclear adverse effect on Europe; it has weapon strategy from deter-rence to war fighting. They were wrong, of course—well, they were probably wrong—and a lot of experts hastened to tell them so. But the controversy over U.S. nuclear strategy, as over the rest of its foreign policy, refuses to lie down, and it's been given a new fillip by the International Institute for

Strategic Studies. The flap started when Harold Brown, then Defence Secretary. revealed a new refinement of existing nuclear doctrine, called Presidential Directive 59. This was designed to enhance deterrence, by giving a wider range of limited, pin-point retaliatory strikes. rather than massive retaliation. It was not a radical new departure, he said.

But his speech included some Soviet threat rung for rung, disturbing phrases. "We are and is not faced with the abyss necessarily giving greater attention to how a nuclear war would holocaust. actually be fought by both sides if deterrence fails. . . In our planning we have not ignored the problem of ending the war." In other words, it's deterrence unless deterrence fails; then it's

In an era of nuclear parity, when both super-powers have second-strike capability, and when relations between them are at a 20-year low, it is not surprising that the U.S. should think through the consequences of a failure of deterrence. But vulnerable it is equally unsurprising, considering that there are some strange fellows in the Reagan team, that a growing number of especially in Europe. oughtn't to be worried.

Nine months ago, the experts as convinced as they have at IISS were among those who always been that "too many tended to put a soothing gloss risks and uncertainties attend on PD59. But their latest the first use of a nuclear device

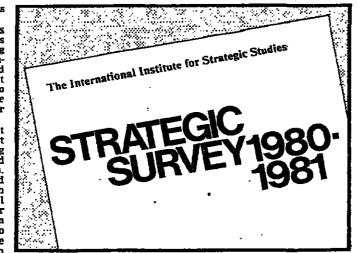
adverse effect on Europe; it has reinforced anti-nuclear feeling in a number of countries, in-cluding Britain, Germany and the Benelux, and may make it carry through its programme

weapons arsenal in Europe.

But their more important reservation is directed against the whole line of reasoning which underpins both PD59 and previous American doctrines. such as the Single Integrated Operational Plan of 1976, which included some 40.000 potential targets. In theory the ladder of escalatory power, from battlefield through theatre to strategic weapons, and the range of options contained in SIOP and PD59, mean that the West can match any potential between surrender and the

To some Europeans, this sounds like an American plan for ensuring that if nuclear war were to break out, it could be confined to Europe. The experts in Tavistock Street take

But these systems are at least as as land-based missiles, and much more vulnerable than submarine-launched ballistic weapons. Even if strategists can bring themselves to believe in limited should wonder whether they nuclear conflict, ordinary political leaders are likely to remain a simple conclusion follows:



your targeting doctrines on the assumption doubtful nuclear war can be controlled.

The ladder of escalation may be useful for deterring, but not for fighting a war.

The IISS also derides those Americans who have discovered a new "missile gap" in the next few years, which will only be closed when the super-duper a different view: they do not believe that the American theory can possibly work Controlled nuclear war depends on absolutely perfect in the 80s. This paranoid scenario depends on incredible controlled controlled nuclear war depends on absolutely perfect in the 80s. This paranoid scenario depends on incredible controlled and co-ordination of Soviet missiles-and forgets U.S. supremacy in submarine

If America's nuclear forces are adequate for deterrence, and if nuclear weapons cannot in practice be used except in "conventional - that is to say, usable—forces are likely provide a more appropriate response to the conflicts of the

sensible for us to wait and study

the full report of the board

opinions and substituting pre-

Noble Lovendes and Partners. P.O. Box 144, Norfolk House. Wellcsley Road, Croydon.

Cutting down

unemployment

Sir.—In the present situation

any direct tax on employment, such as employer's national in-

surance contributions, is the

worst tax of all in its effect on

employers' propensity to employ or retain people; any

adversely on employment more slowly and more selectively, if

Employers' national insur-

ance contributions are esti-mated to yield about £9bn in 1981-82. Of this approximately

£1.5bn is due to the state earn-

ings-related pension scheme. a parallel to the pension fund

contributions of contracted-out

employers: this must clearly remain. Of the £7.5bn which I

regard as employment tax.

The first £1bn would come

little adverse incentive effect

from alcohol and tobacco taxes.

Such an increase, including that in the latest Budget, would still not restore, by a long way, either the proportion of total tax revenue or the value of the

duties in real terms of seven

From Mr. E. Whiting

sion for a general nuclear war tional capability, and in parti-has been made." In which case, cular of its capability for 'pro-cular of its capability for 'pro-force overseas outside of course, he may be wrong. jecting force overseas outside the Nato area that the Reagan defence programme is primarily directed.

Unfortunately, there are at least two major problems. The first is the serious deficiencies in the quality and quantity of American servicemen, and for demographic reasons they are likely to get worse.

The other problem is that we can as yet have no confidence that the U.S., having decided to strengthen its military forces. will adopt sensible strategies. and the USS clearly fears the worst, "Will the United States blame the world instead of her own policies, and thus reinforce the trends towards more impatient nationalism and American unilateralism in place of western collectivity?" it asks hanging uneasily in the air.

A long-time Washington correspondent is less equivocal. I asked him recently how soon assessment of the American for it to be seriously contemdoctrine, in this year's issue of plated unless the awesome deci-



But if he is right, that implies that this administration will not succeed in freeing itself from emotional nationalism, and will thus fail to think through the reasons for its irrational urges to wallop the Russians somewhere, anywhere, and therefore will fail to develop realistic strategies.

In a 25,000-word essay in a recent issue of the New Yorker. Richard Barnet has struggled with the problems confronting the U.S., and he comes up with some conclusions which are in refreshing contrast with the cold-war machismo of the Reaganauts. First, that the national security debate in America has been dominated by two (silly) questions: is America becoming No. 2, and is Russia bent on world military force can do for a great nation in the nuclear age, but without such a dehate, and

U.K.: Mrs. Margaret Thatcher

Trades Union Congress-

version of their pay claim.

ference continues, Blackpool.

Association of Scientific, Tech-

tion Centre. Brighton.

GENERAL

meets.

banal in Europe but apparently unfamiliar to General Haig, that the utility of military force is largely a function of the political context; and that the recent past has seen a perverse correlation between economic prosperity and military might. In the old days the rich countries were also the strong countries; today the rich countries, like Germany and Japan, are militarily quiescent: the militarily strong countries, like the U.S. and Russia, are economically weak or declining in relative terms.

His inference is that, since those far-off places in the Gulf cannot be "defended" even with the expenditure of fabulous amounts of money, it would be more sensible to spend the money on a domestic energy

David Calleo, of John Hopkins School of Advanced International Studies, goes a whole step further, and touches on what I believe to be the root of the problem. Writing in Foreign Affairst, he argues that America's international position has been fatally weakened by the inflationary policies of suc-cessive administrations, which have sought to offset the damage by leaning ever more heavily on America's geopolitical and mili-tary role. In that sense, there is a dreary parallelism between the U.S. and Russia.

His conclusions are that' America's Napoleonic role in Nato is anachronstic and far too expensive and inflationary; that the Europeans are rich enough to run their own defence, while nuclear parity inevitably underdomination (whatever that may mines the credibility of mean)? There has been no debate on the question of what ments: and that the Europeans should take over their own nuclear deterrent role.

nationalisms in Europe. What fundamental social disintegrais incontrovertible is that major tion: absenteeism. black change in the last 10 years has marketeering, corruption, not been the military balance industrial accidents, and between the U.S. and the USSR horrific alcoholism, to the point (though there has been a where workers are judged fit change), but the economic if they can stand. Most disbalance between America and turbing is evidence of rising its allies and paitners in the mortality rates and declining free world. The Americans life expectancy, which must be its allies and partners in the free world. The Americans can't cope with the Japanese challenge, so they look for ways of taking if out on the Russians They do not recognise that Russia's corresponding problems are not merely more serious, but may be structurally in-

Poland is one symptom of these problems, and Russian collapse of social vitality. sabre-rattling is a symptom of A pessimist may fear that the desire, mirror-imaging the next few years will be a argues that Moscow needs to be more flexible in handling its East European problems; yet

likely to retain the upper hand. It is conceivable, however, that military arguments will, paradoxically, lead to flexibility over Poland. "Invasion." a Soviet analyst said to me the other day, "is the last, last, last thing that anybody in Russia wants." The irreducible requirement is the preservation of the Warsaw Pact; if that survives: in reliable operational terms, he implied the Poles can have great freedom of movement in readjusting their domestic political and economic · political

structures. We shall see What is even less clear is the real internal state of health or sickness of the Soviet system itself. We know that growth rates have been declining and targets have not been met. But

life expectancy, which must be unique in a country which in other respects has rising living standards, and which places the USSR on a par with countries in the developing world. Speculation suggests that, on top of a relative transfer of resources away from health. there is also some ill-defined

Reagan's militarism, to escape surrealistic race away from from reality. Because unreality rationality by both the U.S. and is so strong an impulse in the USSR, with a pointless arms Soviet empire, we in the West race which will further weaken find it hard to predict their both of them; under the worst behaviour: will they invade, hypothesis it could be touch won't they? Strategic Survey and go whether the U.S. succeeds in taking revenge for its humiliation in Vietnam before the Russians can bring themit also argues that Soviet selves to reassess their real predilection for militarism is interests. Pessimism is not unavoidable, of course. But deeply buried in the bien pensant orthodoxy of Strategic Survey, and scandalously displayed in David Calleo's article as well as in Christopher Tugendhat's speech in Scotland last week, is the notion that the time has

come for Europe to be more serious about its own defence. Ian Davidson Strategic Survey 1990-81, Into-national Institute for Strategic Studies, 21 Tevistock Street WC2. £4. 1 The Seaich for National Security, Richard J. Bernet, The New Yorker. April 27, 1981. 1 tellation and American Power David P. Calleo, Foreign Affairs, Spring 1981.

Eberstedt, a review of Rising Intent Mortelity in the USSR in the 1970s by Clinistopher. Davis and Murrey Fesh-bech. U.S. Bureau of the Cansus 1980. New York. Review of Books, Fabruary 19, 1981.

Letters to the Editor

Civil service pay

From the chairman, Civil Service Pay Research Unit

Sir,-As chairman of the Civil Service Pay Research Unit Board, I have, on my return from abroad, read with interest the correspondence of the last weeks about the figures which should be used in order to arrive at the true pay comparisons between the civil service and outside industry and commerce.

It should not be forgotten that the pay research unit was set up and still exists for the very purpose of producing such comparisons. The unit does what your correspondents seem to be seeking. It compares like with like and produces accurate. factual information on pay levels and other items in total remuneration package. My board has the task of seeing that the unit does this work

fied that it does. The correspondence shows that civil service gay is inevitably compared with the pay of people in industry and commerce. That has always been merce. That has always been apparently been paying for so the country. so and, in my view, will always be so. Fair comparability can-not be ignored. But there is no need for all these conflicting British consumer is having to and confusing figures to be handled about. The means already exists to obtain soundly based and comprehensive data which if widely published in proper form in the future would do much to remove the misunderstandings which have

arisen.
It is however, generally accepted that the pay research system as a whole, including the methods of interpreting and using the facts, needs reviewing. I would not quarrel with that, but so long as comparability remains a factor in settling civil service pay so will exist the need for independent fact finding. Shepherd,

67, Tufton Street, SW1.

Work on wave energy

From Mr. S. Salter

Sir.—In your edition of May 13 David Fishlock, your science editor, writes that the Government may be about to abandon all work on wave energy.

People in the device teams,

who are closest to the problems. do not feel pessimistic about technical progress. The per-formance of devices has steadily improved. Sizes have fallen. Methods of yielding to excess power levels have been deve-loped. Conversion efficiency has Problems such as that of mooring have been shown to be far less serious than we at first supposed. Techniques for isolating generation equipment from sea water have been devised. Tough minded estimates for costs of electricity production have fallen rapidly demonstrable. What is certain is that excessive labour turning the statement of the economic benefits of casual pob-hopping in, shall we say. Fleet Street, are less easily demonstrable. What is certain is that excessive labour turning the economic benefits of casual pob-hopping in, shall we say.

noticed increasing delays in the renewal of contracts and even munity, which must be offset longer ones in the payments for against any benefits obtained work done. In their darker from increased job mobility. moods came the unworthy

people in positions of import- scheme is that by making the ance who would prefer renew- employment more attractive. it able energy research to fail. The reduces labour turnover. That decision to make a final decision is not an argument for treating in March 1982, akin in wisdom the early leaver unfairly, but to deciding our aviation policy fairness is a subjective concept on the data available in 1910, and the purpose of this letter is adds weight to that opinion. But merely to point out that there even more weight is added by are two sides to the case. It is Mr. Fishlock's remark that the that no device will succeed in tional Pensions Board, when he time for their deadline. Perhaps

S. H. Salter. Department of Mechanical Engineering.
University of Edinburgh. The Kina's Buildings.

A Laker needed conceived judgments of our tor cars

efficiently and with integrity and impartiality. We are satisfied that it does.

Sir.—In the knowledge that one may buy a car in Belgium and import it at a substantial

long in this country?
It also makes one wonder in how many other areas the pay over the odds compared to his European counterpart.

reform

From Mr. M. Pilch
Sir.—Life through a leaderwriter's eyes is deceptively simple. After reading your comments headlined "Urgent need for pensions reform" (May 14), the members of the Occupational Pensions Board must be kicking themselves for having spent three years sifting all the evidence on this com-plicated question of protecting the pension rights and expectations of early leavers when the answer was staring them in the face all the time. "The best course would be to abolish all inequality of treatment between early leavers and long service employees. This would mean reductions in pension entitlement for everybody."

The truth is, of course, that

pension problems are rarely capable of such simplistic solutions. Even if it were generally acceptable — which $\iota_{\overline{\iota}}$ is not — to take away entitlement to pensions already earned, one has to question the blind obeisance to the virtues of job mobility reflected in your article. It may well be advantageous to the community if employees in declining industries are willing to undergo retraining and move elsewhere. There is absolutely no evidence that the existence of pension schemes is an obstacle to this process. On the other hand, the economic benefits of casual over imposes significant costs on industry and commerce in The course of true love has not always been smooth and as the improvements have been the improvements have been the improvements have been the improvements have been the improvements have been the improvements have been the improvements have been the improvements have been the improvement of the i achieved device teams have sumer and the early leaver thus imposes extra costs on the com-

thought that there might be favour of having a pension married man's allowance for a investment.

The fifth £1bn must come pay as long as they are in work An extra 1 per cent on basic significant that the reason given Department of Energy expects by the chairman of the Occupa- rate would almost be enough. Such a plan would reduce

> (Lecturer in Management before dismissing its considered Control).

system

read the interesting article by the FT local government correspondent which reviewed the local rates analysis by Prof. C. Foster last year. This stated that "non domestic ratepayers pay 60 per cent of the total rates bill compared with 51 per cent in 1965. In 1979 non compared to £2.7bn paid in

allegation that businesses derive no benefit from the rates they pay. Education, the fire service and the police are not funded rates in London but from the Greater Metropolitan area as a whole. Businesses pay higher insurance premiums against burglary while paying higher rates than the domestic rate-

ployers; abolition of the charge should equally reduce cash limits and public sector payments to the Treasury. This leaves £5bn. which has to be raised by other taxes. My plan would cover five main areas. raising £1hn from each. from inheritance taxes (CTT), now after the latest hudget faced with an additional rate bill of £1.2m. yielding only 0.5 per cent of total tax revenue, against 1.6 per cent in 1974. There is very

bere.
The second £1bn would come

years ago. years ago.

The third £1bn would derive from broadening the tax base." Plenty of suggestions here: VAT on books, magazines and advertising (why exempt printed communication but tax electronic communication?) VAT on private coach transport. on small new building, on insurance premiuras (at a new

mortgage interest allowance the rate support grant. (painless while interest rates D. G. Franklin. One of the arguments in are falling), elimination of 121. Kennington Road, SE11.

working couple (with less than commensurate increase in child benefit), abolition of overblown schemes for tax-free

from income tax; not so bad when most people are happy to

reaching the target cost in addressed the recent National crude labour cost by about 8½ time for their deadline. Perhaps Association of Pension Funds per cent. In small businesses where there is little other Mr. Fishlock's sources should conference, for recommending not be quite so ready to guess legislation was that voluntary employment cost apart from the results of work still to be action was unlikely to achieve wages and national insurance dane not be quite so ready to guess legislation was that voluntary the desired objective because the effect would be substantial. there was little evidence of In large businesses redundancy pressure from employers or would immediately become less employees in favour of such attractive when opportunity action. Perhaps it would be costs were re-appraised. Edwin Whiting

Marchester Business School. Poorh Street West.

The rating

From Mr. D. Frankin.
Sir,—Mr. Bridge (May 11)
refutes my allegation that businesses pay 60 per cent of the
total UK rates bill. Surely he

domestic rates."

He also refutes my other

about one-third is purely a book entry, being the "contribu-tions" of public sector em-It is totally illogical that a business on one side of the street in Wandsworth should pay rates of 96.9p while if on the other side of the street in Lambeth it should have to pay 191p. The Lambeth rate sur-charge of last February meant that Greater London Council, whose County Hall is just with-in the Lambeth border, was

If I may quote further from Prof. Foster: "Local revenue raised from domestic ratepayers has fallen from 30 per cent to 10 per cent and bears no relation to the services received. At present less than 10 per cent of local residents actually pay for the services they receive." lower as 40 per cent of council rents are uncollected.

Rates in businesses are a charge on profits and if these are low or non existent can only contribute to loss of jobs. ability to pay should be the criterion of a local rates tax which should be paid by all residents and businesses. Of insurance premiums (at a new course Mr. Bridge is right that low rate); effective licences on dogs (£10 each?), horses, second TV sets.

The fourth £1bn would come from an attack on concessions and allowances. A reduction in forest content of income tax thus follows as forest could easily reduce

Today's Events

opens Automan 81, the first European automated manufacturing exhibition and conference, sponsored by British Robot

Association. Metropole Exhibiference opens. Bournemouth Society of Company and Com-Labour Party Liaison Committee Accountants annual meeting, Birmingham. Southampton dockers' leaders

Sir Geoffrey Howe, Chancellor of the Exchequer, presents stages of from and Steel Bill.
Observer - Whitbread National Motion on EEG documents on
Essay Awards, Chiswell Street, fisheries, Motion on the General
London.
The Queen and Duke of Edinto offer employers a modified tical and Managerial Staffs con-

The Queen and Dake of Edin-Prison Officers' Association conference opens, Plymouth. burgh attend Chelsea Flower

PARLIAMENTARY BUSINESS House of Commons: Private Member's motion on housing policy in Scotland.

Order. . House of Lords: British Tele-

communications Bill, committee stage.

Institute of Professional Civil
Servants conference opens, Harrogate.
Royal College of Nursing conference opens, Bournemouth.

Overseas: Two-day meeting of Affairs: Sub-committee on race relations and immigration. Subject: The operation and effectiveness of the Commission for Racial Equality, Room 15, 11

Brussels, a.m. Education, Science and Arts Subject Secondary School curriculum and examinations. Witnesses: Department of Edu-cation and Science officials. Reom 6. 4 p.m. ----

OFFICIAL STATISTICS April provisional figures for retail sales. COMPANY MEETINGS See Week's Financial Diary on

The Facts Speak for Themselves.

BUSINESS WEEK INTERNATIONAL SUBSCRIBERS:

99% in business, finance, government, industry or the professions.

98% in top and middle management.

58% are on a board of directors.

86% work for a company that does business outside the country where they work.

52% have policy or operational responsibility for their company's international business.

87% are non-U.S./ non-Canadian citizens.

household income for **Business Week International** subscribers.

household income for Europe edition subscribers.

94% took one or more round trips by commercial airline in the last 12 months.

For complete study details call: Frankfurt:

Milan: Stockholm:

Gerd Hinske Keith Mantle Roberto Laureri 805-95-67 Kenneth Davey 720-33-42 Andrew Karnig 51-68-70

493-1451

INTERNATIONAL **BusinessWeek** The worldwide business weekly



BEZIT VAN AANDEELEN PHILIPS' GLOEILAMPENFABRIEKEN

At the Ordinary General Meeting of Shareholders held on 13th

May 1981, a total dividend in cash for the year 1980 has been

declared of 0,75 Neiherlands Guilders per ordinary share of

10 guilders nominal value. After giving effect to the interim dividend of 0,60 guilders previously declared and payable in

January 1981, a final dividend for the year 1980 amounting to

At the above-mentioned meeting it was also decided to make a

distribution is made in connection with the distribution out of

retained profit of 1,05 guilders per ordinary share decided at the ordinary General Meeting of shareholders of N.V. Philips' Gloeilampentabrieken (Philips' Industries).

The above-mentioned final dividend and distribution, together

Payment of the net amount on UK-CF certificates will be made

by the company's paying agent, Hill Samuel & Co. Limited, 45-Beech Street, London, EC2P 2LX to the UK-CF depositaries in

accordance with their positions in the books of CF Amsterdam

Holders of the UK-CF certificates are reminded that such

to 15 per cent when payment is made to residents of the

Japan, Luxembourg, Netherlands, Antilies, New Zealand,

America, who deliver through the UK-CF depositary the

& Co. Limited. The Netherlands Withholding Tax may be

Indonesia who deliver the appropriate Tax Affidavit in the

payment is subject to deduction of 25 per cent Netherlands

Withholding Tex. This 25 per cent may, however, be reduced

United Kingdom or to residents of Australia, Austria, Belgium,

Norway, South Africa, Spain, Sweden or the United States of

appropriate Tax Affidavits to the company's agency Hill Samuel

reduced to 20 per cent when payment is made to residents of

above-mentioned way. Payment of the net guilder amount will

be made by Hill Samuel & Co. Limited, in sterling at the rate of

exchange ruling 27th May 1981, unless payment in griders on

an account with a bank in the Netherlands is requested no later

in the Kingdom of Sweden)

U.S. \$25,000,000

FLOATING RATE CAPITAL NOTES

DUE 1988

For the six months

18th May, 1981 to 18th November, 1981

The notes will carry an interest rate of 19%% per annum.

Interest payable on the 18th November, 1981

against coupon No. 6 will be U.S. \$99.99.

The notes are listed on the Luxembourg Stock Exchange.

Agent Bank: Morgan Guaranty Trust Company of New York,

Canada, Denmark, Finland, France, Western Germany, Ireland,

amounting to 1,20 guilders gross per ordinary share, will be

distribution of 1,05 guilders per ordinary share. This

N.V. GEMEENSCHAPPELIJK.

(Philips Lamps Holding) Endhoven. The Netherlands

0,15 guilders will become payable.

payable as of 26th May 1981.

than 21st May, 1981.

Endhoven 18th May 1981.

PHILIPS

The Board of Governors.

on 13th May 1981, at the close of business.

BPC sees profits by 1982

LOSSES in the period January/ April at BPC, before the reorganisation was put in hand, were at a higher rate than in the same months of 1980, but Lord Kearton, chairman, tells members that by the end of the current year losses are expected to have been staunched and the printing group should move to profitability during 1982.

The higher rate of losses are underlined "by the fact that there has still been no improvement in trading conditions and the strength of sterling makes competition within the EEC

Lord Kearton is confident, however, that as the reorganisational changes take effect the group will be much leaner and there will be progressive benefit in all

companies.
As known, a rationalisation and reconstruction plan was approved by shareholders on April 24. and unconditional agreement was reached with the unions concerned on April 27.

Pergamon Press agreed to subscribe £10m in cash for 80m 'A' ordinary shares of 12.5p. To-gether with its existing stake. it now holds 77 per cent of the ordinary capital—ultimate holding company is Pergamon Holding Corp. of the U.S.

As a result of the plans some 2,500 redundancies will be made. For the 53 weeks ended January 3 1981 the group incurred a £11.26m loss (£4.04m profit) and omitted the interim final dividend (3.5p total). Meeting, Connaught Rooms, WC, June 10, noon.

See Lex, Back Page

of the Pearl Assurance Company

rose by nearly £150m from £1.150m to £1.29bn, with the Ordinary branch fund advancing by £66m to £636m, the Industrial branch fund £78m to £652m and the Capital redomation fund her.

the Capital redemption fund by £37,000 to £508,000. The market

value of assets now exceeds

Premium income was buoyant

in 1980, rising by 10 per cent to 176m in the ordinary branch and

by 17 per cent to £130m. In-

vestment income in the Ordinary

branch was nearly 20 per cent higher at £70m and a slightly

seen in the Industrial branch.

Advance in Pearl funds

THE value of long term funds The yields in the ordinary and

respectively.

NCC seeks to channel Simplicity into energy

NCC Energy, which it chase for \$32m in March and April of a 15.4 per cent stake in Simplicity Pattern, expects to influence the U.S. dressmaking pattern group to diversify into the energy and natural resources

In a letter to NCC shareholders calling an extraordinary Intering E. J. Riley.
Finals: Land Securities Investment
Trust, Outwich Investment Trust. general meeting for June 2, Mr Graham Ferguson Lacey, chairman. notes that Simplicity had net assets of \$125.2m at January 31, 1981, of which \$82.85m was in the form of short term investments and cash.

Mr Ferguson Lacey and two other NCC directors have joined the Simplicity board and Mr. Ferguson Lacey has become chairman of its executive com-

"Following its acquisitions of shares in Simplicity and through its representation on. Simplicity's Board of Directors and Executive Committee, NCC expects to be in a position to influence Simplicity towards diversification away from bome sewing and patterns and into the acquisition of interests in the energy and natural resources fields," Mr. Ferguson

Lacey writes. The shares of NCC were suspended at the company's request on Friday at 135p as Mr. Ferguson Lacey, who holds a 44 per cent stake, flew to New York for what he describes in the letter as "material discussions" that could lead to a

industrial branches were 12.59

per cent and 12.63 per cent

During last year, the main emphasis of the company's in-

vestment operations continued to

33.8m in property.

BOARD MEETINGS FUTURE DATES

Dubilier

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available to the purpose of t available as to whether dividends are interims or finals and the sub-divisions ahown below are based mainly on lest year's timetable.

merger of NCC and Simplicity. cobalt and nickel in the U.S., The U.S. company, which is and with plans to diversify into quoted on the New York and oil and gas projects.

NCC has acquired a 22 per in Alpine Geo-

net income in the year ended on January 31, 1981, of \$10.2m (\$11.7m), or 75 cents a share (85 cents). He also reviews other transactions by NCC in the past six physical and oceanographic months that have been made in surveys in the Mediterranean. months that have been made in pursuit of the group's policy of acquiring interests in the fields of energy and natural

resources (on a worldwide

basis) in relation to which the

junction with the specialist managements of the operating companies in which it invests." These transactions include the sale of most of NCC's holdings in Weeks Petroleum for in Petrocon for £0.5m. The

Ni-Cal, a quoted Canadian com-

Spring Grove Services May 22
Finals

cent interest in Alpine Geophysical, a small U.S. company that has working interests in oil and gas producing wells in five states and carries out geo-The NCC-Mercury General

Partnership is managing a 32well drilling programme in the U.S. that will require funds of \$4.4m. NCC is putting up £2.4m. NCC Group can participate and Ni-Cal, of which Mr. Ferguactively in management in conson Lacey has become a director. is investing \$2m. NCC has acquired further oil and gas interests in Texas, New

Mexico and the East China Sea. Mr. Ferguson Lacey warns that these investments £17.3m and of all its holding take time to mature and in the meantime require the servicing group has also bought for about of interest costs and manage-£4m a 20.3 per cent stake in ment time. However, they are pany with reserves of chrome, in the longer term.

Berwick capital increase

Mr. John Oakley, chairman of Will be made which would Berwick Timpo, the toy manufacturer, plans to seek share-holders aproval to increase the company without prior approval of the company in a general meeting." The capital and change its articles of balance was needed to provide association.

association.

At the AGM on June 10 share-holders will be asked to approve be in the gilt market where £79.5m was invested. A further £11.2m was put into equities and an increase of authorised share capital from £1.675m to £1.925m by the creation of a further 1m ordinary shares of 25p each. If this is agreed, then 23 per cent of the enlarged authorised share capital will be unissued. As already reported, the company made a net profit of £10.5m in 1980 against £8.5m in the previous year, after the underwriting loss on short term capital will be unissued. business had been slightly reduced to £3.6m. The dividend

The board states it has "no plans at present to issue any have shares and that no issue of shares suspe-

balance was needed to provide "flexibility in the future" and

it will continue to explore poten-

tial acquisitions within the toy

At the same time snarenous consent will be sought for an 25.795 new Sturia suares. amendment of the company's Holders of FGS shares who articles of association so that accepted the cash alternative will receive 309.55p per FGS At the same time shareholders the beneficial ownership of their shares after 30 days notice will

This advertisement compiles with the requirements of the Council of The Stock Exchange.

Federal Business Development Bank

(An agent of Her Majesty in right of Canada)



Banque fédérale de développement

(Mandataire de Sa Majesté du chef du Canada)

U.S. \$40,000,000

15¾% Notes due June 15. 1984

The following have agreed to subscribe or procure subscribers for the Notes:

Wood Gundy Limited

Credit Suisse First Boston Limited Banque Nationale de Paris Kuwait International Investment Co. s.a.k. Swiss Bank Corporation International Limited

Banque Bruxelles Lambert S.A. Deutsche Bank Aktiengesellschaft Salomon Brothers International S. G. Warburg & Co. Ltd.

The Notes, issued at 99% per cent, have been admitted to the Official List by the Council of The Stock Exchange subject only to the issue of the temporary global Note.

Interest is payable annually on June 15, the first payment being made on June 15, 1982.

Particulars of the Notes are available in the Extel Statistical Service and copies may be obtained during usual business hours up to and including June 1, 1981.

R. Nivison & Co. 25 Austin Friars London EC2N 2JB

Wood Gundy Limited 30 Finsbury Square London EC2A 1SB

NEW ISSUE

May 18, 1981

All these securities having been sold, this announcement appears as a matter of record only.

May 1981



OMRON TATEISI ELECTRONICS CO.

(Tateisi Denki Kabushiki Kaisha)

1,000,000 Depositary Shares representing 5,000,000 Shares of Common Stock evidenced by Bearer Depositary Receipts

The Nikko Securities Co., (Europe) Ltd.

Hill Samuel & Co. Limited Robert Fleming & Co. Limited Berliner Handels- und Frankfurter Bank Société Générale

Swiss Bank Corporation International Limited

S. G. Warburg & Co. Ltd.

Brown Shipley makes agreed 30p per share offer for Medens

ACCEPTING HOUSE Brown eight shop units at Crossway, Shipley Holdings is making an Bracknell, Berkshire agreed hid for Medens Trust, an The current income unquoted company which provides instalment credit motor vehicle purchases, at 30p on all the properties within the a share in cash.

next few years. Current rental

May 19
Hunting Associated Industries May 19
New Throgmogen Trust May 27
Walker (C. and W.) May 27
Weeks Associates May 21
Western Dodars Tes May 19 . Medens shareholders are also being offered the alternatives of Brown Shipley loan notes or a combination of loan notes and Brown Shipley shares. The offer values Medens, in

which Brown Shipley already holds 611,000 shares, 4.9 per cent of the 12.5m issued, at £3.76m. Medens had profits before tax 1747 000 in the year to June 30, 1980, compared to £636,000 in 1979. In the first half of the current year, pre-tax profit was £352,900 (£325,000). At June 30, 1980, net tangible assets were €2.Sm or 23p a share.

For every 60 Medens shares, Brown Shipley is offering £18 in cash or £18 nominal of 10 per cent redeemable unsecured loan notes 1982-84 or £13.85 nominal in loan notes plus one Brown Shipley ordinary £1 share.

The share and loan note option was based on a recent price of 415p a share and is available only until the first closing date for acceptances. Medens shareholders will receive a second interim dividend of 1p a share in lieu of a final dividend in respect of the current year.

The directors of Medens. advised by Kleinwort, Benson, recommend the offer be recommend the offer be accepted. Irrevocable under-takings in respect of 4.9m shares, approximately 40 per cent of those issued, have already been given.

Brown Shipley said the acquisition was a logical extension of its recent expansion into leasing and factoring

STURLA HOLDINGS Sturla Holdings says the valua-tion of First Guernsey Securities carried out under the terms of its offer had been completed. For each FGS share, acceptors of Sturla's offer are entitled to share

OFFICE PURCHASED
The Tate and Lyle pension
fund has purchased Cadogan
House, a 27,500 sq ft office block
in Central Glasgow let entirely to the British National Oil Cor-poration. The current rent is inder £4 per sq ft.

PFPUT BUYS EIGHT SHOP UNITS The Pension Fund Property Unit Trust (PFPUT) has completed the £730,000 purchase from the New Town Commission of

FT Share Information

The following securities have Euroflame (Section: Industrials) Old Swan Hotel (Harrogate) (Leisure)

annum, but rent reviews are due value is estimated to be approxi-MOBEN ISSUES 1.25M SHARES

Bentham on the acquisition by Moben Group of Moben Home Improvements. The new shares have been admitted to the official Following the issue, the total

issued 2,637,536 ordinary shares as deferred consideration. Antonio, Aniello and Nicola de Blasio have exercised their options to purchase 1,252,200 Moben Group ordinary shares from L. D. Morris and J. A. Bentham and these shares, together with a further 2,000,000 ordinary shares already held by them have been placed on behalf of Antonio, Aniello and Nicola

WILLIAM PRESS

The scheme of arrangement for the acquisition of the ordinary and preference share capital of William Press and Son, by William Press Group and the cancellation of the two loan

TAYLOR WOODROW Company has acquired the lease of approximately 8,000 square feet in Avenfield House, Park

SHARE STAKES Eucalyptus Pulp Mills — The Island and South American shares, reducing total holding t

SPAIN Banco Central 239 Banco Hispano ...
120 Banco Ind. Cat. ...
284 Banco Santander...
148 Banco Urquijo.....
263 Banco Viztaya ...
204 Banco Zaragoza ...
82 Dragados
45 Espanola Zinc

CO-OPERATIVE BANK LIMITED

US \$25,000,000 Floating Rate Capital Notes 1986

For the Six Months 18th May 1981 to 18th November 1981 the Notes will carry an interest rate of 192% per annum with a coupon amount of US\$99.99

London & Continental Bankers Limited Agent Bank

FINANCE FOR INDUSTRY TERM DEPOSITS

Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years. Interest paid gross, half-yearly. Rates for deposits received not later than

Terms (vears) 121 121 13 13 13] 13<u>1</u> to and further information from The Chief Cashier, Finance for

Industry Limited, 91 Waterloo Rd., London SEI 8XP (01-928 7822, Ext. 367).

Cheques payable to "Bank of England, a/c FFF" FFI is the holding company for ICFC and PCL.

Moben Group has issued 1,252,200 new ordinary shares, part of the deferred consideration due to L. D. Morris and J. A.

The current income from this

investment is about £32,000 per

capital of Moben Group is 43.267,827 ordinary shares of 10p each and there remains to be

de Blasio by Panmure Gordon and Co., brokers to Moben Group, mainly with institutional

SCHEME SANCTIONED

stocks of Press, has now been sanctioned by the high court and became effective on May 15,

Taylor Woodrow Property

Lane, London, WI.

Merchants sold 26,376 ordinary .059,158 shares (28.44 per cent) Johnson Jorgensen and Wettre purchased 25,000 ordinary shares. Hawley/Dufay Bitumastic -Hawley Leisure has an interest in 1,040,000 Dufay ordinary shares (9.3 per cent).

70 Petroliber ... 79 Sogefisa 60 Telefonica ... 60 Union Elect.

The Hokkaido Takushoku Bank, Ltd.

Negotiable Floating Rate U.S. Dollar Certificates of Deposit Maturity date 16th November 1981

In accordance with the provisions of the Certificates of Deposit notice is hereby given that for the final interest period from 18th May 1981 to 16th November 1981 the Certificates will carry an Interest Rate of 19 % per annum.

> Agent Bank Hill Samuel & Co. Limited. London

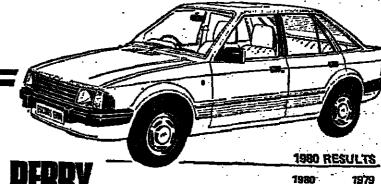
M. J. H. Nightingale & Co. Limited

I.G. Index THE FORD ESCORT I.G. Index Limited Tel: 01-622 9192 September Coffee 1040-1052

Our clients speculate free of in very small to very large amounts on: Louden Traded Commodi ties, including GOLD
The STERLING/DOLLAR exchange rate 73 The Chase, SW4 ONP Telex: 894756 NOTORS DIC

as of the Chairman's statement and the 1980 Report and Accounts can be obtained from The Secretary, Harold Perry Motors pic., 2a Alexandra Grove, North Finchley, London N12 SNU. CORAL INDEX Close 558-563 (+1)

Ford Main Dealers



1980 £'000 **Group Sales** 106,478

Profit before Tax 3,416 Dividends per share 3.5p £4,750,000 Surplus on property revaluation

*£860,000 profit in first quarter of 1981

Greatly reduced borrowings



rcrea!

ythol

usqui.

£'000

115,282

4.932

High Holborn, London.

"Total assets of the parent company at the year end exceeded £2 billion for the first time."

At the end of August 1980, Mr. Arthur Moore retired from the Company's Board. Before becoming a director in 1972 he completed a highly successful career in our field organisation. The Company is most grateful to Mr. Moore for his contribution to its affairs over many years.

Mr. J. Holcroft, who retired from executive duties in August last having given us invaluable service at senior levels both in the field and within Chief Office, accepted an invitation to join the Board in a non-executive capacity. This appointment requires confirmation at the Annual General Meeting, and I have no hesitation in asking stockholders to elect him.

The Directors who stand for re-election this year under the rotation provisions of the Articles are Mr. R. Younger and myself. Mr. Younger, having reached the age of 65, retired on 28th February, 1981 from his position as General Manager (Field Operations) but, subject to his re-election at the Annual General Meeting, he will continue to serve as a Non-Executive Director.

Two new appointments have been made to the team of senior officials which plays a vital role at the centre of the Company's management. It was decided that the senior executive in charge of our General Branch should carry the status of General Manager, Mr. T. M. Spitteler, who has borne this responsibility for some years, was therefore appointed. Mr. J. C. Finan was promoted to the position of General Manager (Field Operations) from 1st March this year.

Increase in **Authorised Share Capital**

Your Directors consider that the opportunity should be taken at the Annual General Meeting to create a moderate amount of authorised but unissued share capital. I should perhaps make it clear that we foresee no need to raise additional share capital either to augment our solvency . marcin which is in fact exceedingly strong or indeed to finance the growth of the Company's business as it currently exists, and at present there are no specific plans calling for a capital issue. It is however felt that within reasonable limits the Directors should be in a position to raise finance for any purpose which they consider to be in the stockholders' interests. No issue will be made which would effectively alter the control of the Company or which would result in a change in the nature of the Company's business without the prior approval

of the Company in general meeting. Set out in the Notice of Annual General designed to achieve the above aims.

Resolution No. 6 proposes an increase in the authorised ordinary share capital from £1.800,000 to £2,250,000. The preference share capital remains unchanged at £300,000.

Resolution No. 7 deals with amendments to the Articles of Association to give the Directors the necessary authority to issue shares without obtaining further approval of the members.

At present Article 4 is in the form in which it was adopted in 1927; its requirements are briefly that all shares issued for cash are to be offered (a) in the first instance to the existing members holding ordinary stock in proportion to such stock held by them and (b) at such price as the Company in general meeting may resolve or at par. An issue at par value of 5p cannot seriously be contemplated in the light of the quoted share price which has ranged unward from 380p during 1981. It is of course most unusual for the issue of shares by a listed company to be circumscribed in this way by the Articles and the practical disadvantages of convening a meeting of shareholders to fix a price some time in advance of issue need no explanation. Accordingly it is proposed in the first part of Resolution No. 7 to amend Article 4 to enable the Directors to fix the issue price and to bring into line with modern practice other provisions in respect of any offer of further capital to ordinary stockholders. Their priority right to be offered share issues for cash by

way of rights issue is preserved. The new Article 6 proposed in the second part of Resolution No. 7 will enable payment of commission in connection with issues of the Company's capital to be made within the limit prescribed by the Companies Act 1948 as opposed to the present limit in the Articles of 10 per cent of the nominal amount of the shares being issued.

Resolution No. 8 is concerned with section 14 of the Companies Act 1980, the effect of which is that the directors will soon need specific authority from the Company in general meeting for issues of the Company's capital. To anticipate this the proposed Resolution will give the Directors the necessary authority, during the five year period permitted by the section, to allot any or all of the capital to be created by Resolution No. 6. When that period has expired the Directors may if they consider it appropriate ask for a renewal of this

I commend the above proposals to stockholders as being in their interest and that of the Company. In case they may wish to study the prease effect of the proposals upon the existing Articles of Association, copies of Articles to which the resolutions make reference are enclosed on a separate sheet of paper issued with this document.

Companies Act

Insolar as they affect the Company the provisions of this new Act are in the process of being dealt with. In particular information now required in respect of loans to officers and directors is prorided in the report and the directors will within the period prescribed by the Act change the Company's name to 'Pearl Assurance Public Limited Company' and effect its re-registration accordingly. The application of Section 14 of the Act has been dealt with in the previous section of this statement.

Long-Term **Business**

In the industrial branch, new annual ns increased from £24.4 million to £27.9 million (14 per cent) and sums assured from £308 million to £349 million (13 per cent). There are no special factors to affect the increase this year and this must be considered a satisfactory result in view of the adverse economic conditions. When allowance is made for variations in the method of treating the introduction of life assurance premium .relief last year, our increase is in line with the national average.

In the ordinary branch we were less successful. Single premiums for the group as a whole fell from £20.4 million to £12.1 million and annual premiums were down marginally from £16.0 million to £15.9 million. The fall in single premiums was expected since our marketing strategy which in 1979 was concentrated on the advertising of Pearl Assurance (Unit Funds), which produced a large volume of single premium husiness, was switched in 1980 to self-employed deferred annuities, which are mainly on an annual premium basis. However, we hoped that this change in emphasis would have produced an increase in annual premium income. The general experience in the ordinary life assurance market has varied from company to company, but the total

increase in annual premium new business.

excluding group pension business, has been small,

so that we think that our performance has not been

If the ordinary branch new business is

premiums incressed from £11.4 million to £12.8

million, sums assured from £442 million to £472

million to £25.7 million. Single premiums fell from

£6.0 million to £5.8 million. All these figures are

before reassurance from Pearl Assurance (Unit

Funds). Pearl Assurance (Unit Funds) new annual

premiums fell from £4.6 million to £2.5 million,

single premiums from £14.5 million to £6.3 million

and sums assured from £91 million to £48 million.

Our new subsidiary, Pearl Assurance (Unit Linked

Pensions) which writes only unit-linked retirement

annuities, commenced business in May 1980 and

has written £0.6 million in annualised premiums.

This is a satisfactory beginning, bearing in mind

affected by the fact that reassurances from Pearl

Assurance (Unit Funds) to Pearl are now done by

The difficult economic conditions that

affected new business in 1980 are clearly going to

continue throughout 1981. Industrial branch new

business will be affected by the change in the rate of

life assurance premium relief which took place on

below what might otherwise be obtained. In other

respects industrial branch new business looks like

the last few years, production in the opening months has not had the benefit of any advertising

commitments relating to the introduction of less

campaign will take place later in the year. It is

The total life business in force in the Pearl at

31st December 1980 comprised sums assured and

bonuses of £4,767 million, £1,990 million in the

ordinary branch, compared with £4,276 million a

year earlier. Annuities and bonuses amounted to

million. Combined premium income (including

annuity considerations) was £206 million, nearly

£130 million in the industrial branch and over £76

£180 million, an increase of over 14 per cent. Total

special surrender payments in respect of whole life

weekly policies, referred to below, are excluded.

surrender payments increased from £19.2 million

to 126.3 million, an increase of nearly 37 per cent.

This undoubtedly arose from the general economic

recession. Some policyholders have been unable to

complete the programme of savings that they had

mapped out in the past and have found themselves

decreased again from 39.24 per cent to 38.53 per

relief, which only existed for three-quarters of the

cent. The new system of life assurance premi-

year in 1979, has meant a further increase in .

In the industrial branch, the expense ratio has

in need of immediate cash.

million in the ordinary branch, compared with

payments to policyholders in the form of claims. surrenders and annuity payments exceeded £100

million for the first time. The total was £125 million compared with £99 million in 1979. If the

industrial branch and £2,777 million in the

£116 million, per annum compared with £95

therefore difficult to forecast progress in this

campaign. This year, because of training

frequent accounting, the major advertising

Life Rosiness in Force

ing satisfactory. In the ordinary branch, unlike

6th April and which will result in a reduction in

new premiums for the year to about 3 per cent

means of a single master policy instead of

operation.

individual policies.

that the figures reflect little more than half a year's

The number of policies shown in the report is

considered separately for the three companies

million and annuities per annum from £21.2

within the group, Pearl Assurance annual

premium income without the associated expenses. In addition, we have not had the expense of adapting to the new system, which increased expenses last year. On the other hand, there has been a considerable increase in the transfers to the Staff Superannuation Fund, mainly to improve the pensions of existing pensioners as explained in my

statement last vezr. In the ordinary branch, the expense ratio increased slightly from 32.71 per cent to 33.17 per contribution to the Staff Superannuation Fund but another cause is the increased proportion of new business premiums, which carry higher expenses than renewal premium income.

Unit-Linked Subsidiaries The total life fund of Pearl Assurance (Unit Funds) increased from \$24.1 million at the beginning of the year to £35.1 million before the transfer referred to below. As we anticipated, investment income has exceeded expenses, so that we are now recovering the deferred tax relief that has been accumulated in the past. In 1980 there was a surplus for the year of £517,000, the major part from this source, £217,000 has been added to the amount of surplus carried forward within the life fund and £300,000 has been transferred to the profit and loss account, making good some of the transfers made out of this account in the past. We are very satisfied with the progress of this subsidiary. Further details are given in the supplementary information in the report.

Because of the predominance of quarterly premium business, the fund of Pearl Assurance benefit, we have offered them a special surrender value, equal to the full sum assured and bonus (including terminal bonus) at that time. Effectively, the policyholder has been offered the opportunity to convert his whole life policy to an endowment assurance maturing at the date on which premiums would otherwise cease. In many cases, the policy is no longer serving its original purpose and we have found that about threequarters of policyholders are glad to accept the sum assured under this scheme, which was initiated in September 1980. The remainder have decided to

keep their policies in force. The cost of this scheme has been met out of reserves. The total payments made in 1980 amounted to £1,081,000. This sum is included in the accounts as a surrender payment, as is technically correct, though it is of quite a different

nature from the normal surrender payment. Instead of declaring reversionary bonuses on all premium-paying policies which have been in force for six years or more, as is normal, 1980 surplus has been distributed to industrial branch whole life policyholders (4-weekly as well as weekly) who took out their policies before 1950 in the form of an acceleration of the date on which premiums cease, and this will increase payments under the special surrender scheme in

One advantage of this is to eliminate small policies which are disproportionately expensive to collect and administer. We therefore expect it to prove advantageous to other policyholders, stockholders and staff as well as to those

Short-Term Business

Premium income (excluding income from subsidiary companies and from Marine, Aviation and Transport business) amounted to £52.4 million, an increase of £9.2 million (21 per cent)

There was an underwriting loss of £3.6 million compared with the 1979 loss of £3.7 million, the comparative revenue account losses

	_ 1980	1979
	£mn	£mn
Property	2.0	2.2
Motor	0.5	1.0
Others	1.1	0.6
Reinsurance treaties	_	0. (profit)
	3.6	3.7

£6,554,000 giving a trading surplus of £2,989,000 against £1,452,000 in 1979. This surplus has been transferred to the profit and loss account but £1 appropriated to a claims equalisation reserve which appears in the balance sheet and will provide a fund which can be used to reduce fluctuations that arise

such as storms or floods.

United Kingdom

104.2 against 107.4 in 1979.

There was an improvement in the overall

£3,433,000 compared with £3,959,000 in 1979.

ratio, partially offset by a worsening in the expense

ratio. As a result, the operating index improved to

Ninety-two per cent of our business was

premium income of 21 per cent (19 per cent in

per cent in 1979 and 37 per cent in 1978. This

account, which consists mainly of household

written in the United Kingdom. Overall growth in

1979) was once again led by the property account in

which the growth rate was 32 per cent following 23

business, has more than doubled in the last three

years mainly as a result of the increases in rates and

sharp rises in claims costs, but reflecting also the

major campaign carried out last year to raise sums

insured to more realistic levels. The account now

represents 57 per cent of our total general branch

The growth rate of 9 per cent in the motor

business is intense and our share of the market has

continued to decline. However, in 1980 there was a

and agencies increased from £1.6 million to £1.8

million. Exchange adjustment charges arising out

of currency conversions depressed the results but

Our reinsurance business is developing

underwriting office to which I referred in my last

to £2.4 million and the outcome of the year was a

Marine, Aviation and Transport

compared with £3.8 million in 1979. Results

this market over the last few years. The 1978

having regard also to the progress of the two

£700,000 from the profit and loss account to

maintain the fund at an adequate level.

Subsidiary Companies

reflecting the over-capacity that has prevailed in

account was closed with an underwriting loss and,

subsequent years, it has been necessary to transfer

The total premium income and trading

surpluses of our subsidiary companies in Brazil,

Portugal; Zimbabwe and the USA amounted to the

continue to be very disappointing, largely

report. Premium income increased by 46 per cent

small underwriting profit and a trading surplus of

Premium income amounted to £4.1 million

there was nevertheless a small trading profit.

satisfactorily following the opening of the city

Reinsurance Treaties

Premium income from our overseas branches

account following 11 per cent in 1979 was again

premium income in the United Kingdom.

disappointing. Competition for this class of

satisfactory trading result on this account.

Overseas

sums insured which have been applied to meet the

There was a major improvement in the claims

our investment operations continued to be in gilt-edged stocks. In 1980 the long term fund equity shares, and £33.8 million in real property. Over the last three years the aggregate amounts committed to these categories were £213.3 million, £58.9 million and £50.1 million respectively.

The gross investment income of the life funds rose during the year by £24.6 million, to £145.7 million, resulting in gross yields of 12.59 per cent (11.74 per cent in 1979) in the ordinary branch and 12.63 per cent (11.79 per cent in 1979) in the industrial branch. Given the current trends of ordinary share dividend declarations, I would not necessarily expect 1981 to show an increase in

During the year under review the \$6.5 million cash flow of the short term fund was committed

mainly to short dated gilt-edged securities. The supplementary statement in the report gives a summary of market values, balance sheet values and investment income for each fund. Taking investments at market value the total assets of the parent company at the year end exceeded. £2 billion for the first time.

Profit and Loss Account

The transfers from the long-term funds amount to £8,246,000 as against £6,972,000, an increase of 18.3 per cent. This reflects both the growth of the business in force and the increased yield on the funds. The transfer from the general branch is £2,989,000 against £1,452,000 but the transfer to the marine, aviation and transport account has been increased to £700,000 from

Investment income on stockholders' funds was £2,295,000. Taxation increased from £1,250,000 to £2,265,000, reflecting the increased profitability of the general branch account. After allowing for other income and expenses, the net profit for the year was £10,456,000 an increase of 23.6 per cent. After the transfer referred to earlier of £1 million to set up a claims equalisation reserve and the proposed increase in the total dividends for the year, the carry-forward has increased

Code of Conduct for Intermediaries

We are members of the British Insurance Industrial Life Offices Association and fully support the objects of those bodies. At the beginning of this year the Associations introduced codes of conduct for intermediaries selling life and general insurance and have made them mandatory for all members. The codes apply to our own staff, although they are not, strictly speaking, intermediaries. In our view, they largely reduce to sets of rules the conduct which we have long expected our staff to operate in the interest of good relations with policyholders. They have therefore . been readily accepted both by ourselves and by the representatives of the staff. We are sure that they will result in an improved image for the industry as a whole.

We can only regret that a number of offices are not members of the relevant Association and are not therefore bound by the codes. We nevertheless greatly hope that they will voluntarily comply with the underlying spirit.

Company **Development Plan**

I mentioned last year the proposed changes in the Company's organisation and procedures. The first change, under which our field staff will commence to render accounts four-weekly (though they will, of course, continue to collect premiums and bank money weekly) has recently been

The most important remaining changes are the reduction of the number of our district offices from about 450 to about 250, combined with the introduction of new scales and methods of pay for the management grades of our field staff. These have been fully agreed with the union section representing the staff most closely concerned and will be coupled with the introduction of a new series of ordinary branch policies. In other ways our plans are proceeding smoothly and we hope to aplement the bulk of the changes early in 1982.

This reorganisation will involve substantial capital expenditure, particularly in compensation and enhanced pensions for those who retire early as a result. This expenditure will occur mainly in 1982 and 1983 and will be met from reserves accumulated in the past. The reasonable expectations of policyholders and stockholders will not be affected and they will gain in the long run from the resulting economies of operations.

Tribute to the Staff

1980 has been a year of considerable economic difficulty for the country and 1981 promises to be another. Your Company is affected since the refention and expansion of business, on which our. continued prosperity depends, are bound to be more difficult in such circumstances. Nevertheless, our staff have managed to combat these difficulties and to continue to provide an efficient and economical service to policyholders. On your behalf, I would like to express our appreciation.

The Annual General Meeting of the Company will be held on June 10th at 12 noon at the Registered Office, High Holborn, London WC1V 7EB.

EXTRACTS FROM 1980 RESULTS

"Very exceptional increase in ordinary branch reversionary

bonuses."

"Increased reversionary bonuses in the industrial branch."

·	1980	1979
New Life Premiums per annum	£41.2m	£36.6m
New Life Sums Assured	£863m	£827m
Life Premium Income	£206m	£180m
Life Surplus allocated to policyholders	£74.5m	£63.1m
Assets of Long Term business		
 Balance sheet value 	£1,308m	£1,162m
Market value	£1,956m	£1,582m
	aro 4	
General Branch premium income	£52.4m	£43.2m
General Branch underwriting result	£3.6m loss	£3.7m loss
General Branch trading result	£3.0m profit	£1.4m profit
Assets of Short Term business		
and Stockholders' funds		-
- Balance sheet value	£87.7m	£78.2m
- Market value	£114.3m	£96.0m
Market value	9-11-4-7HT	2.70.0111
Profit and loss account income	£10.4m	£8.4m
(net transfers plus investment income		
less taxation)		

£150,000 in spite of the success of its first year's operations. For this reason, a detailed summary of the accounts has not been given as it has for Pearl Assurance (Unit Funds). The company has made a small profit for the year, which is being branch, though I shall be surprised if it is not a very carried forward.

Weekly Whole Life Policies The Company ceased to issue weekly policies in the industrial branch in 1970 but many such policies remain in force. Most of them are for very small premiums, which are now, by mutual agreement between the policyholder and agent, collected every four weeks or even less often. The lower benefits given to a weekly contract are therefore no longer appropriate although, arguably, the policy is often for so small a premium as to be uneconomic. The premiums under these policies cease, either contractually or by concession, at the policy anniversary preceding age 85. In order to give policyholders an additional

I ife Valuations and Bonuses The Actuary's report is given in the report and

accounts. There has been a very exceptional increase in ordinary branch reversionary bonuses particularly for pension business, where we thought it right to exercise caution in the two previous years, because of the introduction of a substantial new table. We have also been able to increase reversionary bonuses in the industrial

The rates of terminal bonns, which are based on the capital value of investments over the year, have been reduced, primarily because of low stock market values in the early part of the year. The total cost, however, has increased, particularly in view of the large numbers of maturities in the industrial

The total surplus allocated to policyholders ented to £41,682,000 in the ordinary branch and £32.826,000 in the industrial branch.

Cover yourself with

assurance

Investments

equivalent of £12.8 million and £1.3 million

During 1980 the United Kingdom economy was experiencing its most severe conditions since the thirties. Whilst companies' declared profits and dividends based upon past trading periods were in general showing satisfactory growth, it was felt that little if any progress could be expected overall in the near future. Interest rates remained high, at least in nominal money terms. Inflation was declining and its adverse impact upon real rates of interest was diminishing. Although the real return available to a taxed fund was still negative, Government policy seemed destined to lead to a lowering of rates.

Pearl Assurance Co. Ltd. Registered in England (1419C), Registered Office; High Holborn, London WCIV 7EB.

BY FRANCIS GHILES Strong dollar remains dominant

THE BEHAVIOUR of inter- three points above the yield on national bond investors con- fixed interest rate dollar bonds tinues to be dictated by two factors, the strength of the dollar in foreign exchange marinterest rates.

against major European currenmay have suffered from the decline in the price of fixed interest dollar Eurobonds are more than compensated for by the currency gain. French dollar sector, where trading franc-based portfolios would activity was down to a trickle have gained 8.7 per cent since on Thursday and Friday as the the beginning of the year on their dollar bonds, D-Mark Bond Dealers (AIBD) met in investors 4.2 per cent. Swiss Hamburg for its annual meeting. franc investors 3.3 per cent and sterling investors 2.5 per cent.

There is therefore no reason to sell dollar Eurobonds, but its board for falling to tackle the investors wishing to take advant- problems the market faces, age of the strength of the dollar are still more attracted by short-term deposits, which yield much more than two or AIBD has become merely a three-year paper.
The six-month Eurodollar

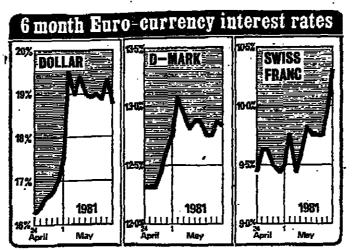
maturing in 1983-84.

Investors are cautious because dollar in foreign exchange mar-kets and the high level of U.S. of U.S. interest rates particularly difficult to forecast. The surge of the dollar Were the rates to fall quickly. buying dollar bonds now would cies recently means that what- look attractive, but many invesever losses investors based in tors simply cannot convince major European currencies themselves that there is more than an even chance of this happening.
Only three issues, all rather

small, were launched in the Association of International Some members of the AIBD have been openly critical recently of the association and particularly where aggressive pricing of new issues is con-cerned. They complain that the

Mr. Rupert Hambro, AIBD interest rate finished the week board chairman, rejected the at 183 per cent, which is about criticism when he addressed

social club.



externally imposed regulations, say by organisations such as the AIBD. However, he did decry widespread mispricing of new fixed interest dollar bond

the annual meeting. He felt and placing institutions losing that the new issue market money on each transaction."
simply could not be subject to Mr. Hambro welcomed the growing, independence of bond houses which had been prenared, in recent months, to turn down underwriting, or co-management positions when issues, a practice which had they felt the terms being is putting pressure o resulted in "the underwriting offered by the lead manager of for foreign borrower.

this year—that falling due in

the first quarter has already been repaid—and even if the

task force agrees to the proposal

on Wednesday, it will still have to be accepted individually by

In other news, Argentina's

AUSA highways concern has

finally awarded its \$150m eight-

year mandate to a group of 11

banks on the expected basis of

a i per cent margin above Libor.

The banks are Long Term Credit Bank of Japan, which

will act as agent, Banco Hispano-

Americano, Banco de la Provin-

cia de Buenos Aires, Banco

Exterior de Espana, Crocker, Gulf, Natwest, Sanwa, Tokai,

Republic National Bank of New

York and Trade Development

awarded a \$200m mandate to

Manufacturers Hanover. The

terms, which have not yet been officially disclosed, are believed

Siderbras

has

Bank.

Brazil's

all the 460 banks involved.

a new issue were "below" the market "Lemming attitudes" of the

past were giving way to more realistic attitudes, with bond houses less prepared to underwrite paper they knew they could not sell to investors.

M. Francois Mitterrand's vie tory in the French presidential elections had no impact on French bonds in the dollar, Swiss franc or D-Mark sectors. Nor was the sale of French commercial paper in New York -the amount of which outstanding is about \$4bn-made any more difficult.

On Thursday one of the two leading New York rating agencies. Standard and Poors, put out a statement confirming its view that France remained a triple A borrower.

D-Mark bonds lost ; of a point on the week and one new issue. expected from BHF Bank, was postponed. Swiss franc bonds were unchanged. A steady flow of new issues continues in the Swiss franc sector but the sharp rise in Swiss franc interest rates is putting pressure on coupons

CURRENT INTERNATIONAL BOND ISSUES Av. life Coupon U.S. DOLLARS Yamaichi Secs. Nomun ő) \$Nippon Kokan KK 15 1995 6.500 Nikko Secs., Kieinwor 100 1§Fulitsu 5 5.500 Benson Mitsui Fin. Europe 100 **‡Federal Busines** 15.86? 15‡ 5} Wood Gundy Development ±**§Canon inc. Merrill Lynch, Yamaichi 75 Secs. CSFE 7,0 109 †Korea Development Bk. 30 1989 SWISS FRANCS Nippon Kokan KK Bayerische Ferngas 4<u>1</u> 7 7.375 Copenhagen County 4,500 Authority 100 100 Keyser Ullman, Nordfinanz, §Lonrho Intl. Fin. NY 8.00 UBS 1991 ** Placement, † Floating rate note. Not yet priced. | Final terms, Note: Yields are calculated on AIBD bases

U.S. BONDS

BY DAVID LASCELLES

Signs of compromise on tax plan raise market hopes

SOME OF the dark clouds tial gains for a long time. But must now ask itself whether the hanging over the financial markets last week were dispelled on Friday by better than expected money supply figures and signs that the White House may be ready to compromise on the tax plan that Wall Street is so worried about. But the sun still far from shining

through.

Although analysts warned that the money supply would be up by \$500 or more for technical reasons. M1-B, the most widely watched measure, was up \$3.1bn and MI-A up 3.5bn. But this still leaves the short cun growth of the money supply at around 13 per cent. more than double the Federal Reserve Board's target, suggest-ing that credit will remain tight for a while.

Bond prices rose by as much as three points on Thursday and Friday, their first substan-

U.S. INTEREST RATES (%) Week to May 15 May 8 18.39 18.13 16.50 16.48 18.80 18.80 Fed Funds wkly, evge, 3-month Treas, bills... 3-month CD 13.64 13.91

the immediate trading outlook is clouded by tomorrow's meeting of the Fed's policy-setting Open Market Committee, where the best that can be hoped for is "no change."

may draw greater encouragement from what is going on in Washington. The White House, shaken by the dreadful reception its income tax plans have received in the financial markets, seems to be ready to compromise over the 10 per cent a year, three-year-cuts it wanted. This is not official yet, but plenty of signals to this effect came out of the White House last week.

Wall Street is desperately worried that the Reagan plan will stoke the fires of inflation by increasing the Government deficit in the short run and credit will also douse any major unleashing a consumer spending binge. Until the better news corporate bonds remains high. started seeping out at the end of last week, bond yields were porate name braved the market at record highs with some —Xerox Credit. It floated \$100m Government securities return of 10-year notes at a yield of ing 5 per cent more than the 15.4 per cent which sold quite rate of inflation.

in the picture only sharpens cost of funds is a barrier which the market's dilemma Instead a lot of corporate treasurers of wallowing in bearishness, it find hard to surmount.

moment has come to catch the peak in rates and go for capital gain as yields decline, The bullish view is that while

the Fed may be forced to keep the cost of credit high for some In the donger run Wall Street time, the outlook for the next six months is good. Yields are unnaturally high, record rates will stifle economic activity and cool off demand for credit and Congress and the White House will work out a sensible compromise on the budget.

But it only needs a single word from influential gurus like Dr. Henry Kaufman of Salomon Brothers to shatter this idyll. Dr. Kaufman was unmoved by events last week: he still think: Government borrowing will depress a market whose very foundations are under threat. Pent-up demand for long-term Last week, only one big corwell. But like 10 per cent a But the slight improvement years or two ago, 15 per cent

CREDITS

An oil-borne bonus for Mexico

MEXICO is riding high on a the basis of a split 1-1 per cent wondering whether France itself seven to eight years, wave of oil-borne popularity, margin.

We wondering whether France itself seven to eight years, could still qualify for a margin.

Poland is now to wave of oil-borne popularity. Hard on the beels of the outstandingly successful credit for success of the Bancomext credit, the foreign trade bank. Bancomext, has come a \$250m credit for the United Mexican States bearing a margin of only { per cent over London inter-bank offered rates or ; per cent over

The oredit, to be syndicated exclusively among French banks, is being co-ordinated by Banque Nationale de Paris. Credit Lyonnais and Societe Generale.

Admittedly it has a maturity of only three years and is part of a package that includes a FFr. 1.1bn export credit facility for work on the Mexico City metro. Such credits are very lucrative and this can help explain why the banks were ready to concede very fine terms on the non-export credit part of the deal.

But the overall conditions mark a conspicuous easing of margins for Mexico since last summer, when French banks arranged a \$250m eight-year credit for the same borrower on

Taken together with the whose underwriters sold 90 per cent of the original amount in the market, this has led bankers

to talk of a possible further reduction of margins for Mexico in the months ahead. The Bancomext credit bears a margin of ½ per cent for eight years over London interbank

rates or I per cent over U.S.

prime. It is to be increased to \$550m from the original \$350m. Ironically Mexico's popularity has increased at a time when the cash-flow from its oil exports seems to be falling back. The Mexican Press reported last week that Mexico plans to lift oil output to boost its income from oil. and bankers estimate that in the first two months of this year oil exports were running at an annual rate of

of only ! per cent over Libor. In fact, however, the Euro-

credit markets have taken the results of the French presidential election with considerable calm. There has been no detect able slippage in France's international credit rating since the victory of the Socialist candidate, M. Francois Mitterrand. Most bankers say that the market would only turn against

France if M. Mitterrand were

to include Communist Party

members in the Cabinet. The country's credit rating is also unlikely to be put to the test with a major Eurocredit operation before the forthcoming general elections, bankers. France accelerated its borrowing programme before the presidential elections and has no pressing need for funds.

The task force of banks handonly about \$14bn compared with ling debt negotiations with the \$18bn to \$20bn hoped for Poland will meet again on by the Government. Wednesday in Frankfurt and is Ironically, too, the news of expected to consider a proposal Mexico's generous treatment to reschedule about \$2.4bu of from French banks comes at a debt maturing between April 1 to be in line with other recent

carried margins of 24 per cent Poland is now unlikely to over Libor or 2 per cent over obtain an agreement covering U.S. prime. all the \$3.1bn debt maturing

BY PETER MONTAGNON

Despite the optimism expressed by international bankers attending the recent Inter-American Development meeting in Madrid, Brazil seems in no hurry to force a reduction in its borrowing margins.

Ireland has arranged a discreet \$100m eight-year club deal on a split 3-1 per cent margin through Gulf International. Mitsui Bank, National Bank of Canada and Societe Generale.

Such terms are standard in today's markets for a borrower as highly rated as Ireland, but it has not escaped the attention of Euromarket bankers that the margin included in the terms of the latest credit for Greece has gone down very badly in the market.

The lead managers are now about a month behind schedule in completing a second tier management group for this \$400m credit, which bears a margin of g per cent for the first five years trom French banks comes at a debt maturing between April 1 to be in line with other recent rising to 2 per cent for the time when some observers are and the end of this year over deals for Brazil which have remaining five.

FT INTERNATIONAL BOND SERVICE

FLOATING RATE NOTES

FLOATING RATE

NOTES

Alfied Irish Bank 5', 87 G',
Bank of Montreal 5', 90 G',
Bank of Tokyo 5', 83 10',
BNL Int. 5' 86 5',
BNP 5', 88 50',
Christiania Bk. 5', 91 10',
Christiania Bk. 5', 91 10',
Christiania Bk. 5', 91 10',
Christiania Bk. 5', 91 10',
Cooperative 8', 8 8 8. 0',
Den Norske Credit 6' 90 10',
Genfinance 5', 87 10',
Giro und Bank 5', 91 10',
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Giro und Bank 5', 91 10',
Giro und Bank 5', 91 10',
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Giro und Bank 5', 91 10',
Giro und Bank 5', 91 10',
Giro und Bank 5', 91 10',
Giro und Bank 5', 91 10',
Marind Bank Japan 5', 87 0',
Iloyda Eurofin 5', 80 0',
Man, Hanov. 0', 5', 94 10',
Marrill Lynch 0', 57 90 0',
Midland Int. Fin. 5', 92 0',
Midland Int. Fin. 5', 92 0',
Midland Int. Fin. 5', 92 0',
Midland Int. Fin. 5', 93 0',
Nat. West. 5', 94 10',
Nat. West. 5', 94 10',
Pemex 6 91 0',
Sparebankan 6 87 0',
Syandard Chart. 5', 90 0',
Svenska Midlishk, 5 87 0',
Average price changes. 0'

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Con. Illinois O/S 94 86 150
Dupont Canuda 134 91 65
EEC 11 95 (Aagust) ... 75
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EEC 12 88 ... 50
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EEC 16 France 10 88 125
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Eec. de France 13 86 100
Fod Credit O/S 144 83 150
Fod Cr. O/S Fin. 12 85 100
GEZ de France 134 86 80
GMAC O/S Fin. 12 87 100
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Co.; Wood Gundy. Closing prices on May 15

These Debentures have been sold outside the United States. This announcement appears as a matter of record only.

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Groupement des Banquiers Privés Genevois Handelsbank N.W. ((Overseas) Kredietbank N.V.
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FINANCIAL TIMES SURVEY

Monday, May 18 1981

Property Refurbishment

Although the refurbishing industry has suffered from the effects of the recession, and Government cutbacks have severely limited projects in the public sector, a buoyant market has been maintained in prime areas particularly the City of London. Planning consultants and interior improvements are also enjoying increasing growth and, despite rising costs, the difference in rents continues to justify upgrading offices.

Prestige sector keeps its allure

By Lorne Barling

WHILE THE prestige sector of the refurbishing market is behaving almost as if there was no recession, in particular the demand for high quality property in the City, activity has slowed down considerably in other areas, especially in some provincial cities.

The substantial cut in the volume of public funds being channelled into refurbishing council housing — due Government curbs on spending —has also hit companies operating in this field. Although many councils recognise the benefits of major improvements to their housing stock, most are now reduced to carrying out essential repair work.

On the other hand, funds from institutions continue to be gests, due to the increasingly available in large volume, mainly for City office projects, with a greater than to fall in over the next 18 months to two years, some contractors believe there could be a boom in refurbishing work in The City appears to have no

problem in finding tenants who will pay top rental prices, and the expense of high quality re-furbishing work is widely held to be worthwhile since this is almost always reflected in the level of rent attainable.

This high level of activity has led to more projects being planned in advance, particularly on work which will cost over £1m—an increasingly common figure for the City.
One building which is attracting considerable attention is Atlas House in King Street. This will be vacated later in 1981 and will be available for refurbishment work worth up to

Competition for this project has been intense with large companies, such as Costain Renovation, making blds, but, as is more frequent these days. the contract will not be awarded on price alone. Contractors have been closely interviewed to assess their capabilities.

chartered building surveyors Hunter and Partners, there is a growing preference for a twotier system of management to be set up, with the funding institution appointing surveyors and architects to ensure that there are no design or construction deficiencies. This is becoming necessary. Mr. Hedlam sugcompetitive nature of the market which encourages cost cutting, while in some cases problems arise out of the inadequacy of architectural de-Most surveyors now tailing. advocate as much forward planning as possible to reduce the time spent on site by contracAlthough some refurbishment of the recession, which projects are now almost as developers apparently choosing projects are now almost as developers apparently choosing projects are now almost as developers apparently choosing projects are now almost as developers apparently choosing projects are now almost as developers apparently choosing projects are now almost as developers apparently choosing projects are now almost as developers apparently choosing projects are now almost as developers apparently choosing projects are now almost as developers apparently choosing projects are now almost as developers apparently choosing projects are now almost as developers apparently choosing projects are now almost as developers apparently choosing projects are now almost as developers apparently choosing projects are now almost as developers apparently choosing projects are now almost as developers apparently choosing projects are now almost as developers apparently choosing projects are now almost as developers apparently choosing projects are now almost as developers are now almost as developers are now almost as developers are now almost as developers are now almost as developers are now almost as developers. them, particularly where façades must be retained to meet planning requirements, it is usually at least 30 per cent cheaper to improve existing property. However, despite the expertise of contractors, the full extent of problems on an old building may not be discovered

until work has begun. While there is now considerable price cutting - even to the extent of smaller contractors doing work on minimal margins to keep busy — costs have risen fast, to between £36 and £42 a sq ft, particularly in the City where the constraints of working in a busy, cramped environment add to the ex-pense. This type of work is labour intensive, since conventional construction equipment such as tower cranes can seldom One recent project was completed at a cost of £120 According to Mr. Robert a sq ft, but was justified in Hedlam, senior partner of the terms of the subsequent rent.

Manually .

As a result of space problems in the City, materials are often handled in small quantities and have to be moved into position manually. Heavy lifting sometimes has to be done overnight or at weekends—which add to the wages bill for overtime. The ability, on an open site, to place almost everything with a tower crane partly explains the sometimes narrow cost differences between refurbishing and

Contractors with a broad geographic spread of work report a drop in the average

options on property which is not prime grade. In general, contractors have seen a number for medium-sized projects, among them some of the construction giants. Most of these concerns have special refurbishment divisions or subsidiaries, and include Myton (part of Taylor Woodrow), Wates Special Works, Trollope and Colls (part of Trafalgar House) and Bernard Sunley, Mowlem, Wimpey and Bovis, Cubitts (part of Tarmac) and Laing are

Costain Renovations is now working on more than £10m worth of refurbishment in the London area. Bernard Sunley has a £5.7m contract, among others, to upgrade seven floors of the former Spillers head office at Old Change House, Cannon Street, John Lelliott has just announced new conworth. £2.1m and currently has more than 30 projects in hand. Mr. John Lelliott said: "We have a large amount of work, but there is no doubt that margins are not as source for City refurbishing good as they were due to the remains crucial, and confidence competition. Our latest con- is essential to maintain momentract is a £2m refurbishing job for Standard Life Assurance in

are generally healthy for this provement, it is likely that these year and next. He added that will become more account. only more companies competing for the same amount of

recession. The already limited amount of work which has been taking place to improve factory premises has been hit by falling demand for industrial space in many areas, while office improvement work in some regional cities has slowed down. It is notable, however, that in most cities there is still strong demand for improved premises in prime areas, particularly the banking and commercial

Suffered

Companies which specialise in exterior cleaning and improve-work, who until recently experirepairing and removing grime from historic buildings in London, have inevitably suffered from cuts in Government spending. However, this has been compensated to some extent by the continued work for banks, insurance companies and other City institutions.

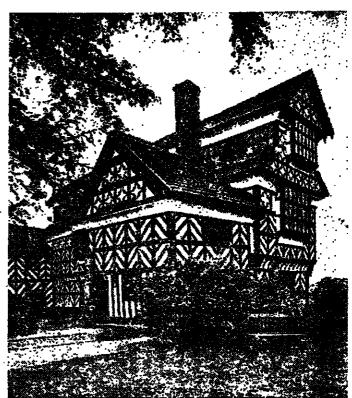
The role of the institutional investor as the ultimate funding tum. During the winter there was some hesitation about Gresham Street." a number of projects, but many While Mr. Lelliott accepts that of these are now coming to life little work can be expected from again. While these funding closely involved with the details

work which in proportional value terms, has grown rapidly, is interior improvement either in conjunction with an overall advent of advanced electronic business equipment, large num-bers of offices are having to accept the need for major changes in structure, and the complications involved often require the services of plan-ning experts, such as Space Planning Services.

Mr. Roger Henderson, the company's managing director, points out that a number of special techniques need to be employed in older buildings to deal with modern telecommunications, such as special suspended floors and desks with cable-ways for video terminals. His company has been involved in a number of bank dealing room improvements, and jobs for shipping and insurance companies and advertising agencies. One of these completed recently was valued at more than £2m.

Planning companies such as SPS are increasingly important as a link between the client and the main contractor, allowing consultation on aspects such furnishing, now often supplied as a system, with a num-ber of new designs coming from

the United States and Canada. Overall, there is an increasing need for refurbishment projects to be fully integrated and the many disciplines involved to be managed skilfully. Recent market conditions have not always downturn in the City, it was and the institutions continue encouraged this, but most only more companies competing their policy of becoming more specialist contractors are continuing to move in this direc-



Sixteenth-century Little Moreton Hall, in Cheshire. Repairs were carried out by R. Bridgeman and Sons for the National Trust on the roof of the long gallery and the building was restored to its authentic colours of cream and brown

Profile: Clothworkers' Prestige projects building Architects and charter

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PROPERTY REFURBISHMENT II

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OFFICES

LORNE BARLING

MANY DEVELOPERS are confident that the effects of the recession on demand for office space in the City of London are going to be less severe than once feared and that the time is now right to go ahead with projects for completion in 1982

However, since additional foor-space can seldom be gained through demolishing and rebuilding in the central area of the City, refurbishment has become financially more attrac-tive, particularly since such projects can be completed much aster than complete redevelopment. Rental trends have also been favourable.

According to the latest office perty consultants and chartered surveyors, Richard Ellis, the conditions for refurbishing work are now good, especially for relatively modern buildings which have been upgraded but not refurbished to a high

The general standard of this accommodation is low in comparison with the office stock in other major international improving these offices and the start of a trend has already been noticed. Lansec House in House near St. Paul's are examples of modern buildings which have been improved in recent years," says the review.

Lower growth

According to a City rent index during the past six-year office market cycle, quality refurbishments have shown slightly lower growth than prime new huildings but this must be seen in the context of far shorter cerned with quoting low prices, many of which are judged to be unrealistically low when com-pared with other estimates. work periods for refurbishment tobs. 2 factor which remains

Although refurbishment costs nave risen sharply over the past lew years, partly because of the improved quality of work and partly the more ambitious approach in many cases, the ental differential between old and refurbished offices remains sufficient to justify upgrading. Significantly, air-conditioned buildings, either recently built

or substantially refurbished, have experienced faster rental growth than others by an average of one per cent per annum, and research indicates that the differential could be widening. of the many factors which must

be considered when a refurbishment scheme is considered and it is now generally accepted that he more carefully a scheme is planned, in consultation with architects and other profesionals, the more cost-effective the project will be. In most cases a number of options are available, ranging

from minimal improvements to a complete redevelopment although this is increasingly difficult in the City-and the middle course is most popular although even then there are often difficult decisions. These include such siderations as how much of the existing buildings to retain to maximise the use of potential

pace at reasonable cost, often

with the constraint of having to

retain facades and use existing structures which are unsuitable for modern loadings. While some contractors specialise in refurbishing occupied buildings, this is increasingly costly and becoming less acceptable, although interior mprovements are often carried out on this basis for banks,

But whatever the decision about the kind of improvement, river.

usurance companies and organ-

isations which urgently need to improve the working environ-

that changes of plan during the construction phase should be avoided if possible, since the additional costs in delays. though not immediately apparent, can be high. Some consultants now favour the American contract system which includes penalty clauses for any late changes.

planning can save considerable

detail, often in conjunction with

chartered surveyors, some of the newer entrants into an

attractive market are more con-

Clients often appear to be

out of touch on prices and one

leading consultant, backed by considerable experience, has established that the actual cost

of a refurbishing job is usually

two and a half times the

Moreover, work carried out on buildings for owner-occupiers

is often mismanaged by the

tude of the work-load on the

that a senior member of manage ment --- perhaps the company

secretary or finance director -

a refurbishment scheme in close

Contract system

consultation with those involved

It is also regarded as essential

designated to be responsible. Consultants advise

expectation of the client.

companies concerned. they seldom realise the magni-

Although the geographical spread of office refurbishing work in London remains centred on the City, offices throughout the London area and the West End are providing a higher volume of business for com-panies such as Ashby and Horner, French Kier, McLaugh-lin and Harvey, Higgs and Hill, J. Jarvis and Son, Marshall Andrew (part of Norwest Holst) and R. Mansell.

Mansell has been working towards a number of projects in London's docklands, which London's docklands, which could become a kind of overspill from the City, although there is perhaps more scope in office buildings south of the river. However, considerably

The Dealer Board at Girozentrale Vienna, Morgan House, EC2, which was designed by Office Planning

BUILDING REFURBISHMENT

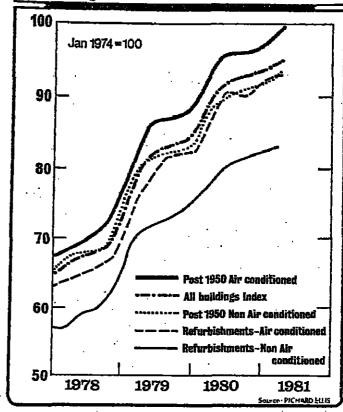




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Comparative performance of City office rental Indices



it is regarded as vital for a full lower rents there reflect the set of options to be presented conservatism of companies at the earliest possible date, which find it necessary to be m since an additional month's close walking distance of their associated businesses.

— and expensive — time on The office renovation market site. Similarly, advice on leases has probably seen a relative and statutory requirements increase recently in the amount of interior work, particularly in high quality buildings where the exterior is still acceptable, ought to be sought at an early stage.
While most of the established refurbishing experts are able to provide this kind of planning since many see this approach as good value for money at pre-

According to Space Planning Services "fitting-out cost index." however, there is little sign of the rise in fitting-out costs slowing down. "The price increases in the last four months are nearly all due to materials price rises as no relevant labour mercases have been awarded during this period. The monthly percentage increase has now we do not feel that this is a

significant trend," says SPS. The overall increase in the index since the base date of April I. 1979, has now reached nearly 28 per cent and the cost of a hypothetical contract works out at more than £12 a square icot. Nevertheless, there are considerable advantages in going ahead with improvements, according to a survey carried out by MAS Survey Research for Brook Street Bureau, not-

ably to help retain staff.

It is usually more costeffective to try to improve the work situation rather than suffer a high turnover of per-sonel." Brook Street says. Even minor changes to the working environment, such as improving office decor, changing office layouts and replacing equipment more frequently, can go a long way towards removing disruptive stimuli."
Significantly, the survey showed that it is not money but lack of job satisfaction and the right working environment that create the greatest incentives

Office Planning Consultants. a major specialist in office layout and communications, points out the numerous advantages such as streamlining office procedures, cutting telephone bills, reducing rent and rates by shedding wasteful office space and generally improving com-pany efficiency.

The advent of sophisticated communications systems is likely to be one of the biggest incentives to major office reorganisations and while a project such as this can be expensive, it is also likely, to be making important savings in the longer

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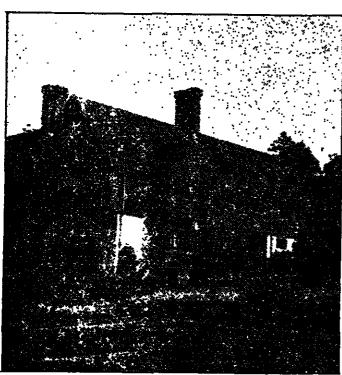
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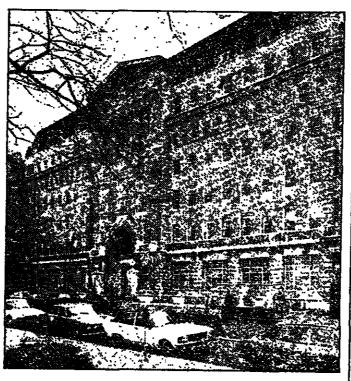
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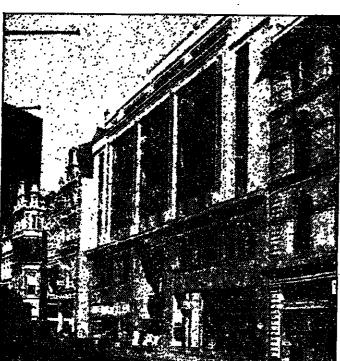
are typical of our achievements in New

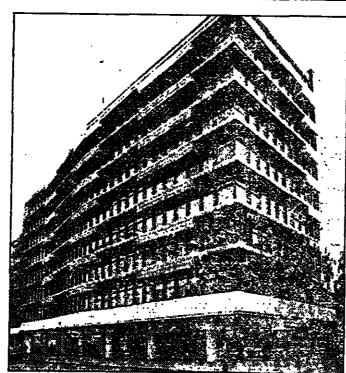
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Greater appreciation of the fabric of history

PRESTIGE PROJECTS

DAVID CHURCHILL

REFURBISHING, especially exterior work, comes into its own when prestige is at stake since this is a clear sign of a company's prosperity or an organis-ation's commitment to maintaining the fabric of history. More-over, in spite of the economic recession, many contractors re-port that demand for the re-furbishment of prestigious or historic buildings is growing.

are varied, but there is clearly a change of atmosphere by companies towards the exterior of their premises. In the 1960s and 1970s, many companies preferred the modern look of glass toration in 1970 by Peter Cox, and concrete towers, but over the past few years there has been a distinct swing back to-wards a more classical style of

However, one company is

will officially open the Natwest Tower in the City of London, the tallest structure in Britain, but at the same time the opening of this ultra-modern building will mark the return of St. George and 16 companions to Natwest's London offices.

The statues of St. George and his companions together making the largest group in London:
of free-standing statuary—are
situated on top of the Bank's
premises in Bishopsgate which forms part of the central com-plex including the new tower. The statues, carved out of The reasons advanced for this figures first erected in 1865 on what was then the head office of the former National Provincial Bank. The statues had been badly eroded over the decade. so they were removed for resa member of the SGB group. The largest figures are more than 8 feet tall and the individual pieces weigh up to 3

. After restoration, the statues

combining the two fashions—the were held in store at Mitcham 500 years. Bridgemans was out the restoration of the stone—other buildings in the same vent the area being turned into National Westminster Bank in until the Tower was completed. invited to carve the statues work, including carving two area having work done to avoid offices. The latest dispute is London. Next month the Bank Before their reinstatement, the for Westminster Abbey by new trumpet angels and other looking dowdy by comparison, over the future of the Jubilee statues were given a covering of protective silicones applied the firm handling that phase of under vacuum pressure. entire facade of the Bank's premises at 15 Bishopsgate were also cleaned and refurbished by specialists from Peter Cox.

Gargoyles

Four other saints -- and a sprinkling of gargoyles—have also featured prominently in the refurbishing work carried out by R. Bridgeman and Sons
—part of the Linford Building
Group—at Westminster Abbey. Bridgemans has been in-volved in carving four full statues—St. Michael, St. Gabriel, St. Raphael and St. Uriel—to stand in the alcoves on the north transept of the Abbey. The statues replace those which were too badly eroded to be restored, even though the originals were less than 100

The new statues, which are carved from Portland Stone, are expected to last for up to

years old.

Rattee and Kett of Cambridge. the restoration work.
The restoration of Manches-

ter's Albert Memorial was another project carried out by Bridgemans. The Memorial had been partly dismantled since the 1950s when the top section pieces were removed for safety. Deterioration was so far ad-Memorial would have to be de-molished but it was designated a Grade I listed building and a public appeal was launched to pay for its restoration. By 1976. appeal committee had

and another company. Leane Scaffolding, supplied the Scaffolding, scaffolding, making no charge

raised enough money for work

to begin.

figures including gargoyles. Bridgemans also had to take down and rebuild the spire and reconstruct the four pinnacles. The restoration was completed in a year and a trust fund was

set up for future maintenance. Bridgemans specialise in the restoration of historic houses of the spire and various other and churches and their contracts have included the phase of Little Moreton Hall in vanced that at one time it Cheshire and the restoration seemed likely that the and refurbishment of the stable and refurbishment of the stable block at Warwick Castle to provide new facilities for visitors. Recently, Bridgemans has been working on Dunham Massey Hall in Cheshire where the company has also refurbished stable blocks to provide restaurants and offices.

The first step was for the Memorial to be cleaned. A contractors Szerelmey has Medal for the project, which Manchester company, Clean-undertaken work on buildings forms the centrepiece for the walls, offered its services free ment, embassies, churches, and the the Bank of England. In the experience,

Heart of London

One of the most publicised prestige refurbishing projects in recent years was opened last summer in the heart of London. This was the restoration and refurbishing of the Central Markets in London's Covent Garden. The Central Markets building, which was con-structed in 1830, had been empty since the vegetable market moved to the Vauxhall site in 1974. Their restoration and refurbishment was carried out by the Greater London Council at a cost of around £4m and the building now houses some 50 shops and restaurants.

Covent Garden area. the This redevelopment has been re- the subject of much bitter argu-

for the erection and dismanti-ing. Bridgemans then carried one building will often lead to conservationists anxious to pre-

Hall in Covent Garden, which is currently being used as a sports hall. There are now proposals for a new street market to be

plans for office development.
One Covent Garden refurbishment project that is already under way is in Floral Street, close to the Royal Opera House. The Wates building company is carrying out a refurbishing and extension scheme for Bertorelli Brothers, the restaurant owners. The scheme will provide a wine bar, restaurant, offices, and some flats and is likely to be finished by early

Another project that has yet to be started is for the Iranian Last month the council was Gate. The building was gutted following the SAS raid last year which ended the embassy siege. A dispute over who should pay for its refurbishment-the Iranians believe it should be the British Government-has prevented the work from starting.



Restoration of the partly dismantled Albert Memorial, in Manchester, was funded by public appeal, carried out by R. Bridgeman and Sons and completed within a year

Renovation work affected by cutbacks in local authorities

HOUSING

GARETH GRIFFITHS

A SERIES of recent surveys has thrown into sharp relief the decline in the renovation and refurbishment work by most local authorities which follows the combined effects of the ago on what local housing recession and public spending authorities planned to spend in

The last full-scale study of 287 councils took part in the housing conditions, published in study in England; 18 per cent 1978 but referring to housing of authorities said they were two years carlier, found that one giving no improvement grants. in five houses was in an unsatisfactory condition—that is 3.2m ties are restricting improvement Boroughs Association suggests properties in England out of a grants and have reduced their a similar position. Nearly one total of 17m. The position since programmes. These cuts take home in 10 was statutorily unfit and use 25 page cent of the then has deteriorated, according the form of either the payment and up to 25 per cent of the to the National Home Improvements Council, with between total improvement costs or 70,000 and 100,000 dwellings a limitation of grants to people wear falling into disrepair. The with disabilities and excluding year falling into disrepair. The private rented sector in parti- other groups. cular has suffered from poor

Renovation work has there-

just to keep the housing stock tailing or delaying projects. ally sound, position from further deteriors. Some 33 authorities replied to Houses of tion. Both Government and the Environmental Health the private tion. Both Government and local councils see it as a way to improve the nation's bousing stock at a lower cost than building new property and to provide a boost for the hard-hit building trade.

The Association of Environ-Health Inspectors published a study two months the current financial year. Some Some 40 per cent of authoriof a reduced percentage of the

Renovation work has also been 95

Inspectors' survey about slum clearance and 66 per cent have cut such schemes.

Home loans for property which is often unmortgagable through a building society or clearing bank proved one of the main weapons for the drive in for aid have now been lifted. the 1970s to refurbish old property., But 40 per cent of councils say they are now unable to give any home loans for improving property.

month by the Greater London Council, the Department of the Environment and the London capital's housing is thought to he unsatisfactory.

Liverpool has nearly a third

of its homes in a sub-standard condition according to a recent study on Merseyside. The conhit in other ways. There are urbations in particular have a 95 councils operating area large-scale problem of derelict forc a strong impetus because a improvement schemes but 78 or sub-standard accommodation lead time for home improve-high level of work is needed per cent of these are either cur- which is nevertheless structur- ment grants is short, often just

a further 15 or 20 years' useful sector property. The qualifica- force. tions for owner-occupiers having to live in improved property for a given period after the work

has been completed to qualify

Gentrification

This bleak picture is in con-A survey to be published next novation in the 1970s which added the word "gentrification" to the language. Government improvement grants introduced in 1969 reached a peak of 237,976 in 1973 compared to the Department of Environ-ment's figure of 137,232 grants for the first nine months of 1980—the latest available.

The crunch on local authority housing expenditure culminat-ing in last autumn's moratorium appears to have hit council house building more than re-novation work. Although the which is nevertheless structurement grants is short, often just per cent. This followed a series grants have gone up to £565 in .. cent of total cost.

three to four months, renova- of cuts the year before. Houses can be renovated in tion figures often refer to work the private sector if they have started two years ago when the a further 15 or 20 years useful then Labour Government's Government in the 1980 Houslife and 30 years for public housing allocation was still in ing Act but ironically the day-

> Many housing departments believe that renovation offers better value for money than the building of new property. An analysis of the various bousing investment programmes throughout the country sug-gests that despite cuts refurbishment and renovation have escaped more lightly than the new starts schemes pected to be around 30,000 this year, compared to more than 120,000 new council houses a year in the 1970s. Last summer Shelter, the

housing pressure group, found in a comparative study of spending plans that before the moratorium councils in 1980 to 1981 planned to cut housebuilding by 44 per cent, improvement grants for councilowned premises by 32 per cent, improvement grants by 6 per cent, home loans by 8 per cent and housing associations by 10

Renovation as a policy received official impetus from the grant payments were increased and the Government announced its moratorium on local authority capital spending on

housing. alteration in the three basic schemes under which grant is

in Greater London and £8,500 outside. The general improveitems like ensuring adequate lighting, wiring and ventila-

• Intermediate grants for basic standard priorities such as sinks, bathrooms and inside toilets were increased across

of the country.

The 1980 Act provided for

 General improvement grants carry a maximum of £11,500 ment grant is to be used for tion.

London and £285 outside. WC be increased to up to 90 per

the capital and £430 in the rest

in the regions.

able to apply.

Repair grants are now allowed on pre-1919 houses. improvement areas. The maxi-

During the first nine months cf 1980 local authorities paid out £596.6m in improvement grants. Guidelines have been relaxed somwhat under the new legislation and for the first time tenants of both private and public sector landlords are

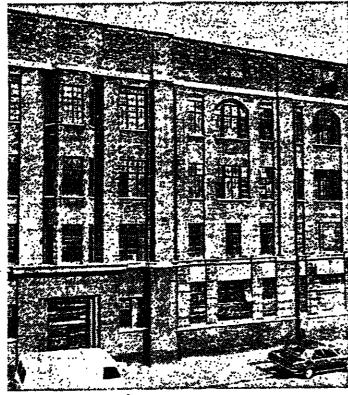
Priority cases

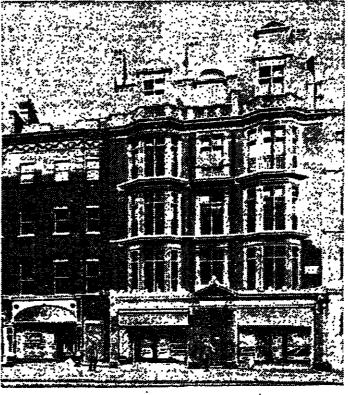
The maximum grant payable is 75 per cent of costs in renocases—that is, in housing action areas. Property in general The grant for a bath or a improvement areas attracts a shower, for example, has been maximum 65 per cent grant but increased to £375 in Greater in cases of hardship grants can

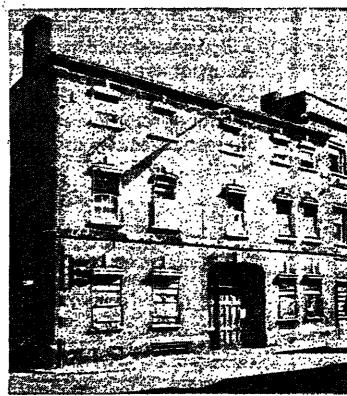
The nature of renovation and home improvement grants works generally in the favour of the private building industry. Previously repair grants had Local authorities increasingly only been allowed on properties put out their refurbishment con-in bousing action and general traces to tender rather than simply relying on their direct mum repair grant in London is labour departments. The small-now £5,500 compared with £4,000 scale projects and home improvements are generally more attractive to smaller building companies and householders usually choose small local

> The National Home Improvements Council (NHIC) is concerned that there could be a shortage of suitable builders for renovation work in the near future. Refurbishment work on houses requires more than the skills of a general builder than the work methods used on building new houses. The general shortage of work in the building industry means that refurbishment work can be carried out at present but the NHIC is worried that there could be skill shortages and bottlenecks should there be any upturn in building activity.









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EVEN BEFORE a final decision on refurbishing work has been specialist contractor can play an important role in determining the type of work to be under-

ing agencies. JWT has occupied offices in London's Berkeley Square since the end of the last war and undoubtedly considered the premises to be its spiritual home. In the early 1970s, however, the growth in its advertising work forced it to consider moving to new offices, this time located in the Cromwell Road adjacent to the West London Air Terminal. By the mid-1970s JWT was

the office space allowed by its Office Development Permit from work areas, and this is updated 198,000 sq ft to 100,000 sq ft. as construction on each floor This cast doubts on the viability starts of the project and so JWT called in the help of outside consultants, Space Planning Services of Hillingdon in Middlesex. SPS carried out a thorough inmethods and its needs and

faced with delays in the pro-

ject, including a reduction in

cizted with the proximity of the

clusion that perhaps the Crom- be called in to undertake a well Road was not suitable for detailed survey, not only of the a major advertising agency, so electrical and mechanical serit renewed its lease on the vices under review, but also of Berkeley Square offices and the fabric and structure which started planning a phased promay be affected by changes," gramme of modernisation. Early said Mr. Tully, Experienced in 1970 it called in SDS again to describe the survey of the structure which in 1979 it called in SPS again to dependent consulting engineers prepare for refurbishing the will offer advice on the most offices but it was not until cost-efficient method of refur-March of last year that SPS was bishment. "His experience will briefed to provide detailed plan-ning and interior design and as for his own fee, it is schemes for the fifth floor of regulated by the rules of the Such a role was sought a ning and interior design decade ago by J. Walter schemes for the fifth floor of Thompson, one of Britain's the building and commissioned biggest and best-known advertistic manage the implementation to manage the implementation of the whole project.

Schedule-

The first interior wall was demolished by the beginning of July and the work completed in November. SPS's contract with JWT has been organised and negotiated on the basis of a priced schedule of rates for work on each floor and JWT has the option to delay or abandon any phase if necessary. SPS has developed a budget for the whole building on this basis, broken down into individual work areas, and this is updated as construction on each floor

SPS's involvement with JWT over a period of 10 years is not untypical of the close relationship that exists between specialist contractors and their vestigation of JWT's working clients, a relationship that both sides know is important to

would be other problems asso- refurbishing until it is too late. Company, Peter Cox, and Stone-"Once it is established that guard.

air terminal and the degree of restricted access to the site. the services in a building require upgrading, an indepen-Finally JWT came to the con- dent consulting engineer should and, as for his own fee, it is sandstone, sometimes causing regulated by the rules of the staining, while on the brick Association

In general terms, Mr. Tully warned that electrical and mechanical services may have to upgraded, overhauled, partially renewed and sometimes wholly replaced twice or three times in the life of any contemporary building. Such services include the power supply, lighting, heating, ventilation, air-conditioning, kitchen services, lifts, and escalators.

Higgs and Hill, one of the leading national contractors, likewise believe in the early involvement of the contractor in refurbishing contracts. "The main contractor also has an im-portant part to play in coplanning so that everything runs smoothly," said the

A separate sector of speciacame to the conclusion that the proposed new offices would not help JWT cope with its long-term requirements. Lengthy discussions with JWT's architects found that altering the who points out that manage. These companies include the building's design would not ment in companies often tend long-established concern Szerelhelp. It was also felt that there to forget about the need for mey, the London Stone Cleaning

is an extremely difficult operation, since some cleaning materials will strip the protective surface away leaving the building porous and vulnerable to accelerated decay. Other cleansing processes will clean the surface unevenly, making it more of a dirt trap than before. Water cleaning, for example, can be damaging if it penetrates through to the interior of the building. Water penetration also activates the iron content of work it can draw out the saits present in the clay.

Cleaning

There are basically four methods of stone cleaning used by the major companies. These

• Air blasting, where an abrasive material—usually sand—is blown under pressure onto the the stone surface and the grime is scoured away.

• Watersprays, which soften the grime enabling it to be

 Mechanical cleaning, using grinding and buffing discs. • Chemical cleaning, when special chemicals are applied

to the fabric and then washed off to prevent the formation of soluable salts.

One problem facing the stone-cleaning contractors that with the recession placing a number of "fly-by-night" firms operating with little regard for the high level of technology needed. These firms will often undercut the more established companies' quote but may also provide a standar of cleaning significantly lower than a more established con

pany could achieve.

In an attempt to safeguage against such operators, the British Standards Institution has published a draft code of practice for the cleaning and surface repair of masonry. This code has met with unqualified approval from the major contractors in this specialised area.

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Confidence shaken by recession

THE REGIONS LORNE BARLING

TWO SIGNIFICANT trends in refurbishing have become apparent recently in the regions and on the outskirts of London. The first is that work in the banking, insurance and finance centres of most cities has coninued at a steady or even hectic pace, while regional work in general has slowed down con-siderably.

there is a fairly high volume of lands and the North, these areas have been far harder hit by the recession than the southern part of the country. As a result a number of major schemes have been shelved and are unlikely to go ahead this

Boom conditions

The southern part of the country is, however, relatively buoyant, with some key towns and cities experiencing almost boom conditions, Exeter, Plynouth. Southampton and

year or so, while Bristol, Swindon and Reading-all increasingly popular areas for development in general—have benefited from the number of companies seeking premises The key to this refurbishing

activity is the rise in obtainable furbishing work in general. rents, which in these areas have generally increased to between £4 and £6 a sq ft for the absence of many large blocks of offices. Developers have also become

suading institutions to put funds into projects in smallish

In Southampton and Portsmouth limited space for office development in prime areas has led to good demand for high quality refurbished property. although there is a shortage of suitable buildings now. Bristol has seen a long period of rapid towards a strong market for new and refurbished property in

period are Norwich, Northampton and, perhaps surprisingly in view of the industrial problems in the Midlands. Coventry. In Birmingham itself there has while other parts of the bave suffered recently.

As a result of the recession a number of manufacturing com-The second is that while panies have severely reduced here is a fairly high volume of their office space in Edgbaston, work in some parts of the Mid- putting large areas on the market and consequently pushing rents to lower levels. This in turn has discouraged a considerable amount of refurbish-

ing work. Nevertheless, some areas are still attractive so long as developers are prepared to trim their profit expectations and not expect consequential rents to be as high as the £6.50 to £7.50 being achieved in central Birmingham, where many projects are pre-let to prestige clients.

Birmingham has the advantage. however. of having a relatively small inner city for the area of the Midlands it provides with various financial services and therefore has never really experienced any impact from the recession in the inner area. Liverpool and Manchester have seen similar trends, but lower rent on the fringes appear to have had some effect on re-One of the major constraints

in the regions has been the cutback by local authorities on good property, stimulating the council house improvements, necessary financial backing for The main sufferers here have projects, many of them relaben the large construction tively small in size because of companies which have been council house improvements. companies which have been accustomed to a steady flow of big-volume repair work. It has been a significant growth increasingly successful in per- area for companies such as suading institutions to put Wimpey.

Divided .

Regional work in general tends to be divided between relatively small local contractors in association with local professionals such as architects and chartered surveyors, and the large construction groups within refurbishing subsidiaries and divisions which usually go for the larger schemes.

It is estimated that refurhishment of one kind and other makes up around 40 per cent of the total UK construction market and will remain around that level, according to Mr. Bob Frith, a partner of E. B. Savory, Millo, the leading construction industry strockbrokers.

Although factory modernisation offers great potential in the regions, there are a number of reasons why it has not so far become a major area of activity. The most important is the changing nature of industry. which means that old-fashioned high roof structures with minimal cladding are seldom version to modern manufactechnology industry going to green-field sites in the south of the country, there is not a elsewhere.

There been a burst of refurbishing demand, however, for smaller activity in the commercially factory units and the conversion central Colmore Row area, of more modern industrial with nearly a dozen buildings buildings for this purpose is adjacent to each other in increasingly viable, often with various stages of completion, support from local authorities or development agencies.

Overall the regions have suffered quite severely from the recession though not to the extent that many projects have been halted—but the confidence which was developing in many towns and cities has now suffered a setback from which there is unlikely to be any quick recovery.

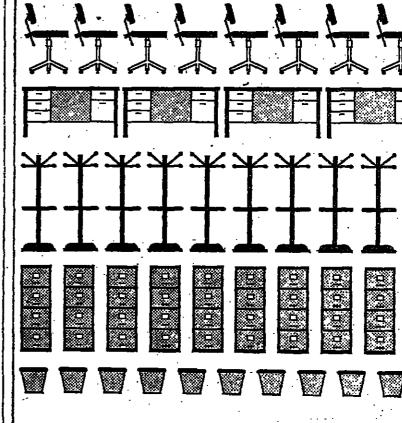
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derable activity in the past

but growing towns to the west of London which are attracting high technology companies with good growth prospects. An advantage on occasions, is that many of these companies require a combination of office and so-called industrial space; but the latter is very similar to offices (and often of higher standards) thanks to the technical nature of the work carried out. This calls for refurbishment of buildings to a high standard and attracts higher

than average rents. In the past institutions have been wary of this type of investment because it was judged to be too specialised but there is now enough demand in some areas to out-weigh the risks in many cases.

property development and minimal cladding are seldom developers are looking ahead suitable in cost terms for con-

consultancy and construction management service.



The Clothmakers building in Fenchurch Street London EC3

PROFILE: Lorne Barling reviews the £4.6m contract for the Clothworkers building in the City.

Value of careful analysis and planning

THE COMPLEX nature of a re- church Street had to be decided. created the largest det floor one of the most difficult areas approached to do a feasibility to operate in, is well illustrated by the £4.6m contract now being completed by Higgs and Hill to restructure and refurbish the Clothworkers Company's premises—a building the company put up 56 years ago.

By looking at this project in some detail it emerges that the clients faced a number of options and only through a series of important decisions was the correct balance of space achieved for ultimate uses.

In the spring of 1976 the Clothworkers were faced with a problem, Higgs and Hill points out, since various leases of the

furbishing contract in the City, Consultants Richard Ellis were study and identify the options.

> Five main options were defined: (a) Re-let in existing condition with only essential repairs and redecoration; (b) minor reforbishment with improved finishes and services; (c) refurbishment with new lifts, air-conditioning and major replanning within the existing shell; (d) major modernisation, including new elevations, an additional floor and a new ex-ternal service core taking advantage of the rights to increase the floor space by 10 per cent; (e) demolish the existing building and construct new premises.

It was finally agreed that staff architect and the company out, since various reason to the existing tenancies were falling scheme (d), a combination of itself as project manager, on in for renewal and the future refurbishing and partial recommembers of the design team of the building in 46-50 Fenstruction, was best, since it were Andrews, Kent and Stone

space at \$7,504 sq ft.

At the completion of the report in 1976 this scheme proved marginal in terms of finencial success but office rents subsequently improved sufficiently to make the plan more attractive. Planners also assisted by allowing the insertion of an additional floor between ground and first, without this being included in the 10 per cent addition allowed in pre-1948 building. A thin composite wall also re-placed one of thick masonry

Confirmed

The Clothworkers Company then confirmed a Richard Ellis surveyors) and Service Design

project management development programme that for the project to be successful speed would be one of the dominant features, as well as the ability create a team approach, said Richard Ellis.

With this in mind the design team recommended a manage-ment fee approach, which enables a quicker start to be made on the site with the additional advantage of a considerable overlap between the design and construction phases. In March 1979 Higgs and Hill were inwited to answer a detailed questionnaire relating to the execu-tion of the works under a man-

Bankers Trust Company, after

with Kelly Associates as the

Speed is the American firm's

interior designers.

(structural engineers), Gar- national contractors invited to until needed the design of some diner and Theobald (quantity amplify their initial submission, floors had to be revised. "It is with emphasis placed on the con-tractors attitude and team pro-project had been executed under It was apparent from the posals. Higgs and Hill was a traditional form of contract appointed in April and a letter intent issued in July.

> enabling planning, co-ordinating and resourcing to commence at a far earlier stage than usual." said Richard Ellis,

tion facilitates precise realistic pricing." and

One of the first tasks was to co-ordinate the design flow. This was achieved by the use of a design co-ordination pro gramme, which established the timescale for all pre-construction activities. Originating from procurement schedules were produced listing all the stages of procurement in sequence, from the issue of design information and subcontractor selection to approval of shop drawings and manufacture of

ry plant and equipment. The need for this type of planning was soon made clear by the difficulty in procuring granite for the front elevation the building, as stipulated by the planning authority: It was eventually necessary to order Canadian granite, which was to be cut and polished in Italy before use. By mutual consent a bulk order was placed at the earliest opportunity, and the same basis other materials were ordered in good

Refinements

Building started in October 1979, by which time the building and design teams had established a close working relationship and shared the load equally from the start, enabling construction to progress at the same time as design refinements,

One problem did arise, however, through the steel strike early last year; although steel was purchased early and stored on site.

these problems could have constituted a reason for an exten-"Early involvement of the sion of time. A management fee contractor ensured that he was contract, however, ensured a thoroughly familiar with the close collaboration of the buildrequirements of the project ing and design teams in coming before commencing on site, to mutually acceptable solutions," said Richard Ellis.

As early as autumn 1980 the letting of the building was disaid Richard Ellis, cussed to ensure efficient
"This is particularly impor- marketing and the installation tant where sub-contractors are of major plant and equipment concerned, for they are was far enough advanced dur-frequently appointed far too ing the early months of this late to play their proper part year to allow the provision of in planning. Furthermore, background heat; the third advance and reliable information and main entrance half were subsequently completed, enabling advertising to go

Rigorously

While schieving the demands of the programme in terms of performance and quality, cost also had to be rigorously controlled, a joint exercise between quantity surveyors Gardiner and Theobald and Higgs and Hill. Committed expenditure was monitored and anticipated costs forecast; regular reviews ensured that the chent and design team were informed of actual cost at all times.

Cash flows and general financial principles were dis-cussed in detail at monthly probenefits of this approach are reflected in the fact that the contract cost and the overall project costs fell within their budgets," planners said.

"The management contracting system enabled a fast programme to be achieved within the budget and to the high quality specified. It produced a sense of team collaboration and an identity of interest in meeting the requirements."

Moreover. answered the demand to involve the contractor from the outset, provided unified management responsibility without limiting the freedom of competitive tendering and ensured greater efficiency by deploying a management team to control activity

Design professions adjust to changing market

ARCHITECTS AND SURVEYORS

COLIN AMERY

OTH OF the major design ofessions have found it necesry to come to terms with the ea of refurbishment rather an building anew. This is a sult of the recession, the ange in public attitudes wards conservation and the ed to retain as much of our tilt heritage as possible. rchitects and surveyors are w fully conscious of the need understand the economics id the mechanics involved in storing and rehabilitating

tisting building stock. The building surveyor is most ten employed on refurbishent work as the overall codinator or project manager a scheme. The surveyor has expertise to advise on ructural evaluation, building crations, the whole vexed requirements of a client in testion of statutory obliga- relation to both old and new the building and

fire and safety in the rehabilita- an impressive growth in the tion of older buildings. Ware-houses, for example, which are businesses that follow the often prime locations for new American pattern of "single are subject to rigid fire codes—
especially if the building is a that may carry out the entire operation themselves or employ operation themselves or employ office or light industrial use, Surveyors are often also estate all the sub-contractors on their agents and so they are ready to advise on the property management and financial side of refurbishment, Advice on rating, taxation and planning are all areas where the surveyor offers a service that the architect alone cannot give.

Qualified

Architects are the most qualifled of the professionals in matters of design and there is strong feeling in the architectural profession that the surveying professions, more particularly the quantity surveyors, have taken too big a slice of the property conversion market. What architects offer is design skill; they are qualified to see the potential of the space buildings.

The third source of expertise

responsibility" firms; briefly client's behalf. The appeal of this kind of firm is that the client has to deal with only one person throughout, the entire

contract.

The range of recently refurbished buildings is impressive. In London the most spectacular has been the conversion of the Central Market Buildings in Covent Garden to provide shopping and leisure facilities. The new use has not resulted in any major alterations to the existing historic structure. The function of the building remains commercial, although the fruit and vegetables have been replaced by 35 "up-market" shopping units of which at least six are devoted to serving food and drink. The development, despite initial scepticism, has already proved

to be a commercial success.

In Leeds an ambitious office

conversion by architects Booth,

torian factory building can find retained. The Crown Commisa new use. St. Paul's House was designed in 1878 as a clothing factory and warehouse in a distinctly unlikely Oriental style with minarets and a Moorish parapet. Here the refurbishment meant the complete re-building of the interior to provide more than 68,000 sq ft of

Historic

John Lelliott Ltd., in London, is a leading firm of contractors in the refurbishment field with two interesting jobs on site at the moment that involve careful rehabilitation of historic buildings. In Dockland it is the main contractor for the conversion of St. John's Wharf in Wapping into housing and, on the edge of Regent's Park, the Grade I listed building designed by John Nash at 1, Cornwall Terrace, is being turned into offices.

In the case of the Nash buildings around the park it was discovered soon after World War II that the quality of Nash's building work often failed to live up to the undoubtedly picturesque qualities of his facades. The regulations can be par- in this field are the contracting Shaw and Partners for the In many cases this has meant of Dashwood House in Old energetically into the refurularly tough with regard to firms. Recently there has been English Property Corporation that only the facades of most of Broad Street in the City of bishment field.

sioners have seen fit to rebuild only three years of operations completely behind the restored in the UK. NICO is working facades so that there is often a divorce curious between interiors and exteriors.

In London's Soho, the famous main claim: the first 24,000 sq music publishers Novello ft of Dashwood House has been acated their purpose-built refitted in 10 weeks. The claim vacated turn-of-the-century listed build- is based on a very direct ing on Wardour Street. This was always a very remarkable building designed in 1906 by the modernisation of these premises to provide offices and industrial accommodation were Sidney Kaye, Firmin and Partners, working with Wimpey Con-struction Ltd.

lies behind the success of the finally completed refurbishment American firm NICO Construclargest interior construction design and construction where company. The firm has just undertaken the refurbishment fessional skills to move more

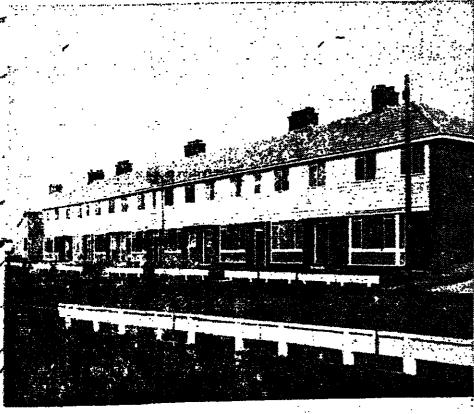
system of management control that starts at working drawing stage and follows the project Frank L. Pearson; its model was through to completion. It is the Hanseatic Town Hall with such "one-step" firms, which large transomed windows on the can keep their completion dates first floor. Inside there is a fine and offer a highly efficient staircase and large panelled service, which are offering the Music Room. The architects for older professional firms some serious competition, While architects may win the refurbishment game on design grounds-this year's Royal Gold

Medallist for Architecture, Sir Philip Dowson of Arup Associates, is best known for his conversion of the Maltings at Snape into a superb concert project. It is interesting to con- hall-they cannot always comsider the impact of the pete when it comes to speed. Market forces show that refurtion Ltd which is America's bishment is a buoyant area of there is plenty of scope for pro-

Now we've finished these three jobs, what's the real difference?

Valuable housing cracking up (literally)...a derelict block with a fine facade to be preserved ... a warehouse conversion that was not straightforward...these have very little in common. Yet that very difference is actually their unifying factor.

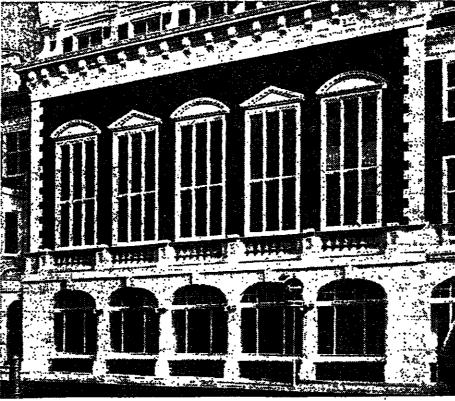
Each of these three refurbishment contracts raised specific problems, problems so widely different that only a contractor with our range of expertise could have tackled them. Which is one of the reasons why they were all three placed with Wimpey.



616 terraced houses built between 1928 and 1936 were showing major cracks in the outer walls, sufficiently serious to warrant urgent remedial action. We removed the external walls completely, using a system of support that held roofs and intermediate floors in place, enabling the walls to be demolished down to original concrete foundations. Modern factory-made curtain walling, of a high

insulative character and with factory-fixed window frames. was then substituted. So for each house the whole rebuilding operation was reduced to one of hoisting two prefabricated sections (one front, one rear) into position—a question of hours instead of days.

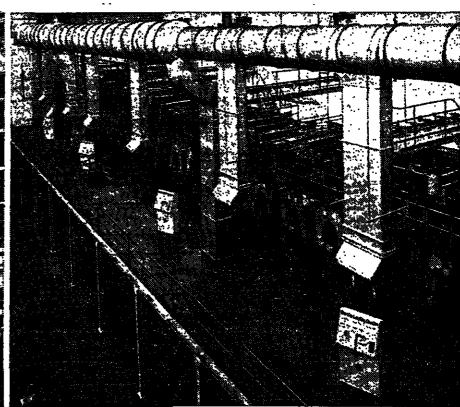
Gient: Newport Borough Council Architect: Newport Borough Architect's Dept.



Novello House, Westminster This turn of the century listed building has been extensively repaired, restored, and modernised. The premises comprise two interconnecting blocks. Both were derelict before renovation, and complete redevelopment of the site had been suggested. Restored at a cost far less than that of building afresh and to the complete satisfaction of client, architect and local preservation society, they now provide office and industrial premises with up-to-date facilities.

Considerable structural work was essential. This included building a loading bay and replacing the existing roof. Other work included provision of new lifts and lift shafts, and installation of a new ventilation system.

Client: Taylor Clark Ltd. Architect: Sichey Kaye, Firmin Partnership Quantity Surveyor: Cross & Hall-



Newsprint Conversion, Glasgow. The 'News of the World' and the 'Sun' publishers asked Wimpey to convert a large warehouse into a newsprint production plant housing printing presses, paper reel store and control rooms.

The heavy printing presses required piled foundations. Piling operations, with the attendant problems of vibration and settlement, had to be carried out within the existing building without causing structural damage. Nine internal columns were jacked up to avoid inducing stresses within the existing roofsteelwork.

A very special feature: care had to be taken during piling to avoid disturbing the underground subway which ran some 30 metres to the south of the site.





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COMPANY ANNOUNCEMENT

ZAMBIA COPPER INVESTMENTS LIMITED

(Incorporated in Bermuda:

The attention of members is drawn to the announcement made today by the boards of Nchanga Consolidated Copper Mines Limited (NCCM) and Roan Consolidated Mines Limited (RCM) regarding proposals for the mergers of their undertakings.

Your company holds 39.97 per cent and 9.84 per cent respectively of the issued equity capitals of NCCM and RCM.

Shareholders will be kept informed of future developments relating to the proposals when these become available. 15 May 1981



Bank of Tokyo (Curação) Holding N.V.

U.S. \$60,000,000 Guaranteed Floating Rate Notes due 1984

For the six months 18th May, 1981 to 18th November, 1981 In accordance with the provisions of the Note, notice is hereby given that the rate of interest has been fixed at 19% per cent. and that the interest payable on the relevant interest payment date, 18th These Motes are listed on the Luxembourn Stock Exchange.

By : Morgan Guaranty Trust Company of New York, London Agent Bank,



Midland Sank Limited

U.S. \$50,000.000 Floating Rate Capital Notes due 1982

For the six months 18th May, 1961 to 18th November, 1981 the Notes will carry an interest rate of 19 % per cent. per annum The Notes are listed on

Agent Bank: Morgan Guaranty Trust Company of New York, London

The Stock Exchange in London.

Building Society

rates

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Commons and Lords business this week

Commons—Private Members' motions intil 7 pm. Remaining stages of the from and Steel Bill. Motion on EEC documents on Paheries. Motion on the General Practice Finance Corporation Increase of Borrowing Powers) Order, Lords—British Telecommunications Lords—British (concurred)

Bill (committee stage). Home Affairs. Sub-committee on race relations and immigration. Subject: the operation and effectiveness of the Commission for

Racial Equality. Room 15. 11 am). Education, Science and Arts. Subject secondary school curriculum end examinations. Witnesses: Dopt of Education and Science officials. (Room 6. 4 pm). TOMORROW Commons—Debate on defence esti-mates. Remaining stages of the Armed Forces Bill. Motion on the Employment (Miscellaneous Provisions) (Northern Ireland) Order.

amendments to the Judicial Pensions Bill. Motions to approve European Communities (Definition of Troaties) (Accession of the Republic of Zimbebwe (Accession of the Republic of Zimbabwe to the second ACP-EEC Convention of Lame) Order 1981. The Sheriff Courts (Scotland) Act 1901. The Sheriff Courts (Scotland) Act 1971 (Summary Cause) Order 1581. Licensing (Amendment) Bill, communications Bill (committee stage).

Select Committee. Employment Subject: homeworken Wingest Mr. Richard Botwood, chairman W. S. Sanderson (Morpeth). (Room 15.4 pm).

wednesday

Commons—Conclusion of delence debate. Remaining stages of the Atomic Energy (Miscellaneous Provisional Bill.

Lords—Debate on need for amending legislation to permit more flexible trading hours for shops. Debate on the

need for consideration of future guidelines for East/West trade.
Select Committees — Education,
Science and Aris. Subject: secondary
school curriculum and asaminations.
Witnesses: MSC, Dept of Employment,
Dept. of Industry. (Room 8, 10.30 am).
Scottish Affeirs. Subject: youth unsmployment. Witnesses: Mr. F.
Kirwan and Mr. N. Fraser. Fraser of
Alandar Institute, University of Strathcityde (Room 5, 10 30 am). Public
Accounts. Subject: local autonomy of
National Heelth Service authorities.
Witnesses: Sir Patrick Nairne, DNSS:
Sir Willtam Tweddle, chairman of the
Yorkshire Regional Heelth Authority:
Mr. B. H. Balley, chairman of the South
West Regional Heelth Authority:
(Room 16, 4 pm). Transport. Subject:
transportation in London. Witnesses:
National Bus Company and London
Country Bus Services (Room 17,
4,15 pm). Employment. Subject:
homeworking: the Dept. of Employment

group; the MSC's corporate plan 1981-1985. Witness: Mr. James Prior, Em-ployment Secretary. (Room 15, 4.30 pm). Treesury and Civil Service. Subject: the lorm of the estimates. Witnesses: Treesury officials. (Room 8, 4.45 pm).

Commons—Debette on the BBC licence and agreement and on the Royal Charter. Motion on EEC documents on shipping stendards and prevention of pollution. Ventor of politics.

Lords—(at | 11 am). Criminal

Attempts Bill (committee slage).

Select Committee—Agriculture. Sub-ject: animal wellers in poultry, pig and
vaal call production. Witnesses: Ferm
Animal Walfars Council. (Room 16,

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last

Selincourt Sphere Invest. Trust Whitbread Invest.

ansome Hoffmann Pollard edicarn National Glass

Jovostrust Galt Fund Ptg. New Co. (3rd) Azdariane Grp. (Clansman) 25 Adolns 5.698p Pressor 0.550 Juniffe Arboldon Sers. B SKr.9 Juniffe Arboldon Sers. B SKr.9 Security Pacific Corp. 55cts

THURSDAY MAY 21

COMPANY MEETINGS— mrose Corp., Abercorn Rooms, Bishops

Aviesbury, Bucks 12.00
Cadbury Schweppes, Grosvener House,
Park Lane, W. 12.00
Callender (George M., Winchester House,
170 Old Broad Street, EC 11.20
Carports Intol. Carpet Manut. Co., Mill
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year's timetable. COMPANY METTINGS—
Anchor Chemicals, Piccadilly Cheshor, 11-30
Comben Group, Dragonara chiffe Way, Bristof, 12-30
Fisher Ilamost, Victoria Park Hotel, Red-cliffe Way, Bristof, 12-30
Home Charm, Great Eastern Hotel, Liver-pool Street EC, 2-30
Phicom, Centre Bonn, 103 New Oxford Wilkes James) Mount Hotel, Mount Road, Tottenhall Wood, Wolverhampton, 2-30
aOARD MEETINGS—
Finals: Finals: Land Securities Invest. Trust Outwich Invest. Trust

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DIVIDEND & INTEREST PAYMENTS —

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Home Counties Newspapers 4.75p
Howden (Alexander) 3.5p
Jersey Electricity A 9p
Londan European Grp. 0.8p
Merchants Tst 2.4p
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Charles Cap. Notes 1982 . 75pc Sharna Ware 2.0591p Warner Communications Inc. 17cts.

COMPANY MEETINGS — APY Hidgs. Institute of Directors, 116. Pall M. Sw. 100 Bank of Scotland. The Mound Edinburgh, 12.15 Booke McConnell Chamber of Commerce

Redfearn National Glass
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Caterpillar Tractor 60cts
Duncan Walter Goodricke 12p
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12.03 ED MEETINGS-Timele:

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Marial Clasure WEENSTAY MAY 20 COMPANY MEETINGS— Royl Hotal Paddington, W. 12:30 Bridge: Chirtered Accountants' Hall, Morrate Place EC, 12:00 Standard Telephones Cables, Chartered Insurance Institute, 20. Aldermanbury, EC 1200p. Supra Group, Marble House, Theatre Street Warwick, 12.00 BOARD MEETINGS-

Rotork House, Brassmill Lane. 3.00 Estates. Savoy Hotel, Strand, WC.

Spencer Clark Metal Inds.
DIVIDEND & INTEREST PAYMENTS—
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Rotork House, Brassmill Lane,
Bath 3.00
States, Savoy Hotel, Strand, WC.
Statley (A. G.) Stanley House, Cray
Avenue Orgington, Kent 4.00
Sun Alliance Insurance Gro. 1. Bartholonew Lane, EC. 12.30
Unitever The Baltic Exchange, 14-20 St.
Mary Axe, EC. 11.00
United States Debenture Corp. Austral
House, Basinghall Avenue, EC. 3.00
BOARD MEETINGS—
Finals: Strathchvie 751. 0.8p von 4.5p von 4.5p d Int. Fin. Svcs. 8V Gtd. Fite, Rate 1987 USSBO.44 Petroleum Corp. 7.5cts y Stt. 3pc 1985 11,6768 21,pc 2003-21,6768 21,pc 2003-25 64.pc

FRIDAY MAY 22 COMPANY MEETINGS— Babcock form. The institute of Directors, 116, Pall Mall. SW. 12,30 Benford Concrete Machinery. The Cape, Warwick, 12,00 Benford Concrete Machinery. Inc Cape.
Warwick 12.00
Bowater Corp., Inn on the Park Hotel,
Hamiton Place. Park Lane, W. 11.30
Bramall G. D.I. Norfolk Gardens Hotel,
Hall Ings. Bradford 12.00
Breedon Cloud Hill Line Works, Breedonon-the-Hill, Leics, 11.00
Chilord's Daines Maldenhead Eurocrest
Hotel, Shoppenhangers Road, Maldenof Cloud nil Leiks when the control of the control

Micholas Lec Refrigeration, Shripney vive and Regis 11.30 Regis 11.30 Rash (William), Cray Valley Paper Mills. St. Paul's Cray, Orpington, Kent, 2.30 Reed Executive, 15, Sheet Street, Windson, March Mills, March March, Windson, March March, Windson, March Ma Reed Executive, 15, Sheet Street, Windsor. Berks, 2.00 Relyon P. B. W. S., Beam Bridge Hotel. Samplord Arundel, Wellington, Somerset. Group, 10. Stratton Street. W. 12:30
***Indian Green Lane Works Leicester, 3:00
Wilson (Connolly), Saxon Inn, Northamp-ton 12:00

EDARD MEETINGS— Finals: Chamberlin and Hill Dom Holdings Walker (C. and W.) Intering: Brackhouse

WC 12.0 Headland Hotel, Aldwich, WC 12.0 Headland House, Sheldon, Birmingham, 3.00 Inn Mctor Hotel. Greenbank India, Savon Inn Mctor Hotel. Henriques, Arthur Midland Hotel, Manchester, 12.00 Midland Hotel, Manchester, 12.00 Midland Hotel, Lane, Tottenham, N. 2.30 Jenmeson, Chocolertes, Willoughty Lane, Tottenham, N. 2.30 Jenmeson Group Cleaners Adelphi Hotel, Liverpool 2.00 Michael Group (Mouldings), Sutton Road, Rochford, Essee 12.00 Gommer Gommer Motor INTEREST PAYMENTS—
DIVIDEND & INTEREST PAYMENTS—
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DIVIDEND & INTEREST PAYMENTS—
Baler Control Corp Sets
Bertond Concrete Machinery 1.75p
Bifurrated Engineering 0.35p
Biradon Cloud Hill Lime Works 5p
Burgess Products Ord A Ord. 0.5p
Chambers Fargus 0.5p
Clittord's Dairies Ord. Ord. A 2.75p
Combined Intril. Corp. 40cts
Extaguer 135pc. 1953 64p Johnson Group Cleaners Adelphi Hotel, Liverpool 2.00
Macnolia Group (Mouldings), Sutton Road.
Rochford, Essex 12,00
Marshell (Thomas Taplon Masconc Hall.
Morrison (Wm.) Supermarkets, Hilmore House, Thornton Road Bradford, 11.00
Ofres Group, Ofrex House, Stephen Street, W. 11.00
Portals Howard Hotel, Temple Place, Strond, WC 12.30
Promident Life Association of London, Abortorn Rooms Liverpool Street, EC.
Reckitt Colman, Connaught Rooms, 15,
Grest Queen Street WC, 11.00
Shell Transport Trading, Shell Centre, SE.
11.30 equer 13 pc 1953 6 up 14 pc 1984 7pc 12 pc 1935 6 up r Sens 2-5p First Sens 2.5p Gascon (tubs) 0.5p Gascon (tubs) 0.5p Gascon (tubs) 0.5p Hunt Moscop (Middeton) 0.36p Hibstock Johnsen 3p Jamesson Chocclates 3p Kaismazon 0.83p Lare Elliot 1p Lare Relingaration (Moudings) 1.5p Murray Cydesdale Inv. 7st. 0.5p Newman-Tonks Group 1.65p Park Pluce Invs. 1.25p Record Tonks Group 1.65p Record Tonks Group 1.65p Record Tonks Group 1.65p

Royal Bank of Canada 40cts
Do. New pro-rate to amount paid up
Royal Insurance 14.750
Stanley IA. GJ 14.750
Treasury Str. 14pc 1998-2001 7pc
Utco High of 124 Ord. 14.5cts
You have 12.28758
POUNDEND & INTEREST PAYMENTS—
Bemrose Corp. 159
Desoutter Bros. 3p
Exchequer 12.4pc 1981 63pc
Grampian Hidgs. 3p
Ortex Group 2.50
Treasury Ln. 13.4pc 1993 63pc
Dividend 13.4pc
NTEREST PAYMENTS—
Treasury Variable Rate 1933 25.64

Village shop costs 30p more on £13 bill

COUNTRY dwellers who ignore

the village shop and go to a city supermarket are saving far less than they think, says a report from one rural area. In fact, the transport costs could almost wipe out the shopping savings. Shoppers making a special trip from village to town save on average only 30p on a £13 bill when bus fares are taken into account, says the report published by the Yorkshire Rural Community Council and Yorkshire Federation the of Women's Institutes. If the trip is made by car the saving

is even less The report is part of a campaign to save the village shop. In North Yorkshire 142 village shops have disappeared in the nast 10 years.

Beacons across country for royal wedding

A COUNTRY-WIDE chain of beacons similar to those marking the 1977 Silver Jubilee is to be lit as part of the celebra-tions for the wedding of Prince Charles and Lady Diana Spencer.

Prince Charles will light the first in Hyde Park in July 28. Chains will end at Sandringham, Dover, the Channel Islands, Isles of Scilly, south and north Wales, south west Scotland and Northern Ireland. A chain will pass through England to Edinburgh, Balmoral, the Orkneys and Shetlands, and another to Glasgow and Rothesay, Ben Nevis and the Outer Hebrides and St.

aches of expanding business in major overseas territories. The first-quarter results published recently by the three major U.S.-oriented composites show that the UK account is the one making most money, at least for the present, while the

INSURANCE

U.S. Canadian and Australian markets go deeper into the red. This is a different outlook from a decade ago when com-posites tended to go for expan-sion in countries offering a growing market. The UK mar-ket was considered stagnant and with the removal of tariffs it was felt that expansion could only be bought at too great a-

Freedom

Conditions have changed ince then. The growth overseas has been bought too often at too high a price. The UK market has sorted itself out in many respects, especially on personal lines. Insurers have complete freedom to put up motor rates. Index linking of sums insured and premiums on household policies is universal. The public tend to keep sums insured at an adequate level. Premium growth is steady from existing business.

Add to that the favourable conditions this year with a mild winter and falling fire losses and you can see why some companies are keen to expand their share of the market.

But business overall in the UK is not expanding, because of the recession. A company can only increase its share of the market at the expense of others. This seems to be the pattern from the first quarter results. General Accident, the largest

motor insurer in the UK, reported only a 1 per cent growth in UK premium income for the period. Given the current rate of inflation, this means that it is losing business, and GA admits this. Royal has an avowed policy of expansion in areas that offer

good prospects and the UK is one of these territories. Royal increased its UK premium income by 20 per cent. Commercial Union showed a 16 per cent growth, holding on to its share of the market.

business from other companies the personal lines, the com- and profitability. panies are not actually reducing A clear picture will emerge their rates, simply delaying at the half-year stage, when all making the necessary increases to allow for inflation. There are results and the ferocity of the signs that competition in the competition can be measured.

UK COMPOSITE groups have motor market is becoming keen. GA in the past couple of years has increased its motor rate: twice a year, in February and August. The last rise, in August, was considered high by in recent years been rediscover-ing the potential of the insur-ance market on their own door-steps compared with the headthe market, and the combined increase of 9 per cent in February and August was above the market average. This has lost it business—and it has fearly and the second and the second and the second are the second and the second are the second and the second are the second and the second are the second and the second are the fought back by not making any increase this February. Other companies have been holding rates beyond the 12-month re-

view to capture a higher share. The next method of securing business is to go after certain sections of the market. Royal has about 8-10 per cent of the UK market overall but only 4 per cent of the motor market. It aims to increase the motor share to near its average and has concentrated on the older

driver. This class of business is proving profitable, for older drivers have much better claims records. Royal's 50-plus policy offers competitive rates and is selling well. Other companies are having to pay much more attention to the composition of their portfolio and offer similar

plans. of the market, it comes under pressure from rising experratios. On the one hand a copany has to quote adequativates, while on the other needs to expand its business to cover expenses—a "nuteracker"

So companies are fighting to keep business, not only by watching the rates, but by improving the service and coverage to policyholders. The main beneficiary of this competition is the consumer, who is bein wooed for his business.

Campaign

CU is keeping a low profile on its expansion plans, but has been steadily picking up business across the board from its advertising campaign and its claims of operating a 24-hour service.

The attractions of expanding the UK base are obvious. CU is expected to show lower profits this year, in spite of the anticipated success of its UK business. Other companies with a large UK base could show substantially higher profits this year, with better dividend prospects. But companies should not regard the UK market as The main weapon in securing rosy and go for growth at all costs. The balance has to be is in cutting premium rates. On kept between service, growth

composite groups report their

Interim statement

SKF Group sales for the first three months of 1981 amounted to 3,366 million Swedish kronor as against 3,264 million for the same quarter in 1980. The slackening demand which characterised several market segments from mid-1980 continued into the 1981 period.

Group profit before exchange differences was 255 million kronor (243). The rolling bearing sector increased its income to 247 million kronor (171), with the margin of profit rising to 9% (7.2). However, losses were incurred by the steel division while cutting tool profitability was barely maintained. The profit margin for other diversified products rose to 5.5% (5.1).

Comparison tables including the financial year 1980:

Mkr=million Swedish kronor	Jan 1s 1981	t to Ma	rch 31st 1980	Ja	Jan 1st to Dec 31st 1980			
Net sales	Mkr 3.366	% 100.0		°0 100.0		⁰ 0 100.0		
Other operating income	21		28		148			
Operating revenue	3.387		5,292		12.660			
Cost of goods sold	2,268	67.4	2.209	67.7	8,357	66.8		
Selling, administrative and technical development expenses	637	18.9	611	18.7	2.456	19.6		
Operating income before depreciation	482	14.3	472	14.4	1.847	14.8		
Scheduled depreciation	119	3.5	119	5.6	454	5.6		
Operating income after depreciation	363	10.8	353	10.8	1.393	11.1		
Financial income and expenses - net	-108	5,2	-110	5.4	-440	3.5		
Income before exchange differences	255	7.6	243	7.4	953	7.6		
Earnings per Parent Company share, Skr	7.30		7.00		27.80			
Capital expenditure, Mkr	93		88		492	-		
Average number of employees	51.893		55.419		53.026			
Group sales by product field ⁹	Mkr	o'u	Mkr	v _o	Mkr	00		
Rolling bearings	2.540	69.2	2,390	67.8	9.090	67.7		
Steel	570	15.5	585	16.6	2.200	16.4		
Cutting tools	140	3.8	140	3.9	550	4.1		
Other products	420	11.5	410	11.7	1.590	11.8		
Total	3.670	100.0	3.525	100.0	15.430	100.0		

*Sales figures include internal deliveries between the product fields.

Private Placement This announcement appears as a matter of record only May 15, 1981

SVENSKA HANDELSBANKEN

STOCKHOLM/SWEDEN

DM 60,000,000

subordinated

101/2 Bearer Bonds of 1981/1987

COMMERZBANK Aktiengesellschaft

DEUTSCHE BANK Aktiengesellschaft

DRESDNER BANK Aktiengesellschaft

WESTDEUTSCHE LANDESBANK GIROZENTRALE

NORDIC BANK Limited

SVENSKA HANDELSBANKEN

VEREINS- UND WESTBANK Aktiengesellschaft

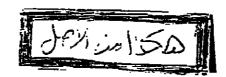
EUROFIMA

(European Company for Financing of Railway Rolling Stock, Basle)

DM 50 000 000.-10% Bonds of 1981/1989

- Private Placement -

Berliner Handels- und Frankfurter Bank





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*Marks and Spancer...May 20 Final 1.9
*Metal BoxJune 8 Final 11.83
*Northern

Foods...June 4 Int. 2.0

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Samuel (H.) ...May 19 Final 5.524

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"WhithreadMay 19 Final 4.35
Woodhead (Jones)...June 13 Final 5.0

*Wolv, and Dudley Brws...May 29 Int. 3.0

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BASE LENDING RATES

Board meeting intimated. † Right

issue since made. ‡ Tax fros. § Scrip

Criticism by shareholders as WestLB profits plunge

BY STEWART FLEMING IN FRANKFURT

TWO LEADING shareholders cated that it was seeking to meeting. Herr Hans Friedrichs, ((West LB) have claimed that from shareholders. they have been misled by it. Like other landesbanks, On Thursday, amid mounting WestLB is a publicly-owned speculation about its profit-institution controlled by the ability, the third largest West state Government of North German bank disclosed that its Rhine Westphalia, the two local profits had plunged in 1980 to authority associations of West-DM 61m (\$27m) from DM 188m phalia-Lippe, and the savings a year earlier. It is thought unlikely that the bank will pay regions. a dividend.

ment there have been growing have been misled. signs of dissatisfaction among the background to the profits cial bank, reported that a policies,
the background to the profits cial bank, reported that a policies,
the background to the profits cial bank, reported that a policies,
the background to the profits cial bank reported that a policies, in profits and forecast a main- by a rise in refinancing costs. group profits fell by 26 per cent tained dividend. It also indi- Addressing a shareholders' to DM 283.8m (U.S.\$122.8m).

Demand strong

The energy group plans to

spend \$40m on increasing pro-duction capacity this year, com-

Analysts on Wall Street have

forecast that earnings this year

will surpass the \$3.95 a share

pared with \$10m last year.

says LTV

By Our Financial Staff

It was the local authority In the wake of the announce- associations which claimed to Dresdner Bank, West Ger-

Landesbank raise DM 200m of new capital chairman of the managing board, said that earnings had been under pressure since March because of the increase in refinancing costs. The bank's interest spread during the first quarter rose to 2.1 per cent from a 2 per cent average in 1980, he said, commenting that

Declining to give a 1981 earnings or dividend prediction, Mr. Friedrichs told shareholders that results for the current year depended largely on the the bank's shareholders over many's second largest commer- Bundesbank's interest rate

this slight rise was not enough.

slump. Last December the bank 15 per cent rise in operating In 1980 the parent bank cut denied speculation that it had earnings in the first quarter of its 1980 dividend to DM6 per suffered a "catastrophic" fall 1981, had been checked in April share from DM9 in 1979, after

Shell chief optimistic

EARNINGS AT Shell Oil are expected to increase in fiscal LTV, THIRD largest steelmaker 1981 from the \$4.99 a share earned in 1980, Mr. John F. Bookout, president, disclosed. Shell, which is 69 per cent in the U.S., has a sufficient supply of coal to meet its nearterm coke and iron producing needs despite the current United Mine Workers' strike, Mr. Raymond A. Hay, the presi-dent, told the annual meeting in owned by the Royal Dutch-Shell interests, is the leading U.S. marketer of refined oil products. Mr. Bookout said the forecast was based on higher prices for crude oil and natural gas and He also said that current demand for most of the comthe expectation of improved

pany's steel products was strong. margins in downstream oil and Plants at the energy products chemical operations in the group were operating at full second half of the year. capacity and current orders for However, he said, the com-drilling and production equip-pany's refining and marketing pany's refining and marketing ment would keep output at near segments were unlikely to match last year's record \$320m capacity levels well into 1982.

earnings. Mr. Bookout expects Shell's performance edge over its major competitors to continue. Historically, Shell has had a 2 per cent to 3 per cent higher return on investment than its major

Turning to Shell's chemical business, Mr. Bookout said chemical products earnings were expected to be about the same as the \$128m of 1980.

Mr. Bookout predicted that this year's production of crude oil. natural gas and natural gas liquids should continue at around the levels of 1980.

Shell, one of the Seven Sisters of the U.S. oil industry, earned more than 70 per cent of its profit last year from oil and gas exploration and production. Oil products brought in 19 per cent and the chemical businesses only 8 per cent.

A major boost for the Eighties for Shell is likely to come from Kernridge Oil, which is the former Belridge Oil acquired in 1979. Kernridge produced 82,000 barrels of oil last year, and is expected to produce more than 100,000 barrels a year by the end of the decade.

drops plan networks

XEROX IS to drop plans to develop its own telecom-munications network. Xien, because the economics are not attractive. Xerox stressed, however, that the concept was

and serviced by Xerox.

Apart from the prohibitive economics, Xerox may also have had to consider the pre

Dutch trader

INTERNATIO-MULLER (IM)

the Dutch trading, transport and industrial group, continued to sustain a net loss in the first quarter of 1981, the board told the shareholders' meeting. Interest charges completely absorbed

the operating profit.

The company expects interest charges to rise by Fl 4m to Fi 55m (\$21.5m) this year.

Xerox for data

By Ian Hargreaves in New York still technically feasible.

Xten, which was supposed to go into operation later this year, would have used a number of broad band digital networks to transmit non-voice information within major cities in the U.S. City networks would then have been connected up via satellites operated by other companies. The data transmission system would have been developed

sent deregulation of the U.S. telecommunications business which is opening up the field to a large number of power-ful competitors.

still in the red By Charles Batchelor in Amsterdam

Investments will fall to FI 50m from FI 61m.

It earlier reported an operating loss of FI 7.7m in 1980. After provisions to meet the cost of reorganisation measures, the group suf-fered a net loss of Fl 58m.

CURRENCIES, MONEY and GOLD The French franc at bay BY COLIN MILLHAM

Most of the money flowing out touched its lowest level against currency failed to make any the week before the election sustained recovery.

The German Bundesbank gave be moving into dollar deposits

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The German Bundesbank gave be moving into dollar deposits be moving into dollar deposits. of France last week appeared the dollar for over 31 years.
to be moving into dollar deposits or U.S. paper, with most of the some support to the D-mark, remainder going into the Swiss with the apparent vain intention franc. High U.S. interest rates of holding the dollar below may have attracted up to 80 per DM2.30. On the other hand cent of the funds fleeing from German support for the troubled franc strong against other European currencies. There was no age points in the French sign of a large move into Ger- Treasury bill discount rate, which franc last week, and about man denosits or securities how- is effectively the Bank of France FFr 9bn from the beginning of man deposits or securities how- is effectively the Bank of France ever, and although the D-mark minimum lending rate, and was very firm against the French various other moves designed to franc, the German currency correct the franc's weakness, the THE POUND SPOT AND FORWARD

2.0700-2.0830 2.0730-2.0740 2.4890-2.4890 2.4915-2.4925 5.29-5.33 5.31'-5.32': 77.60-78.05 71.80-77-90 14.98-15.09 15.07-15.09

460-465 462-463 33.65-33.86 33.77-33.82 4.27¹-4.30¹2 4.28¹;-4.29¹;

-8.68 3.85-3.95dis -8.98 4.25-4.40dis -0.28 ½ pm-½ dis -8.48 140-150 dis -3.48 9½-11½ dis -2.97 0.87-1.25dis

port was required to keep the franc within EMS limits, including a small amount from the Bundesbank at Friday's Frankfurt fixing, but the French unit Paris, according to money French franc was not obvious as usually fell below its floor when market estimates, while perhaps the French currency struggled to the Bank of France withdrew another 15 per cent went to pick itself off the floor of the from the market in the late Zurich, helping to keep the Swiss European Monetary System.

The French authorities spent

cial credibility is now being tested at a time when the U.S. creasing determination to pursue a much tighter monetary policy. A further rise in U.S. rates was over FFr 11bn defending the still expected on Friday in anticipation of higher money supply figures, while rumours circulated

GOLD

	May 15	Ma	y 14
	Gold Bullion (fine o	nuce)	
Close	85 (2282-23319)	8476-479 8477-480 \$480.75 18476.50	(£2301 ₂ .232) (£231-2323 ₄) (£232.336) (£230.082)
	Gold Coins		
Krugerrand \$4992- 1/2 Kugerrand \$131- 1/4 Krugerrand \$53-15- 1/10 Krugerrand \$54-15- Mappieleaf \$492- New Sovereigns \$122- King Sovereigns \$131- French 20.s \$131- French 20.s \$131- French 20.s \$1862- 100 Cor. Austria \$4882- \$20.Ea les \$583-	57 (£125]-,126] 32 (£63]-,653] (£26-26]-) 93 (£237]-,238) 93 (£237]-,238) 33 (£263]-,641] 00 (£284]-,861]-,04 (£289]-,991]-,172 (£286-228)	\$523,-533, \$48712,48812 \$11954,-12012 \$130-132 \$130-132 \$197-200 \$594-598 \$461-465	(23774, 23844) (£125-12374) (£251-251) (£251-251) (£251-2514) (£258-584) (£58-54) (£

T	HE DOL	LAR SP	DIA TO	FOR	WARD	
ay 15	Day's spread	Close	One month	e;, p.a.	Three months	p. z.
(t	2.0700-2.0830	2.0730-2.0740	1.45-1.55c dis	-8.68	3.85-3.95dis	-7.5
landt	1.5820-1.5935	1.5820-1.5850	0.64-0.84c dis	-5.58	1.45-1.85die	-4.1
nada	1.1997-1.2007	1.2000-1.2003	0.17-0.12c pm	1.45	0.18-0.13 pm	0.52
thind.	2.5500-2 5600	2.5580-2.5600	2.05-1.95c pm	9.41	5.02-4.92 pm	7.7
ប្រាស្ស	37.35-37.57	37.55-37.57	4-1c pm		2 pm-2 d ₁₅	
nmark	7.2000-7.2275	7.2150-7.2200	2,40-2,000re pm		5,50-5.10 pm	2.54
Gar	2.2900-2.3130	2.3110-2.3120	1,61-1,55pt pm		3.85-3.79 pm	
flugal	60.70-61.05	60.30-61.05	par-30c dis		20 pm-60dis	-1.31
81N	21.25-91.70	91.40-91.50	par-10c dis		15-30 dis	-0.96
ly	1,1411-1,150	1.148-1.150	14-2 lire dis		61-712 dis	-2.45
rway	5,5700-5,6825	5.6725-5.6775	4.40-4.00org pm		10.75-10.35p	
	5 6176-E 5950	6 6736-5 6775	0.70-0.200 pm		1.00 nm.nm	0.34

Belgian rate is for convertible francs. Financial franc 79.80-79.90. Sis-month forward deller 6.40-6.50c dis. 12-month 9.40-9.60c dis.

† UK and treland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

5.5175-5.5250 5.5725-5.5775 0.70-0.20e pm 0.97 1.00 pm-par 4.9020-4.9130 4.9100-4.9125 1.75-1.550re pm 4.03 4.60-4.00 pm 221.75-223.50 223.15-223.25 2.55-2.40y pm 13.31 6.65-6.50 pm 16.19-16.25 16.21½-16.22 12.80-11.30gro pm 8.92 31.50-27.50pm 2.0570-2.0730 2.0695-2.0705 1.83-1.73c pm 10.32 4.85-4.75 pm

FT LONDON INTERBANK FIXING (11.00 a.m. MAY 15)

bid 193,4 offer 197/8 bid 18 lb/18 offer 191/16

at 11 a

EURO-CURRENCY INTEREST RATES (Market closin Starling U.S. Dollar Dollar 'Dutch Guilder Swis 18-19 18-19 19-193₈ 19-193₈ 181₂-187₈ 171₂-177₈ 183-183 181-183-2014-2034 1912-1934 1854-1874 1712-1734

SOR linked deposits: one month 15%-16% per cent: three-months 15%-16% per cent; six-months 15%-15% per cent: one-year 14%-15% per cent. ECU linked deposits: one-month 14%-15% per cent: three-months 14%-15% per cent; six-months 14%-15% per cent: one-year 14%-16% per cent. Asian S (closing rates in Singapora): one-month 20%-20% per cent: three-months 19%-19% per cent: six-months 18%-15% per cent: six-months 18%-16% per cent: one-year 18%-16% per cent: four-years 16%-16% per cent: flow-years 16%-16% per cen

LONDON MONEY RATES

May 15 1981	Sterling Cortificate of deposit	interbank		Local Auth. negotiable bonds		Company	Discount Market Deposits	Treasury	Eligible Bank Bills &	Fine Trade Bills &
Overnight	12 1178 1216 12 1216 1218 1216 1216 1216 1214 1276 1214 1276 1276	9-14 	1112-1134 1156-12 1156-12 1176-13 1214-1214 1214-1256 1212-1256 1312	131a-125a 15-125a 15-125a 12-125a 12-3a-125a 13-125a 13-126a	11 Te 12 14 12 12 12 12 12 12 12 12 12 12 12 12 12	11-12 13 1312-1234 1216 1236-1234 1234 1234 1279	115e	11点11点 11编-11点	112 :	12 /s 12 /s

12"s, ter cent. Firmines Houses Base Retes (published by the Finance Houses Association) 13 per cent from May 1, 1881. Bank Deposit Rates for sums at seven days' notice 9 per cent. Clearing Bank Rates for lending 12 per cent. Bills: Average tender rates of discount 11.3028 per cent.

M. Mitterrand's election success appears to have caught the foreign exchange market surprisingly unprepared, leading to comments that Europe's finan-

April until the Socialist victory in Europe about currency sup-in the Presidential election. In port packages, and possible realignment of the EMS.

OTHER	CURRENCIE	É
		_

May 15	£	\$. £ Note Rates
Argentina Peso Australia Dollar Brazil Cruzeliro Finiand Markka Greek Drachma Hong Kong Dollar Izan Riai Kuwait DinarKD) Luxembourg Fre Malaysia Dollar New Zealand Dir. Saudi Arab. Riyai	1.8200 1.9240 171.38.172.38 8.97.8,99 114.577.117.485 11.524,11.544 165.40* 0.572.0.678 17.80.77.90 4.8425.4.8525 2.3535.2.3586 6.96-7.02	0.8790-0.8795 82_53-82_94 4.3240-4.3250 55.65-53.85 5.4520-5.4550 78.10* 0.2774 0.2776 37.85-37.57 2.3315-2.6335 1.1365-1.1375 3.3698-3.3728	Austria. Belgium Denmark France. Germany. Italy Japan Netherlands Norway. Portugal Spain Swaden	33,55-35,90 79,45-80,15 14,90-15,05 11,43-11,51 4,7554,4,7254 2350-2380 462-468 5,281,-5,321 ₂ 11,73-11,93 123-127 18514-1951 ₄
Singapore Dollar. Sth African Rand U.A.E. Dirham	1.7395-1.7405	2.1490 2.1510 0.8390 9. 8395	Switzerland United States Yugoslavia	4,27.4,31 2,07.4.2,08.4 721 ₂₋ 80

205	GLABU	for	Argentina	įS	free	rate.	 Selling 	rete.

xing rates are the arithmetic means, rounded to the nearest one-sixteenth,
bid and offered rates for \$10m quoted by the market to five reference banks
am each working day. The banks are National Westminster Bank, Bank of
, Deutsche Bank, Banque Nationale de Paris and Morgan Guaranty Trust.
The contract of the same months of the contract of the contrac

ng Rates)								
s Franc	West German Mark	French Franc	Italian Lira	Belgian Franc Convertible	і Јаралеве Үел			
12-5 4-4 lg 10-10 lg 14-10 lg 14-10 lg	101c-1034 111g-1136 1214-1236 1214-1236 125-1234	15½-16½ 16½-17¾ 18-19 18-19 18-19	18-20 191 ₂ -211 ₂ 21-5-22-5 21-4-221 ₄ 21-211 ₂	14-16 16-18 19-20 181 ₂ -191 ₂ 175 ₄ -181 ₄	6-61 ₂ 614-61 ₃ 616-614 712-734 712-735			

May 15	Bank rate %	Special Drawing Rights	Europear Currency Unit
Sterling	654	19.0603 43,9797 unavail.	0.531176 1.10272 1.52338 17.9082 41.3024 7.96166 2.53350 2.81566

may 13	3	Rights	Currency Unit
iterling J.S. 8 Lanadian 8 Lustria Sch Lus	8 12 5	1349,45 260,677 6,67728 unavail 5,76567 2,48301	1.10272

CURRENCY RATES

_	I DESCRIPTION OF CARRIES INST. GOT CONTROL OF STREET OF THE CONTROL OF THE CONTRO
4	
55	dividend; cover based on previous year's samings. F Dividend and yield bas
50	on prospectus or other official estimate for 1981. Q Gross. T Figures assume
χĎ	\$ Cover allows for conversion of shares not now ranking for dividend or ranki
50	only for restricted dividends. § Placing price to public, p‡ Pence upless otherwi
16 16 16 11 16 14 18 18 18	indicated. I issued by tender. I Offered to holders of ordinary shares as
20	"rights." ** lasged by way of capitalisation. §§ Reintroduced. 11 lasged
-	connection with reorganisation, merger or takeover. II introduction. I issued
'n	former preference holders. Afforment letters (or fully-paid). Provisional
90	partly-paid allotment latters. + With warrants. T Dealings under special Ru
2	The state of the s
w	I. & Unlisted Securities Market # London Listing. # Resulting from d
	- settlement scheme. If Units comprising 125 A Ord. & 6 12:% Cum. Pref.

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OVERSEAS—contd.	Midland 28-34, Hi Midland D Samuel 114, Old E Applie Fo
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Public Works Loan Board rates

Effective from May 9 Quota loans repaid Non-quota loans A* repaid

by EIP† A‡ maturity§ by EIP† A‡ maturity§ Years 141 141 151 Up to 5 Over 5, up to 10... Over 10, up to 15... 141 141 141 141 141 141 141 141 141 15 147 147 147 Over 15, up to 25... Over 25 ...

* Non-quota loans B are 1 per cent higher in each case than non-quota loans A. † Equal instalments of principal. ‡ Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

LOCAL AUTHORITY BOND TABLE

Authority (telephone number in parentheses)	Annual gross interest	pay-	t Minimum sum	Life of bond
per diseases /	%		£	Year
nowsley (051-548 6555)	. 121	}-year	1,000	1-2

RECENT ISSUES

					EQUITIES						
Issue Prics p:	Amount Paid Up	Latest Renuno, Data	19 High	 -	Stock	Olosing Price	+ 01	Amount	Times	Aross Vield	P. F. F.
	F.P. F.P. F.P. F.P.	22/5	300 183	200 105 89 12 475 102 55 88 93 2012 4214 54	Allegheny int. Inc	£1912 210 1332 1355 500 1312 104 155 88 112 46 512	+ Ig + 19 + 4 	u1.0	6.7 	5.8 4.5 6.3	19.6

FIXED INTEREST STOCKS | 돌을 [발음 #] 1981

99.486 £50 — 2915 28 International Bk, 15122 Ln. 1986	issue price £	Amount Paid Up	Date 1	191 High		Stock	Orosing Price	+01
99 £10 — 9 8 Newcastle Water 7 2 Red. Pref 1986 9 9 F.P. — 107p 101p Norton (WE) 112 Cnv. Cum. Rd. Prf 101p 101p 200 — 20 164 Petroleos Mex. 1412 Ln. Due. 2006 17 + 1 F.P. 2576 102 12 102 Sutton District Water 82 Pref 102 — 102	\$9,87 99,486 100)1 973 99 9 9634	F.P. 18/ F.P. 13/ £30 £30 £10 10/ £10 - F.P F.P. 25/ F.P. 25/ F.P. 25/ F.P. 25/	/6 11 /5 - 15 /7 - 16 - 16 - 16 - 12	011 ₂ 34p 29 ¹ 4 29 ¹ 5 32pm 11 9 07p 20 20 981 ₂	100 31p 27% 28 7pm 5 101p 164 102 94	Cambridge Water 8% Prf. 1986. Colonial Secs. 70% Cum. 3nd Pref. 5p. Finland 14½ Ln. 1985. International Bk. 13½ Ln. 1985. Laing Props 84% Cny. Uns. Ln. 2000-05 Leeds (City of) 13½% Red. 2006. Newcastle Water? 4% Rod. Pref. 1986. Norton (WE) 11% Cny. Cum. Rd. Prf. Petrolgos Mex. 14½ Ln. Due. 2006. Sutton District Water 8% Pref. Swansea (City of) 13½% Red. 2008. Weir Group 19% Red Cum Part. Cony. Prf.	101 31p 28 281, 101pm 63, 9 101p 17	-12 +14 +14 +18 +18 +18

"RIGHTS" OFFERS

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3	F.P.	8/4	29/6 j	619		Barker & Dobson A		!
190	NII	_	· —]	32pm	19pm	Barratt Devs	32pm	44
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66	N II	_	– ;	20pm	13pm	Brit. Car Auction	±60tU	+112
25		22/5	3/7	712DM) Bem	Brit. Dradging	7pm	
\$49 ·	[P.P.	_	— i	545	405	Broken Hill Prop	495pm	l
53	F.P.	1/6	29/5	64	66	Country & New Town Props	56	i
236	Ni)	_	— l	140m	4pm	Elandsrand	_4pm	
92	F.P.	15/6		121	110	Electrical & Industrial	119	13 ·
98	NH	92/5	26/6	.4pm	1pm	Floyd Oil	2pm	
95	F.P.	18/5	12/6	143	132	Fothergill & Harvey	143	
103	P.P.j		- 1	86	56	Hong Kong & Shanghai Bank	86	+1
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lr165	F.P.		11/6	170	157	Rohan Group	170	!
160	F.P.	15/5	12/6	176		Rowntree Mackintosh	164	+2
236	NII	_	- 1	25pm	24pm	South African Land	. 2½pm	<u>12</u>
145	P.P.		22/5	177	150	Spirax-Sarco	162 .	·
6	P.P.	6/5	21/9			Sterling Credit		+1
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Financial Times Monday May 18 1981 UTHORISED Crescent Unit Tel. Major. 144. (a)(g) 4 Madrille Cres. Edition(h) 2 (225.493)		Norwich Union Insurance Group? Target Life Assurance Co. Ltd. PO Box 4. Norwich NRI SNG. 1 0603 22200 Target House, Gaterouse Road, Aylesbury, 1998.
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Concourse Computer Centre, 432 Devisbury Leeds LS11 7DF, 7et 702211

EEC urged to curb Japanese car imports

manufacturers are to step up du Marché Commun (CCMC). their campaign for official EEC action against imports of Japanese cars after the complete breakdown of attempts to arrange a system of voluntary to the Community are likely to be raised with Mr. Naohiro

This new and tougher line among the 10 big European producers emerged here during the wake of Japan's recent a meeting at the weekend in agreement to cut its vehicle which the Japanese Automobile Manufacturers' Association (JAMA) refused to give sion is committed to demandany guarantees on limiting shiping analogous treatment for ments to Europe.

"We think that the Japanese The CCMC feels, however, should give equal consideration that the EEC talks are unlikely to Europe to that which they to lead anywhere unless more have shown to the U.S.," said pressure is put upon national Signor Umberto Agnelli, vicechairman of Fiat and chairman line. So far, no consistent view

Coal Board

expansion

criticised

Energy Correspondent

NATIONAL Coal Board expan-

sion plans are attacked in a report out today. It claims UK

coal consumption is likely to

decline over the next 20 years

and not grow in the big way forecast by the NCB and the

Government for its decision, in

the face of a threatened miners'

economic pits.

lecturer there.

the 1980 figure.

low that of oil.

The document also hits at the

'The Government's change of

course seems to us a prime example of surrender to a

little regard to the interests of

society as a whole," says the report, published by the Insti-

The authors are Colin Robin-

son, head of the economics

department at Surrey Univer-

sity, and Eileen Marshall, a

although international coal

trade prospects appear bright,

growth is likely to be centred in

the U.S., Australia and South

Africa, which use comparatively low-cost mining techniques.

In Britain, he says, the NCB's

NCB, which produced

expansion schemes are based

projects demand in the year

be 75-110m tonnes—a drop of

between 11 and 40 per cent on

He argues that because of the

relative monopoly power of the

UK mining industry the price

of British coal will closely fol-

Affairs. Hohart Paper 89, £2,00,

Continued from Page 1

Savings Bank Investment

Account, which lost some of its

sparkle when the interest rate

was reduced from 15 to 13 per cent at the beginning of May,

but is still one of the most attractive homes for short-term

£147.5m. Repayments left the net figure at £111.9m.

Issue), the index-linked regular

savings plan, pulled in a net

matured issue.

Total funds administered by

the Department for National Savings stand at £16.6bn, an

increase of £1.5bn in three

success of the Government in

attracting funds from the per-

sonal sector. Building societies

fear that the National Savings target of £3bn for the financial

year to 1981-82 will be reached

BY JOHN MOORE

This gives some idea of the

Gross receipts in April were

Save As You Earn (Third

The biggest outflow was

from British Savings

due to repayment of a

Savings

deposits.

What Future for British al. Institute of Economic

about industry's growth

Professor Robinson

tute of Economic Affairs.

" We have not been listened to. pean Governments."

Japan's rising car shipments Amaya, Japanese Minister for Foreign Trade, when he visits Brussels at the end of May. In

governments to take a tougher

want to keep their heads down

on Friday when one of their

bright ideas, the tax and price

index, returns to embarrass

how much the tax increase in

the Budget and the rise in

employee national insurance contributions have squeezed

The index adjusts the more

familiar and long-established

taxes. It therefore shows the

increase in pre-tax earnings

needed by the average wage-earner to keep real (inflation

The Government devised the

tax and price index to show the

favourable effect of the income tax cuts in the June, 1979,

Budget and to offset the un-

prices index of the near doub- out.

changed in value.

The index will show

them.

strike to give additional aid to retail prices index to take the NCB to keep open un-

powerful producer group with adjusted) take-home pay un-

to tackle the problem.

restrictions on Japanese car imports. Some, like West imports. Some, like West Germany, are firmly opposed to protectionist measures. Others, like Denmark, have no producers to defend.

Because of the political divisions the CCMC would have preferred a voluntary industry-to-industry agreement. But despite some vague statements from JAMA on "efforts to improve," the Japanese have refused to give any commit-ments pointing out that the U.S. restrictions were forced on them by Washington.

European against Japan is partly based on fears that the recent controls

unions preferred to base their

claims on the less favourable

indicator, and wage rises

The snag all along has been that, if the direct tax burden

rises the tax and price index will

rise faster than the retail prices index, upsetting hopes of en-

The latest tax increases

(notably the failure to raise

income tax allowances in line with inflation) mean that the

tax and price index due on Friday will be rising at an annual rate of 3-3.5 percentage

points faster than the retail

since the election the tax and

price index is likely to have

risen fractionally more than the retail prices index, showing that

the benefits of the initial income

Indeed, in the full two years

couraging pay moderation.

Index will show how tax rise

has squeezed real incomes

accelerated.

prices index.

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

TREASURY MINISTERS will ling of Value Added Tax. Trade

o tackle the problem.

Some countries, like France, far this year, Japanese manu-Now the matter lies with Euro- Italy and the UK, already have facturers have increased their able with those of the Japanese sales in the EEC by about 8 per cent, despite a decline of 9 per cent in their global market. This rise follows a 25 per cent talks strengthens the import-increase to 758,000 units in ance of the European Commis-Japanese car registrations in

> EEC producers are now desperately afraid that the European industry can no longer compete on equal terms with the Japanese.

The CCMC clearly states that Japan has a big competitive edge over European manufac-turers because of the lower production costs associated with the country's different social system. Even with the investon exports to the U.S. could ment of \$23bn in the European EEC.

The retail prices index for

mid-April will probably show

quite a sharp rise anyway, thanks to the second instalment

of the Budget rises in indirect

taxes and the big increase in local authority rates and rents.

be spared slightly, as the monthly rise should be less than

the 3.4 per cent jump a year

ago. Consequently, the 12-month

rate of increase in retail prices

should decline below the 12.6

per cent figure of mid-March.

scanning the statistics for

further clues to whether the re-

cession has levelled off. A

particularly close watch will be

focused on the retail sales

figures for April (due this

afternoon), the industrial pro-duction index for March (due

tomorrow) and figures for capi-

tal investment stocks and con-

sumer spending (all due on Thursday).

Otherwise, analysts will be

But ministerial blushes should

EUROPE'S LEADING motor of the Comité des Constructeurs has emerged in Europe on how mean a diversion of additional industry over the next three years, it will be "very difficult to achieve sales prices comparit warns.

> John Wyles writes from Brussels: The failure of these sion's demand for voluntary restraint on Japanese car exports. This demand will be put to Mr. Amaya in Brussels next week. The EEC is expected to demand that Japanese car imports to the EEC this year should not exceed 1980 levels. The feeling in Brussels is

that the Japanese Government is ready to respond, at least as far as curbing its exports to the Benelux and German markets is concerned. These still remain the only "open" markets in the

Costa Rican gold sales spark fears

Euromarkets Correspon

FEARS ARE growing in the financial community about the precarious financial state of Costa Rica, which last week admitted to international banks that it had sold about \$50m-worth of gold from its

This concern comes at a time when banks are still impatiently awaiting signa-ture of an agreement between Costa Rica and the Inter-national Monetary Fund allowing the country to draw on an SDR 246m (\$300m) extended fund facility credis.

Talks with the IMF on this credit, which would pave the way for fresh commercial borrowings, have apparently been more or less stalled, bankers believe, since the resignation in early April of Sr. Hernan Saenz as Finance

Successor

Now they have been told that his successor, Sr. Carlos Munoz, has also resigned leaving Costa Rica's Vice-President Sr. Jose Miguel Alfaro in charge of the Finance portfolio.

The extent of the country's predicament is shown by an official admission last month that the Central Bank's shortterm liabilities in foreign exchange exceeded its mediumterm currency assets by \$95m.

Its gold holdings are now thought to have been virtually wiped out by the sale of bul-lion while official estimates put its international borrowings from private banks at about \$875m at the end of last уеаг.

Weather

UK TODAY

PRESSURE will remain low near the UK with troughs of low pressure expected to cross south

London, S. England, the Mid-lands, E. Anglia, Channel Isles Cloudy, rain at imes, rather

Showers or longer periods of rain, bright intervals. Max.

Outlook: Unsettled with near

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THE LEX. COLUMN

Australian bank permutations

hands of domestic rivals. The Bank of New South Wales has made an offer now worth tainly look generous.

A\$625m (£343m) for the Commercial Bank of Australia, no doubt argue that short term effectively shutting out the earlier bid from Australia and New Zealand Banking

ANZ has in turn directed its attention to the Commercial Banking Company of Sydney, which is fending off an unwel-come bid from the National Bank of Australasia. The ANZ appears to be a more welcome suitor and should be able to top the all-paper NBA offer early next week, perhaps with a package which includes a cash element.

The dramatis personae this month's drama include every major Australian bank except the state-owned Commonwealth Banking Corporation, which is excluded from the fun on political grounds. The only remaining permutation would be a bid for the jilled National Bank but, in the present climate, any bidder would probably need to offer at least A\$1bn, which would be

too tall an order. Bemused shareholders are no doubt asking themselves why such fancy prices are being paid. The Wales offer valued Commercial Bank at over 18 times earnings, which looks poration, ranked only 90th. more than a little out of line in a banking sector which has traded on the basis of between

bid would produce an increase of roughly 70 per cent in Wales' issued equity. Wales share-holders, sniffing dilution, sent to around \$3 on Friday.

the shares tumbling from \$3.40 Assessing the bids on an

The banks themselves would commercial considerations must take second place to the strategic importance of creating a strong Australian banking sector. The Campbell Inquiry into the Australian financial sector will produce its findings later this year and is almost certain to recommend opening up the banking system to

foreign competition. In such an event, the existing Australian banks would be hard pressed to compete with the likes of Barclays and Citibank on major financing projects. Recent government estimates indicate that around U.S.\$34bn will be ploughed into resource-related projects over the next decade, so the stakes are high.

A similar situation applies in Canada, where a bank act was passed last year allowing foreign banks more freedom of manoeuvre. The Canadian act produced no takeover action but then all the five principal chartered banks rank among the top 78 banks in the world on assets, according to last year's figures from The Banker. The largest Australian bank. Commonwealth Banking Cor-

It was significant, forexample, that no Australian bank figured in the lead manthe past few years.

Apart from a cash element of A\$126m, completion of the bid would produce an income. bank's search for greater muscle and seem certain to nod the bids through.

It is therefore a little surassets basis is scarcely feasible, about 11 per cent over the Com-

Blue Chip Investment

The dust is slowly settling on depreciation of buildings and attitude of Australia's the Australian banking shoot the book value of property unions. The private bank out which seems likely to leave often bears little relation to employees union last week two major institutions in the its true worth. Yet, using called a national stoppage over reported earnings as a yard the mergers, and there is conunion opposition could still scupper the proposals.

By holding almost 250,000 shares between them throughthought that the directors of BPG were committing substantial personal resources to the future of their company. But it is made clear in the annual report of the troubled printing group that this has not been so, for the executive directors have been able to unload as many as 219,000 shares by taking advantage of a "stop loss" pro-vision in the group's senior executive share purchase scheme. In all, the trustees of the scheme now hold 544,000 shares in BPC, which they intend to sell at an "appropriate time." A loss of £245,000 on the share purchase scheme has been provided for in the latest

The operation of the scheme dates from February 1972, when the trustees sold selected executives shares at a price of 561p, the money being lent by the company. But payment of a premium to the trustees entitled the executives to the stop loss protection at any time at 3.25 over the subsequent 10 years. The Board decided to terminate the scheme in February this year, and the outstanding debts of the executives to the trustees were duly cancelled. Thus, Mr. Peter Robinson, managing director (and former chairman), avoided a personal loss of some personal

Of course, BPC has been by no means unique in having such prising that, even after Friday's a stop loss provision. But it can fall in the Wales share price, its offer stands at a premium of such schemes should aggravate. the difficulties of companies: since Australian accounting mercial Bank share price. The like BPC when they got into principles do not call for explanation lies partly in the serious financial trouble.

Tr. Cr. ; :

Maus :

Row brewing over defence cuts

out-of-date assumptions consider broad proposals for about 125m tonnes last year, benchers are already threaten strengthening defence.

2000 at about 170m tonnes. Pro-fessor Robinson believes it will The first signs emerged The first signs emerged at the weekend when Mr. Keith Speed. the Navy Minister, warned that he would not accept drastic cuts in Britain's surface fleet.

> "I am not prepared to defend the indefensible." he told a meeting in his Ashford, Kent. constituency. "To run down the Royal Navy irreversibly would be to ignore this country's history, its geography, its economic trading base and the security facts of life as a member of

direct appeal to Cabinet above the head of the Defence Secretary, Mr. John Nott We Secretary to an intense lobby-ing campaign from the armed forces and the defence manufacturing industry are determined.

BY IAN HARGREAVES IN NEW YORK

has rejected a demand by five leading U.S. international air-

on taking up new route rights

Mr. Drew Lewis, the Trans-

"would not be the

port Secretary, told a gathering of aviation industry executives in New York that such a mora-

wisest course of action to take

The five airlines, Pan Am;

TWA: North-West Airlines:

Braniff: and Flying Tiger Lines.

say they are going through the worst anancial crisis in their

In a special document pre-

sented to Mr. Lewis last week

by foreign carriers.

torium

history.

at this time.'

THE REAGAN Administration year totalled \$152m (£70.5m) has rejected a demand by five and predicted more lay-offs and

they said their collective losses ject, which threatens to become on international business last an additional sore point between

Concern on future of Lloyd's Bill

lines for a 180-day moratorium international traffic.

THE PRIME MINISTER and appeared to reflect widespread senior colleagues will this week concern that despite his move to the defence portfolio in the defence spending cuts of up to last Cabinet reshuffle. Mr. Nott £10bn over the next 10 years. is more interested in tight But junior ministers and back- monetary control than in

The committee of senior will include Lord Carrington, the Foreign Secretary, Sir Geoffrey Howe, the Chancellor, Mr. Nott. Mr. Pym and Mr. Peter

The main target areas include the British Army on the Rhine, the surface fleet of frigates and destroyers, and the RAF's procurement programme. However the junior defence ministers and Conservative backwho have been

U.S. Government rebuffs airlines

further falls in their share of

Mr. Lewis assured the airlines involved that there would be

full discussion of their grievances, but said any changes should be implemented through

the existing negotiation pro-cedures rather than by chang-

During such negotiations, normally bilateral talks between Governments, the Americans

would seek to maintain for U.S. flag-carriers the "strongest com-

petitive position possible with

respect to their foreign counter-

Mr. Lewis spoke only briefly

and cautiously about this sub-

debate on Tuesday and Wednesday to exert maximum pressure against the cuts before more detailed decisions are taken in Cabinet. Mr. Speed insisted yesterday

that his earlier warning was not intended as a resignation threat. ministers considering the cuts. He did not oppose cuts in principle—to take three or four of the payy's fleet of 60 frigates and destroyers out of operation would be acceptable.

But to take out 10, not to mention the halving of the Atlantic Fleet as had been mooted, was a very different matter. He was confident that the Government and the Con-servative Party would not accept such "apocalyptic" measures Among the first Tory back benchers to join Mr. Speed in opposing the planned cuts were Mr. Winston Churchill, Mr. Anthony Buck and Mr. Michael

the Administration and foreign

by an unrelated aviation ques-tion, whether the U.S. will con-

tinue to bar its carriers from

participating in certain fare-

setting conferences of the International Air Transport Association.

Mr. Lewis said talks would be

held in the next month with

officials of European govern-ments about this subject, recently brought back to boil-

ing point by a ruling of the Civil Aeronautics Board that

from September U.S. carriers'

participation in fare-setting con-

ferences on North Atlantic

services to Europe would be

British Caledonian seeks pay

These are already disturbed

Governments.

illegal

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cool Max. 14C (57F)

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G many	F	12		Sydney	C	21	70
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H. Kong	Š	27	81	Tal Aviv	š	31	88
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Oldham W.), chairman of the committee, about key issues relating to new legislation. Green, Lloyd's chairman, that ment But he said some form "it does cause me some disurb- of separation of broking and tion by Lord Cromer, in a achieved without full commerreport prepared 12 years ago, cial divestment. that Lloyd's insurance brokers

The committee readings of the

Bill continue tomorrow, but last

week Lloyd's faced criticism

from leading legal counsel and

Mr. Michael Meacher (Lab.,

FEARS ARE growing in Lloyds' syndicates had not been im- Mr. Meacher, speculating about two petitioners seeking major of London, the insurance mar- plemented. ket, that Lloyd's Private Bill

Sir Henry Fisher prepared a before a House of Commons report, published last year and committee will need extensive forming the basis of the prorevision and amendment if it posed legislation, which again should divest themselves of their underwriting interests to remove potential and actual

conflicts of interest. This proposal has not been included in the Lloyd's Bill. Mr. Green admitted during cross examination last week that he had changed his mind

Mr. Mcacher told Mr. Peter about full commercial divestthat a recommenda- underwriting activities could be

The brokers' opposition to should divest themselves of the the divestment proposal was right to manage underwriting discussed at length by counsel.

why the Cromer recommendation had never been acted upon, said: "I am not sure whether that was because of lethargy or the acute feelings on the issues

recommended that brokers that had been recommended." The other major issue on which Lloyd's faces criticism is a controversial legal immunity which seeks to protect the society of Lloyd's officers from legal action from its members as they seek to recover

damages because of negligence. Mr. Peter Boydell, counsel for Lloyd's, told the committee that last November, when a general meeting had been called of Lloyd's members to vote on the Bill, "by a majority of 13,297 to 57 they agreed not to sue each other."

Mr Michael Mann, acting for are required.

changes to the Bill, asked Mr. Peter Miller, a former Lloyd's committee member: "Do you know any other institution in English law which enjoys an immunity from action for its own negligence?" He added: "Not even the Crown since has

A group of Conservative MPs are planning to fight the immunity clause when it reappears in the Bill. Some members of Lloyd's fear

that unless the establishment responds to the criticisms the Bill may not be implemented in this session of Parliament. The Bill may have to be re-drafted and submitted to the near 20,000 members of Lloyd's

enjoyed

for approval if radical changes